

25 **1. Introduction**

26 As the quantity and diversity of available data are growing rapidly, modern
27 business analytics is increasingly using historical data to optimize freight transportation
28 decisions (Ng., 2015; Sun and Zheng, 2016; Wang et al., 2018; Qi et al., 2022; Hu et
29 al., 2022). Addressing practical problems using business analytics involves three main
30 types of analysis with various levels of difficulty, value, and data: descriptive analytics,
31 predictive analytics, and prescriptive analytics (Lepenioti et al., 2020). Descriptive
32 analytics uses statistical methods to explore what has happened and why it happened as
33 well as what is happening and why it is happening. Predictive analytics uses statistical
34 modeling and machine learning (ML) to predict what will happen and why. Prescriptive
35 analytics, one of the most significant and sophisticated emerging technologies for
36 business analytics, combines descriptive analytics, predictive analytics, and operations
37 research to prescribe the optimal decision to maximize business value. The core of
38 prescriptive analytics is identifying potential outcomes (decisions) using accurate
39 predictions that incorporate artificial intelligence, operations research, and expert
40 systems.

41 In freight transportation, descriptive analytics is the most basic and commonly
42 used method to make sense of raw data using rudimentary mathematics. It uses data to
43 describe, analyze, and summarize past and current situations. As a classic business
44 intelligence tool, descriptive analytics is used to analyze shipments, freight generation
45 and freight trip generation, accident/damage reports, customer behavior and feedback,
46 and impacts on freight transportation and logistics processes in existing literature. For
47 example, De Jong and Ben-Akiva (2007) proposed a new logistics model to analyze the
48 national freight model system in Norway and Sweden on the firm-to-firm level which
49 also simulated the choice of shipment size. Sakai et al. (2020) used empirical modelling
50 approaches to identifying the effects of factors and heterogeneity on the shipment size
51 selection mechanism. Holguín-Veras et al. (2014) summarized freight generation and
52 freight trip generation models in existing studies, and the models included time series,
53 trip rates, input-output, ordinary least squares, and spatial regression. Kuran et al. (2022)
54 applied aggregated Accimaps to analyze whether adaptive nonconform behavior was
55 uncovered in heavy goods transportation accident investigations conducted by the
56 Norwegian Safety Investigation Authority. Esmaeeli et al. (2022) applied root cause
57 analysis and bow tie analysis to train derailment database of Canada from 2007 to 2017

58 to identify the main causes and consequences of train derailment accidents. Oliveire et
59 al. (2022) evaluated the influence of implementing a training and feedback procedure
60 with event data recorder systems to promote the behavior of professional drivers using
61 data envelopment analysis and concluded that such training could improve economic
62 and operational results in road freight transport. The impact of off-peak delivery on
63 greenhouse gases and air pollutant emissions in the Greater Toronto Area was analyzed
64 by Saleh et al. (2022) in various scenarios, and it was found that off-peak delivery could
65 improve network congestion and travel times but increase vehicle kilometers travelled.

66 Going a step further, predictive analytics leverages historical data to predict
67 outcomes and effects, providing business leaders a proactive and data-driven approach
68 to decision-making. Predictive analytics is widely used in freight transportation.
69 Common examples on the strategy level include traffic assignment, modal shift analysis,
70 supply chain network design, and scheduling and route design, and on the operations
71 level, freight demand forecasting, travel time and delay prediction, failure and accident
72 prediction, and energy efficiency and emission prediction and optimization (Wang et
73 al., 2016). For example, on the strategy level, Hwang (2021) studied the procedures for
74 freight truck shipment demand network assignment in the entire U.S. highway network,
75 and a traffic assignment model was proposed to solve the freight truck shipment
76 assignment problem. Wang et al. (2022) proposed an air traffic assignment framework
77 for urban air mobility vehicle operations in 3D air transport networks by developing
78 optimization models. Rosell et al. (2022) developed a non-linear integer programming
79 model that jointly evaluated modal split and railway freight flows to analyze modal
80 shift from road to rail in Europe. There are a number of existing studies on supply chain
81 network design using operations research models, and some of them are combined with
82 machine learning models. For example, Aboytes-Ojeda et al. (2022) proposed a bi-
83 objective two-stage stochastic optimization model to design a biofuel supply chain
84 network to decide the location of biorefineries and the flow between suppliers and
85 biorefineries. Xiao et al. (2022) proposed a data-driven metaheuristic framework based
86 on the combination of optimization and machine learning approaches, where the
87 predictive power of machine learning models is leveraged by the optimization model
88 to address a production system design problem. Similarly, there are many studies
89 addressing the scheduling of freight transport services and designing of freight transport
90 networks, which can be found on freight aircrafts (Bombelli and Fazi, 2022), electric

91 commercial vehicles (Raeesi and Zografos, 2020), and sea-going cargo ships (El
92 Noshokaty, 2020).

93 At the operational level, Yang (2015) proposed several regional freight
94 transportation demand prediction models based on linear regression. Mahdavian et al.
95 (2021) proposed a universal data-driven framework for truck traffic volume prediction
96 using different machine learning models. Barbour et al. (2018) estimated the time of
97 arrival (ETA) of individual freight trains using support vector regression. Yu et al. (2018)
98 predicted vessels' ETAs to a container port and explored the value of such prediction
99 on container terminal operation. Akgüngör and Doğan (2009) developed an artificial
100 neural network model with genetic algorithm to predict traffic accident regarding the
101 number, fatalities, and injuries of accidents in Ankara, Turkey. As green transportation
102 becomes a main concern of various stakeholders in freight transport in recent years,
103 there have been an increasing number of studies on energy efficiency prediction and
104 optimization for all freight transportation modes, including but not limited to unmanned
105 aerial vehicles in air transport (An et al., 2022), hydrogen electric multiple units trains
106 in rail transport (Li et al., 2022), mining dump trucks in road transport (Siami-
107 Irdemoosa and Dindarloo, 2015), and cruise ships in maritime transport (Wang et al.,
108 2016). Based on the predictions of fuel consumption or energy efficiency, the
109 corresponding emissions can be calculated, and the navigation statuses of the vehicles
110 can be optimized to increase their energy efficiency.

111 Prescriptive analytics builds on descriptive and predictive analytics with the aim
112 of going from providing a good prediction to providing a good decision, enhancing
113 business value. The best decision is prescribed based on predictions. Therefore,
114 prescriptive analytics includes both prediction and optimization models. In words, a
115 prediction model (usually powered by ML techniques) is used to predict the unknown
116 parameters in the optimization model, which is used to generate optimal decisions.
117 Many freight transportation problems are solved by prescriptive analytics in everyday
118 practice. For example, Liu et al. (2020) proposed a framework integrating travel-time
119 predictors with order-assignment optimization, in which a prediction model predicts the
120 total travel time given a set of orders, and the predictions are then used to optimize
121 order-assignment decisions. Prescriptive analytics is also commonly used to prescribe
122 daily decisions in other logistics processes. For example, Ferreira et al. (2016) studied
123 how a retailer can use historical sales data to price a product it has never sold before.
124 They used ML models to predict historical lost sales and future demand for a new

125 product and then optimize the pricing decision using those predictions. In cooperation
126 with Zara (a clothing chain store), Gallien et al. (2015) developed and tested a decision
127 support system containing a data-driven model of demand forecast updating and a
128 dynamic optimization formulation to allocate limited stock by location.

129 One challenge of prescriptive analytics is to rigorously show that the optimal
130 decision prescribed is indeed better than that derived using the current approach (i.e.,
131 to make a fair comparison). Ideally, if decision makers are willing to try innovative
132 prescriptive analytics approaches, the comparison is much easier. For example, each
133 approach can be used in turn to solve the same problem for a certain period (e.g., the
134 current approach is applied in weeks 1, 4, 5, 8, 9, ..., and the prescriptive analytics
135 approach is applied in weeks 2, 3, 6, 7, 10, 11, ...), and then their average performances
136 are compared. Alternatively, each approach can be applied for a future period of two
137 similar business scenarios (e.g., two similar branches of a company or two sister ships
138 serving the same route) for which the same strategies have been used. Then, changes in
139 projected profits or costs compared with historic profits or costs can be used to verify
140 the superiority of the prescriptive analytics approach. If the decisions derived via the
141 learned prescriptive analytics are indeed better, decision makers should adopt those
142 instead of the decisions suggested by the current approach. However, a fair comparison
143 can only be made if decision makers are willing to try the learned prescriptive analytics
144 for long enough to gather sufficient data. In reality, as the loss from a failed trial can be
145 significant, conservative decision makers may not be willing to try prescriptive
146 analytics unless they are sure that it is superior to the current approach.

147 Thus, strong evidence showing that the learned prescriptive analytics is indeed
148 better than the current approach is a prerequisite for its adoption. In academic studies,
149 this is mainly achieved by comparing the average predicted benefit/cost of the optimal
150 decision given by prescriptive analytics and the average actual cost of the decision
151 given by the current approach. However, a lack of sufficient data and data uncertainties
152 result in unfair comparisons, and thus the results lack persuasiveness. Consequently, a
153 dead cycle occurs: researchers cannot provide strong evidence that prescriptive
154 analytics is better than the current approach, so industry practitioners do not adopt it;
155 because industry practitioners do not adopt prescriptive analytics, it is difficult to show
156 its superiority.

157 [The contribution of this study is that it is the pioneer that innovatively defines the](#)
158 [difficulty in comparing the optimal decisions given by prescriptive analytics and the](#)

159 current approach as a fundamental challenge and describes it within the context of
160 freight transport using four concrete examples in a systematic and rigorous way. Then,
161 a total of three solutions, where one is a full solution by finding sufficient historical
162 data and the other two are partial solutions based on formulating test sets by sampling
163 and generating synthetic data, are proposed to overcome the fundamental challenge.
164 Case study and computational experiments are conducted to validate the existence of
165 the fundamental challenge and the proposed solution approaches, verifying the
166 applicability and effectiveness of these solutions. In addition to the four examples in
167 freight transport, the proposed solutions are expected to have a wider range of
168 applications in other problems in freight transport as long as both prediction and
169 optimization are needed. If the fundamental challenge in the application of prescriptive
170 analytics can be addressed by the proposed solutions, it can be expected that decision
171 makers in freight transport will be more willing to accept and use them.

172

173 **2. Problem description**

174 Consider a freight transportation decision problem that aims to minimize total
175 costs and is repeated periodically, e.g., every day. On day t , the problem can be
176 formulated as follows:

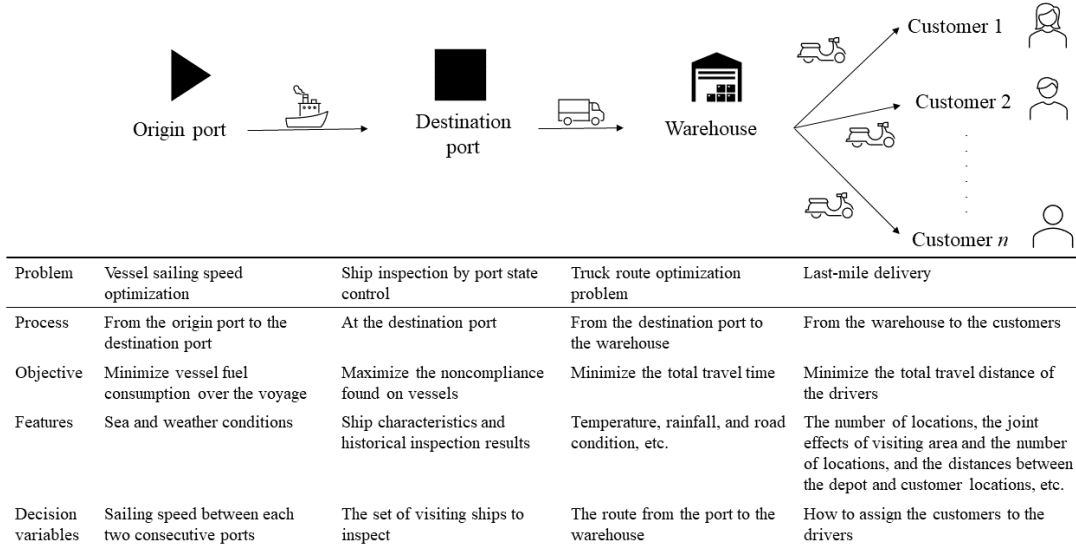
$$177 \min_{x \in X^{(t)}} \sum_{k=1}^K c_k(x_k, u_k^{(t)}) \quad (1)$$

178 where x_k is the decision variable for the k th component of total costs, $k = 1, \dots, K$,
179 $x = (x_1, \dots, x_K)$; $X^{(t)}$ accounts for the domain of x that is not influenced by
180 uncertainty; and $c_k(x_k, u_k^{(t)})$ is the cost function of decision x_k and its associated
181 features $u_k^{(t)}$ (e.g., $u_k^{(t)}$ can include information such as whether day t is a workday
182 and the weather on day t). A challenge frequently encountered in solving model (1) is
183 that $c_k(x_k, u_k^{(t)})$ is unknown a priori (e.g., a decision regarding a future period) and
184 thus is predicted using an ML model. Specifically, suppose that decisions are made on
185 day $T + 1$. Thus, the decision problem is encountered on days $1, \dots, T$. On each day
186 $t = 1, \dots, T$, the decision maker records the features of $u_k^{(t)}$, makes decision $x^{\#(t)}$ using
187 an existing method (e.g., based on experience or heuristic rules), and observes the actual
188 costs $c_k(x_k^{\#(t)}, u_k^{(t)})$, $k = 1, \dots, K$. We can thus take advantage of the dataset

189 $(x_k^{(t)}, u_k^{(t)}, c_k(x_k^{(t)}, u_k^{(t)}), k = 1, \dots, K), t = 1, \dots, T$, to develop an ML model that predicts
 190 the cost for any $(x_k, u_k^{(t)})$, which we denote it by $\hat{c}_k(x_k, u_k^{(t)})$ for all $x_k \in X^{(t)}$, and all
 191 possible $u_k^{(t)}$ of concern. Then, to make a decision on day $T+1$, we solve the
 192 following model:

$$193 \quad \min_{x \in X^{(T+1)}} \sum_{k=1}^K \hat{c}_k(x_k, u_k^{(T+1)}), \quad (2)$$

194 where $X^{(T+1)}$ accounts for the decision for day $T+1$ and $u_k^{(T+1)}$ is the associated
 195 features. This decision problem is quite common in freight transportation. Suppose that
 196 a product is transported from a port in the production country to a customer in another
 197 country. This decision problem might be solved several times in the multimodal freight
 198 transport process as illustrated in Figure 1 and elaborated below.



199
 200 Figure 1. An illustration of the decision problems in the multimodal freight transport
 201 process
 202

203 **Example 1.** Vessel sailing speed optimization

204 Suppose that a product is transported by a bulk carrier ship from the origin port to
 205 the destination port where the whole voyage can be divided into K segments. The
 206 period of each segment is one day, and thus the sea and weather conditions can be seen
 207 as identical in one segment. Vessel sailing speed x_k on each segment $k = 1, \dots, K$ is
 208 to be optimized (Wang and Meng, 2012; Yan et al., 2020). Domain $X^{(t)}$ contains
 209 information on the maximum and minimum ship speeds and the total sailing time

210 available. Fuel consumption $c_k(x_k, u_k^{(t)})$ on segment k is related to speed x_k and
 211 the surrounding sea and weather conditions $u_k^{(t)}$, but the exact functional form is
 212 unknown because of the complexity of hydrodynamics (Zis et al., 2015; Psaraftis et al.,
 213 2019; Zis et al., 2020; Zis and Cullinane, 2020; Tillig et al., 2020).

214 To be more specific, for its $(T+1)$ th voyage, the bulk carrier ship starts a voyage
 215 consisting of K segments from the origin port to the destination port and the sailing
 216 speed on each of the K segments needs to be planned. The noon report of the ship for
 217 a past period is available, which contains a total of T voyages and each voyage has a
 218 total of K_t records. One record in ship noon report corresponds to one day's ship
 219 sailing information, including the ship's geographic location at the recording time
 220 (usually at noon), distance travelled since last report, total sailing time, average sailing
 221 speed, hourly/daily fuel consumption rate, total hold cargo, etc., and the surrounding
 222 sea and weather conditions such as sea and swell directions, sea current type, wind force
 223 and direction, and sea water temperature (Zis and Psaraftis, 2021). Then, we denote
 224 $(x_k^{(t)}, u_k^{(t)}, c_k(x_k^{(t)}, u_k^{(t)}), k=1, \dots, K_t), t=1, \dots, T$ by the historical dataset on ship sailing,
 225 where $x_k^{(t)}$ is the average sailing speed on segment k of voyage t , $u_k^{(t)}$ is the sea
 226 and weather conditions on segment k of voyage t , and $c_k(x_k^{(t)}, u_k^{(t)})$ is the total fuel
 227 consumption consumed on segment k of voyage t . The total number of historical
 228 noon report records is $K_1 + \dots + K_T$. Then, these records are used as the training set to
 229 develop an ML model to predict the ship's hourly fuel consumption rate based on ship
 230 sailing behavior and the sea and weather conditions on each segment for voyage $T+1$,
 231 which can then be converted into the total fuel consumption over the segment by
 232 multiplying the hourly fuel consumption rate by the sailing time on the segment and is
 233 presented by $\hat{c}_k(x_k, u_k^{(T+1)}), k=1, \dots, K$.

234 Further denote the length of segment k by L_k (unit: nautical mile [nm]), the
 235 earliest and latest allowable arrival time to the destination port by T_{\min} and T_{\max} (unit:
 236 hour), the minimum and maximum allowable sailing speeds on segment k by x_{k, u_k}^{\min}
 237 and x_{k, u_k}^{\max} (unit: knot), and the ship sailing speed before departure by x_0 (unit: knot).
 238 The main decision variable is x_k , which is the sailing speed on segment k (unit: knot),
 239 and the auxiliary decision variable is t_k , which is the arrival time to the beginning of

240 segment k (unit: hour), $k = 1, \dots, K$. Then, the sailing speed optimization problem for
 241 the next voyage containing K segments for voyage $T+1$ can be formulated by
 242 mathematical model M1 as follows:

$$243 \quad [\text{M1}] \quad \min \sum_{k=1}^K \hat{c}_k(x_k, u_k^{(T+1)}) \quad (3)$$

244 s.t.

$$245 \quad t_{k+1} = t_k + \frac{L_k}{x_k}, \quad k = 1, \dots, K \quad (4)$$

$$246 \quad T_{\min} \leq t_{K+1} \leq T_{\max} \quad (5)$$

$$247 \quad x_0 = 0 \quad (6)$$

$$248 \quad x_{k,u_k}^{\min} \leq x_k \leq x_{k,u_k}^{\max}, \quad k = 1, \dots, K \quad (7)$$

$$249 \quad t_k \geq 0, \quad k = 1, \dots, K+1. \quad (8)$$

250 Objective function (3) minimizes the fuel consumption over the voyage, where
 251 $\hat{c}_k(x_k, u_k^{(T+1)})$ is the predicted fuel consumption on segment k . Constraints (4) specify
 252 the arrival time to each segment, and constraint (5) limits the arrival time to the
 253 destination port is no later than T_{\max} and is no earlier than T_{\min} . Constraints (6) and
 254 (7) impose limits on the sailing speeds on each segment. Constraints (8) guarantee that
 255 the arrival time to the beginning of each segment is nonnegative.

256

257 **Example 2.** Ship inspection by port state control (PSC)

258 When the bulk carrier ship arrives at the destination port, it might be subject to a
 259 PSC inspection, the purpose of which is to ensure maritime safety and protect the
 260 marine environment by inspecting foreign visiting ships and identifying their
 261 noncompliance with international regulations and conventions conducted by the
 262 national port authority. Such noncompliance is recorded as a deficiency. A critical
 263 problem is whether to inspect a foreign visiting ship given the port authority's limited
 264 inspection resources (Yan et al., 2021). Suppose that at most K ships are candidates
 265 for inspection (i.e., K is the total number of foreign visiting ships to the port) each
 266 day. On day t , $M^{(t)}$ candidate ships are subject to inspection (i.e., $M^{(t)}$ is the
 267 number of ships that can be inspected according to the port authority's ship selection
 268 rules); $M^{(t)} \leq K$. $N^{(t)}$ ships are inspected (because of the limited inspection
 269 resources of the port authority); $N^{(t)} \leq M^{(t)}$. Then, x_k is a binary decision variable

270 that is one if ship k is inspected and zero otherwise; domain $X^{(t)}$ requires that $N^{(t)}$
 271 ships are inspected and that ships $M^{(t)} + 1, \dots, K$ are not inspected as they do not exist;
 272 $c_k(x_k, u_k^{(t)})$ accounts for some condition of ship k (e.g., a negative value of the
 273 number of deficiencies) when $x_k = 1$ and is equal to zero when $x_k = 0$, where $u_k^{(t)}$ is
 274 the set of features used to predict a ship's condition, such as ship characteristics and
 275 historical inspection results. Note that in this example, we only need one ML model
 276 (instead of K models) to predict one function: the condition of the ship given its
 277 features.

278 To be more specific, suppose our goal is to maximize the total number of
 279 deficiencies that can be detected from the inspected ships, which is also equivalent to
 280 minimizing the negative value of the total number of deficiencies detected. At a port
 281 authority, the process of high-risk ship selection and inspection is conducted on each
 282 working day, and a certain number of inspection records for the past period can be
 283 accumulated. Each inspection record includes the inspected ship's characteristics,
 284 historical inspection performance, performance of management parties, and its
 285 performance (i.e., deficiency and detention conditions) in the current inspection. Then,
 286 an ML model can be constructed using ship related information from the inspection
 287 records as the input and the negative ship deficiency number as the output. Then, on
 288 day $T + 1$, the total number of foreign visiting ships is K . $M^{(T+1)}$ ships are candidate
 289 for inspection, and the available inspection resources at port allow up to $N^{(T+1)}$ ships
 290 to be inspected, $N^{(T+1)} \leq M^{(T+1)}$. Denote the predicted negative deficiency number of
 291 ship k by the ML model by \hat{e}_k , and thus $\hat{c}_k(x_k, u_k^{(t)}) = \hat{e}_k \times x_k$. One day $T + 1$, the
 292 ship selection planning problem for the port authority can be formulated by
 293 mathematical model M2 as follows:

$$294 \quad [\text{M2}] \quad \min \sum_{k=1}^K \hat{c}_k(x_k, u_k^{(T+1)}) \quad (9)$$

295 s.t.

$$296 \quad \sum_{k=1}^K x_k \leq N^{(T+1)} \quad (10)$$

$$297 \quad x_k \in \{0, 1\}, k = 1, \dots, K. \quad (11)$$

298 Objective function (9) minimizes the sum of the negative total number of
 299 deficiencies detected from the inspected ships. Constraint (10) guarantees that at most

300 $N^{(T+1)}$ ships are inspected by the port. Constraints (11) ensure the domain of the
 301 decision variable.

302

303 **Example 3.** Truck route optimization problem

304 After an imported product is unloaded from the ship onto a truck, the truck
 305 transports the product to a warehouse. There are several candidate routes for the truck
 306 to choose from to minimize the total travel time. Suppose that the number of links (i.e.,
 307 road segments) in the road network is K . Then, x_k is a binary decision variable that
 308 equals one if link k , $k = 1, \dots, K$, is traversed by the truck and zero otherwise; domain
 309 $X^{(t)}$ requires that x_k s define a route from the port to the warehouse; $c_k(x_k, u_k^{(t)})$ is
 310 the travel time on link k when $x_k = 1$ and zero when $x_k = 0$, where $u_k^{(t)}$ is the set
 311 of factors that influence the travel time, such as temperature, precipitation, and road
 312 conditions.

313 For the sake of simplicity, further denote the set of nodes in the road network by
 314 $N := \{1, 2, \dots, n\}$ where 1 is the origin and n is the destination. Denote the set of links
 315 in the road network by $A := \{(i, j), i \in N, j \in N, i \neq j\}$, whose travel time is $c_{ij}(x_{ij}, u_{ij}^{(t)})$,
 316 $t = 1, \dots, T$ when $x_{ij} = 1$ and zero when $x_{ij} = 0$, and $u_{ij}^{(t)}$ accounts for the condition
 317 of the link as well as the surrounding environment. Then, on day $T + 1$, the predicted
 318 travel time on segment $(i, j) \in A$ is $\hat{c}_{ij}(x_{ij}, u_{ij}^{(T+1)})$, and the truck route optimization
 319 problem aiming to minimize the total travel time can be formulated by mathematical
 320 model M3 as follows:

321 

322
$$\min \sum_{(i,j) \in A} \hat{c}_{ij}(x_{ij}, u_{ij}^{(T+1)}) \quad (12)$$

323 s.t.

324
$$\sum_{j \in N \setminus \{1\}} x_{1j} = 1 \quad (13)$$

325
$$\sum_{i \in N \setminus \{n\}} x_{in} = 1 \quad (14)$$

326
$$\sum_{j \in N \setminus \{i\}} x_{ij} = \sum_{j \in N \setminus \{i\}} x_{ji}, i \in N \setminus \{1, n\} \quad (15)$$

327
$$x_{ij} \in \{0, 1\}, (i, j) \in A. \quad (16)$$

328 Objective function (12) minimizes the predicted total travel time of the truck.
 329 Constraints (13) to (15) are the flow conservation of the origin node, destination node,
 330 and internal nodes, respectively. Constraints (16) specify the domain of decision
 331 variable x_{ij} .

332

333 **Example 4. Last-mile delivery**

334 When customers order the product, it must be delivered to them from the
 335 warehouse (Pani et al., 2022). This is basically a vehicle routing problem (VRP). Using
 336 actual delivery data, Liu et al. (2021) found that drivers do not follow the sequence
 337 obtained by solving the VRP; instead, they visit customers in a sequence derived from
 338 their experience, and as a result, their actual travel distance differs from what the VRP
 339 model calculates¹, jeopardizing the efficiency of the customer assignments provided by
 340 solving the VRP model. Here, x_k refers to the set of customers to be visited by vehicle
 341 $k = 1, \dots, K$; domain $X^{(t)}$ requires the maximum number of customers in one set and
 342 that each customer is visited by exactly one vehicle; we do not consider the effect of
 343 $u_k^{(t)}$, and thus we set $u_k^{(t)} = 0$. $c_k(x_k, u_k^{(t)} = 0)$ is the actual travel distance of driver k
 344 to serve the set of customers x_k assigned to the driver. As we do not know how driver
 345 k determines the sequence of customers to visit, we do not know $c_k(x_k, 0)$. To
 346 develop an ML model $\hat{c}_k(x_k, 0)$ to estimate $c_k(x_k, 0)$, we use factors derived from
 347 x_k such as the number of locations, the joint effect of visiting area and the number of
 348 locations, and the average/shortest/longest distance between the depot and customer
 349 locations, and the actual total travel distance, over each of the past T days. With
 350 $\hat{c}_k(x_k, 0)$ as the predicted travel distance of vehicle $k = 1, \dots, K$, we can optimize the
 351 assignment of customers to drivers using a model that differs from the traditional VRP
 352 model.

353 To be more specific, denote the number of customers by I and one customer by
 354 $i = 1, \dots, I$. At most C customers can be assigned to each vehicle. Decision variable
 355 $x_k^i \in \{0, 1\}$ is further introduced which is one if customer i is assigned to vehicle k

¹ Liu et al. (2021) examines the travel time instead of travel distance. To avoid confusion with Example 3, we use travel distance in Example 4.

356 and zero, otherwise. The last-mile delivery problem can be formulated by mathematical
 357 model M4 as follows:

358 [M4]

$$359 \quad \min \sum_{k=1}^K \hat{c}_k(x_k, 0) \quad (17)$$

$$360 \quad \sum_{i=1}^I x_k^i \leq C, k = 1, \dots, K \quad (18)$$

$$361 \quad \sum_{k=1}^K x_k^i = 1, i = 1, \dots, I \quad (19)$$

$$362 \quad x_k^i \in \{0, 1\}, i = 1, \dots, I, k = 1, \dots, K. \quad (20)$$

363 Objective function (17) minimizes the predicted total travel time of all the K
 364 vehicles. Constraints (18) guarantee that the total number of customers assigned to
 365 vehicle k is no more than C . Constraints (19) ensure that each customer i is
 366 served by exactly one vehicle. Constraints (20) specify the domain of decision variable
 367 x_k^i .

368

369 3. Fundamental challenge in prescriptive analytics

370 To compare the performance of the decisions given by the current approach and
 371 by prescriptive analytics, the following method is commonly adopted in the literature.
 372 Divide the past T days' data into two sets: the first T_1 days' data are the training set,
 373 and the last T_2 days' data are the test set (e.g., $T_1 = 0.8T$ and $T_2 = 0.2T$). Using the
 374 training set, an ML model $\hat{c}_k(x_k, u_k)$, is developed to predict $c_k(x_k, u_k)$. Then, the
 375 following surrogate models are solved:

$$376 \quad \min_{x \in X^{(t)}} \sum_{k=1}^K \hat{c}_k(x_k, u_k^{(t)}), t = T_1 + 1, \dots, T, \quad (21)$$

377 and the resulting solution for day $t = T_1 + 1, \dots, T$ is $x_k^{*(t)}$. That is, $x_k^{*(t)}$ is the solution
 378 if prescriptive analytics were used for making decisions on day $t = T_1 + 1, \dots, T$ (recall
 379 that $x_k^{\#(t)}$ is the actual decision made on day $t = T_1 + 1, \dots, T$). The prescriptive
 380 analytics paradigm is considered superior to the current decision-making approach if

$$381 \quad \frac{1}{T - T_1} \sum_{t=T_1+1}^T \sum_{k=1}^K \hat{c}_k(x_k^{*(t)}, u_k^{(t)}) < \frac{1}{T - T_1} \sum_{t=T_1+1}^T \sum_{k=1}^K c_k(x_k^{\#(t)}, u_k^{(t)}) \quad (22)$$

382 where the left side is the average daily predicted cost if the decisions given by
 383 prescriptive analytics were implemented, and the right side is the average daily actual
 384 cost of the decisions given by the current approach.

385 However, this comparison can be flawed, as illustrated by a simple example.
 386 Suppose that the actual but unknown function is $c_k(x_k, u_k^{(t)}) = |x_k|$, $-10 \leq x_k \leq 10$, and
 387 $k = 1 = K$. $u_k^{(t)}$ has no effect, and the current decision-making approach is to
 388 randomly choose an x_k from $\{0, 1\}$. The training dataset has two such examples
 389 $(x_k^{(1)}, u_k^{(1)}, c_k(x_k^{(1)}, u_k^{(1)})) = (0, 0, 0)$ and $(x_k^{(2)}, u_k^{(2)}, c_k(x_k^{(2)}, u_k^{(2)})) = (1, 0, 1)$, and the test
 390 dataset has one such example $(x_k^{(3)}, u_k^{(3)}, c_k(x_k^{(3)}, u_k^{(3)})) = (0, 0, 0)$. Further suppose that
 391 the ML model is a linear regression model. Then, $\hat{c}_k(x_k, u_k^{(t)}) = x_k$, and using
 392 prescriptive analytics for day 3, we solve $\min_{-10 \leq x_k \leq 10} \hat{c}_k(x_k, u_k^{(3)})$ and have $x_k^{*(3)} = -10$. As
 393 a result, the left side of Eq. (4) is -10 , the right side is 0, and we wrongly conclude
 394 that the prescriptive analytics paradigm is superior to the current decision-making
 395 approach. An intuitive explanation for the error is that only the real realization
 396 corresponding to the decision $x_k^{(3)} = 0$ is revealed, while its counterfactuals, i.e.,
 397 when $x_k^{(3)} \neq 0$, cannot be observed. Then, $x_k^{*(t)}$ can only be derived using the
 398 (inaccurate) predicted function $\hat{c}_k(x_k, u_k^{(t)})$ which can be distinct from the real cost
 399 function, and of course, it performs well on $\hat{c}_k(x_k, u_k^{(t)})$; however, it may not work as
 400 well on the actual (but unknown) function $c_k(x_k, u_k^{(t)})$. Hence, the comparison in Eq.
 401 (4) is unfair. We consider this a fundamental challenge in prescriptive analytics, which
 402 is formally presented as follows.

403

404 **Fundamental challenge in prescriptive analytics:** Whereas in principle

405 $\frac{1}{T_2} \sum_{t=T_1+1}^T \sum_{k=1}^K c_k(x_k^{*(t)}, u_k^{(t)})$ and $\frac{1}{T_2} \sum_{t=T_1+1}^T \sum_{k=1}^K c_k(x_k^{(t)}, u_k^{(t)})$ should be compared, in many

406 cases $\frac{1}{T_2} \sum_{t=T_1+1}^T \sum_{k=1}^K \hat{c}_k(x_k^{*(t)}, u_k^{(t)})$ and $\frac{1}{T_2} \sum_{t=T_1+1}^T \sum_{k=1}^K c_k(x_k^{(t)}, u_k^{(t)})$ are actually compared

407 because the value of $c_k(x_k^{*(t)}, u_k^{(t)})$ is unrevealed, $k = 1, \dots, K$, $t = T_1 + 1, \dots, T$,

408 resulting in an unfair comparison.

409

410 This fundamental challenge is frequently encountered in practice. For example, in
411 the ship fuel consumption prediction and speed optimization problem in Example 1, the
412 “optimal” sailing speeds that minimize total fuel consumption are generated using an
413 imperfect ML model, resulting in an inaccurate total fuel consumption figure, while the
414 ground-truth fuel consumption given the “optimal” sailing speed (i.e., the
415 counterfactuals of the real sailing speeds) is unknown. As no information on actual fuel
416 consumption of the speed after optimization is available, the comparison with actual
417 fuel consumption is unfair, and the results are invalid.

418

419 **4. Solutions to the fundamental challenge**

420 We propose three solutions that fully or partially address the fundamental
421 challenge by, respectively, searching sufficient historical data, constructing new test
422 sets, and generating synthetic data [considering the differences in the accessibility and](#)
423 [the costs of obtaining historical data](#). Detailed descriptions and examples of each
424 solution are provided in Table 1. Each solution only addresses a subset of the problems
425 related to prescriptive analytics.

Table 1. Summary of the solutions to the fundamental challenge

Solution	Characteristics
Solution 1	Finding sufficient historical data if they are accessible: We can find a way to know $c_k(x_k, u_k^{(t)})$, $k=1, \dots, K$, for any $(x_1, \dots, x_K) \in X^{(t)}$, for days $t=1, \dots, T$, but we still do not know $c_k(x_k, u_k^{(T+1)})$. Then, we can fairly compare prescriptive analytics and the current decision-making approach to overcome the fundamental challenge.
Solution 2	Constructing test sets where the costs of all the solutions to the examples are available using historical data: Using the test data obtained over days T_1+1, \dots, T , we can find a way to construct T_2 new test sets such that the actual cost of any solution is known for each new test example. Then, we can compare the results of prescriptive analytics and the current decision-making approach for the T_2 new test examples, partially overcoming the fundamental challenge.
Solution 3	Formulating synthetic test set where the costs of all the solutions to the examples are available based on domain knowledge: We can find the known function $d_k(x_k, u_k^{(t)})$ (which complies with practical decision making process) that can approximate $c_k(x_k, u_k^{(t)})$, $k=1, \dots, K$. Using $d_k(x_k, u_k^{(t)})$ in place of $c_k(x_k, u_k^{(t)})$, we then generate synthetic data over days $1, \dots, T$. Using the synthetic data on days $1, \dots, T_1$, we train an ML model $\hat{d}_k(x_k, u_k)$ that predicts the value of $d_k(x_k, u_k)$. Then, we can compare the solution obtained from prescriptive analytics using $\hat{d}_k(x_k, u_k)$, whose actual cost is known, with the solution obtained from the current decision-making approach for the T_2 new test examples, partially overcoming the fundamental challenge.

427

428

429

The rationale behind the three solutions is the differences in practical problems regarding their accessibility of sufficient historical data and the costs of acquiring such

430 historical data. If sufficient historical data are available and the costs are affordable,
431 solution 1, which is a full solution based on historical data obtaining, is preferred.
432 Unfortunately, in most cases, it is impossible or too costly to access sufficient historical
433 data, and what we have on hand is a certain (limited) amount of historical data. If the
434 components of the decision to be made for a certain day are not related to each other,
435 then, solution 2 based on sampling approaches can be applied to construct more
436 historical data sets to mimic practical decision-making scenarios, and then the
437 comparison between the decisions recommended by prescriptive analytics and the
438 current decision approach can be fairly compared. Another case is that the historical
439 data are limited, while the decisions to be made for each of the components for a certain
440 day are highly related with each other. For example, in the ship fuel consumption
441 prediction and sailing speed optimization problem, the actual arrival time to the
442 destination port should be within the earliest and the latest allowable arrival time, and
443 thus the sailing speed in each segment is highly related to each other. Furthermore, the
444 sea and weather conditions are distinct on each segment of the voyage, and thus
445 sampling cannot be directly applied, as the original relationship and property of the
446 components may not be preserved after sampling, causing the decision invalid. Then,
447 we propose another solution, i.e., solution 3, based on generating synthetic data by
448 following decision rules adopted by decision makers in practice.

449 Based on the above explanation, we argue that which solution is more suitable for
450 a certain practical problem in freight transport depends on the availability and the costs
451 of acquiring historical data: If sufficient historical data can be accessed and the cost is
452 affordable, solution 1 might be the most suitable; if certain historical data can be
453 accessed and the components of the decision on a certain day are not correlated, solution
454 2 could be applied; alternatively, if certain historical data are accessible while the
455 components of the decision to be made on a certain day are highly correlated with other,
456 solution 3 could be applied. The detailed description and examples given to the three
457 solutions are presented in the following paragraphs.

458

459 **Solution 1 (full solution):** If sufficient historical data on the cost of the candidate
460 decisions can be obtained, the fundamental challenge can be overcome. For instance,
461 in Example 3, even if many links in the road network are not traversed by the truck or
462 other trucks belonging to the logistics company, their actual travel time in the past T
463 days can be obtained from a third party, such as Google Maps or Uber, and then the

464 value of $c_k(x_k^{*(t)}, u_k^{(t)})$ is known, $k = 1, \dots, K$, $t = T_1 + 1, \dots, T$, allowing for a fair
 465 comparison between prescriptive analytics and the current decision-making approach.
 466 For example, given any pair of origin and destination, Google Maps can use big
 467 historical data collected from individual phones to estimate the movement and speed of
 468 traffic under different scenarios (e.g., in peak or non-peak periods and on rainy or sunny
 469 days) and consider posted speed limits and historical traffic patterns to estimate the
 470 travel time between the origin and destination (Verizon Connect, 2020). For example,
 471 the Distance Matrix API provided by the Google Maps Platform gives the travelling
 472 duration and distance of each pair of origin and destination for different travel modes,
 473 together with the request distance data in different units such as kilometers and miles
 474 and the estimated travel time in traffic². In this way, accurate and sufficient historical
 475 data can be obtained at a low cost to generate the full solution.

476

477 **Solution 2 (partial solution):** In most cases, it is impossible (because of policy
 478 provisions and confidentiality agreements) or too costly to obtain the actual cost of each
 479 candidate decision. In words, the costs are known for only a fraction of the candidate
 480 decisions. Consequently, Solution 1 is not applicable. Alternatively, new test sets could
 481 be formulated by adopting sampling approaches that simulate actual operations, such
 482 that the actual cost of each candidate decision is known. For example, in Example 2, it
 483 is impossible to inspect all $M^{(t)}$ foreign ships on day t because of the high
 484 inspection costs (the average inspection without a deficiency costs the port US\$506,
 485 and if a deficiency is found, the average cost is US\$759; Knapp, 2007) and limited
 486 inspection resources (there are usually no more than three inspectors on duty each day,
 487 and an inspection takes at least 1.5 hours, not including the travel time between ships).
 488 Consequently, $N^{(t)}$ ships are inspected by the port on day t , $t = 1, \dots, T$, and the
 489 actual conditions of the ships are available. Suppose that an ML model for ship
 490 condition prediction is constructed using inspection records for the first T_1 days, and

491 we have $\sum_{t=T_1+1}^T N^{(t)}$ inspected ships for the next T_2 days for testing purposes. Suppose

492 further that there are $M^{(t)}$ candidate ships subject to inspection each day
 493 $t = T_1 + 1, \dots, T$, and the total number of candidate ships during the next T_2 days is

² <https://developers.google.com/maps/documentation/distance-matrix/overview>

494 $\sum_{t=T_1+1}^T M^{(t)}$ and $\sum_{t=T_1+1}^T N^{(t)} < \sum_{t=T_1+1}^T M^{(t)}$. Then, we do not apply prescriptive analytics to the
495 selection of $N^{(t)}$ ships from the $M^{(t)}$ candidate ships each day $t = T_1 + 1, \dots, T$
496 (because, e.g., if $N^{(t)} = 2$, the current decision-making approach inspects ships D and
497 B and prescriptive analytics recommends inspecting ships D and F, then we cannot
498 fairly compare the two methods as we do not know the actual condition of ship F [which
499 is a counterfactual of the actual decision]). Instead, we construct new test data as
500 follows. Of the $\sum_{t=T_1+1}^T N^{(t)}$ ships inspected on days $T_1 + 1, \dots, T$, we randomly group
501 $M^{(t)}$ ships in one sample (i.e., a new test set) and perform the sampling process T_2
502 times (to construct T_2 new test sets). We assume that on day $t = T_1 + 1, \dots, T$, ships in
503 the $(t - T_1)$ th sample are candidates for inspection. We apply both prescriptive
504 analytics and the current decision-making approach to the problem on day
505 $t = T_1 + 1, \dots, T$ on the $(t - T_1)$ th sample. In this way, the conditions of all ships are
506 known. Then, $\frac{1}{T_2} \sum_{t=T_1+1}^T \sum_{k=1}^K c_k(x_k^{*(t)}, u_k^{(t)})$ and $\frac{1}{T_2} \sum_{t=T_1+1}^T \sum_{k=1}^K c_k(x_k^{\#(t)}, u_k^{(t)})$ can be fairly
507 compared.

508 We further use a concrete Example 2 with a data set consisting of 2,000 real
509 inspection records at the Hong Kong port to illustrate the detailed steps of solution 2 to
510 address the ship selection problem. Suppose that the first 1,800 inspected ships from
511 the first T_1 days serve as the training set $D_{train} = (x_k^{\#(t)}, u_k^{(t)}, c_k(x_k^{\#(t)}, u_k^{(t)}), k = 1, \dots, K_t),$
512 $t = 1, \dots, T_1$, where $x_k^{\#(t)} = 1$, $u_k^{(t)}$ is ship characteristics (including ship type, age,
513 flag/recognized organization/company performance, month interval between the
514 current inspection and the last initial inspection in the Tokyo MoU, whether it is
515 inspected in the last 36 months, and the average deficiency number and detention rate
516 in the last 36 months (Zis, 2021)), and $c_k(x_k^{\#(t)}, u_k^{(t)})$ is the negative value of the
517 number of deficiencies of ship k coming to the port on day t . A random forest model
518 is developed for ship condition prediction using D_{train} . Based on five-fold cross
519 validation and grid search, hyperparameters in the random forest model are set as
520 follows: the number of trees contained is 200, the fraction of features considered for

521 node splitting is 0.4, the maximum tree depth is 6, and the minimum number of
 522 examples contained in a leaf node is 5.

523 For the last T_2 days, the number of candidate ships to be inspected on day t is
 524 $M^{(t)} = 30$, the number of ships that can be inspected on day t is $N^{(t)} = 10$, and the
 525 total number of inspected ships is 200. Then, instead of applying prescriptive analytics
 526 to select $N^{(t)} = 10$ from $M^{(t)} = 30$ for day t , we randomly select 30 ships from the
 527 200 ships in the whole test set without replacement to form a sample of $M^{(t)}$ and we
 528 denote it by $M^{(t)'}$, and the above process is repeated 20 times ($T_2 = 200 \div 10 = 20$
 529 days). Then, in each $M^{(t)'}$, prescriptive analytics is applied to select $N^{(t)}$ ships with
 530 the smallest negative values of deficiency number for inspection, and denote the
 531 optimal decision (inspect or not inspect) given by Eq. (21) for ship k on day t by
 532 $x_k^{*(t)}$. Recall that the current inspection decision is $x_k^{\#(t)}$. As the conditions of all the
 533 ships in each $M^{(t)'}$ are known, decisions given by prescriptive analytics

534 $\frac{1}{T_2} \sum_{t=T_1+1}^T \sum_{k=1}^K c_k(x_k^{*(t)}, u_k^{(t)})$ and the current approach $\frac{1}{T_2} \sum_{t=T_1+1}^T \sum_{k=1}^K c_k(x_k^{\#(t)}, u_k^{(t)})$ can be

535 compared in a fair way, as both values are calculated based on real costs.

536 In our example, ship inspection performances (i.e., the negative value of the total
 537 number of ship deficiencies identified for each day) in the prescriptive analytics model,
 538 the current decision approach, and the perfect-forecast policy is shown in Table 2. In
 539 particular, random ship selection for inspection is the current decision approach, and its
 540 performance is the average of 100 times of random ship sampling (i.e., randomly
 541 choose 10 ships out of the 30 candidate ships for inspection as one time of sampling).
 542 The perfect-forecast policy is the decision made based on knowing the actual number
 543 of deficiencies of the 30 candidate ships for each day, which cannot be achieved in
 544 practice.

545 Table 2. Comparison between prescriptive analytics, current decision approach, and
 546 perfect-forecast policy for ship selection in PSC

t	Prescriptive analytics	Current decision approach	Perfect-forecast policy
1	-37	-31.30	-65
2	-89	-48.58	-110
3	-42	-27.02	-63
4	-53	-35.37	-82
5	-68	-48.68	-93
6	-45	-28.06	-60
7	-61	-46.59	-94
8	-86	-52.26	-106
9	-48	-40.27	-83
10	-42	-33.97	-67
11	-53	-49.02	-90
12	-67	-49.96	-98
13	-57	-44.81	-88
14	-74	-46.44	-94
15	-65	-48.54	-97
16	-75	-44.38	-102
17	-43	-27.09	-55
18	-69	-46.08	-94
19	-50	-36.67	-73
20	-69	-38.24	-83
Average performance	-59.65	-41.17	-84.85

547

548 It can be seen from Table 2 that ship inspection performance of the decision given
 549 by prescriptive analytics can improve the current decision approach by 44.9%, and the
 550 gap between the prescriptive analytics and the perfect-policy forecast is 29.7% and the
 551 gap between the current decision approach and the perfect-policy forecast is 51.5%.
 552 The performance of the three models is compared fairly by using the actual ship
 553 deficiency condition. Therefore, it can be safely concluded that ship selection decision
 554 given by the prescriptive analytics method (with average costs -59.65 in the last T_2
 555 days) is indeed better than the current decision approach (with average costs -41.17 in
 556 the last T_2 days).

557

558 **Solution 3 (partial solution):** Solution 2 is suitable when a new test set can be
 559 constructed for which the actual cost of each candidate decision is known. However, in
 560 some situations, we cannot construct such new test sets, such as in Examples 1 and 4,
 561 because the K components are highly related with each other, and thus random
 562 sampling is not applicable. Then, synthetic data that are analogous to actual operations
 563 can be constructed. Specifically, we first design known function $d_k(x_k, u_k^{(t)})$ that
 564 approximates $c_k(x_k, u_k^{(t)})$. For example, in Example 4, we cannot fairly compare

565 prescriptive analytics and drivers' current decision-making approach. Taking a step
566 back, we ask a highly relevant question: if each driver k adopts the nearest unvisited
567 customer heuristic (Kendall and Li, 2013) to determine the sequence of customers to
568 visit, will prescriptive analytics outperform the VRP model? To answer this, the actual
569 total travel distance given x_k , $k=1, \dots, K$, can be calculated, and we denote the
570 function by $d_k(x_k, u_k)$ (recall that u_k has no effect in this example). The new training
571 dataset is $(x_k^{\#(t)}, u_k^{(t)}, d_k(x_k^{\#(t)}, u_k^{(t)}), k=1, \dots, K)$, $t=1, \dots, T_1$, which is then used to train
572 ML model $\hat{d}_k(x_k, u_k)$ that predicts the total travel distance of driver $k=1, \dots, K$ when
573 customer set x_k is assigned to the driver. Then, the following surrogate models are
574 solved:

$$575 \quad \min_{x \in X^{(t)}} \sum_{k=1}^K \hat{d}_k(x_k, u_k^{(t)}), t = T_1 + 1, \dots, T, \quad (23)$$

576 and the resulting solution for day $t = T_1 + 1, \dots, T$ is $x^{*(t)}$. The prescriptive analytics
577 paradigm is superior to the current decision-making approach if

$$578 \quad \frac{1}{T_2} \sum_{t=T_1+1}^T \sum_{k=1}^K d_k(x_k^{*(t)}, u^{(t)}) < \frac{1}{T_2} \sum_{t=T_1+1}^T \sum_{k=1}^K d_k(x_k^{\#(t)}, u^{(t)}) \quad (24)$$

579 where the value of $d_k(x_k^{*(t)}, u^{(t)})$ is known. In such a case, prescriptive analytics and
580 the current decision-making approach can be compared relatively fairly.

581 Similarly, in Example 1, over one leg, only the fuel consumption rate under the
582 actual sailing speed can be observed, while those under other candidate sailing speeds,
583 i.e., counterfactuals of the real sailing speed, are unknown. For example, suppose that
584 the allowable sailing speed ranges from 8 to 18 knots, and this range is further
585 discretized with 0.01 knots as the interval. If the actual sailing speed is 12 knots, only
586 the real fuel consumption rate when sailing at 12 knots is available, while those of the
587 other 1,000 speed values are unknown. Meanwhile, in practice, white-box models based
588 on hydrodynamics and physical laws (Wang et al., 2021) as well as the well-known
589 cubic law (Adland et al., 2020) are widely used to predict ship fuel consumption rates
590 as they are good approximations of actual values. By utilizing either method as
591 $d_k(x_k, u_k^{(t)})$, e.g., $d_k(x_k, u_k^{(t)}) = 10(x_k)^{2.2}$ where the values 10 and 2.2 should be
592 calibrated using actual data (Wang and Meng, 2012), fuel consumption on leg k under
593 all candidate sailing speeds can be estimated, which is the synthetic data in this example.

594 We can now ask a highly relevant question: for each k , if the actual fuel
 595 consumption function is $d_k(x_k, u_k^{(t)})$, will prescriptive analytics outperform the
 596 current decision-making approach? To answer this, the new training dataset is
 597 $(x_k^{\#(t)}, u_k^{(t)}, d_k(x_k^{\#(t)}, u_k^{(t)}), k=1, \dots, K), t=1, \dots, T_1$, which is then used to train ML model
 598 $\hat{d}_k(x_k, u_k)$ that predicts the fuel consumption on leg $k=1, \dots, K$ at speed x_k . Then,
 599 the following surrogate models are solved:

$$600 \quad \min_{x \in X^{(t)}} \sum_{k=1}^K \hat{d}_k(x_k, u_k^{(t)}), t = T_1 + 1, \dots, T, \quad (25)$$

601 and the resulting solution for period $t = T_1 + 1, \dots, T$ is $x^{*(t)}$. The prescriptive analytics
 602 paradigm is superior to the current decision-making approach if

$$603 \quad \frac{1}{T_2} \sum_{t=T_1+1}^T \sum_{k=1}^K d_k(x_k^{*(t)}, u_k^{(t)}) < \frac{1}{T_2} \sum_{t=T_1+1}^T \sum_{k=1}^K d_k(x_k^{\#(t)}, u_k^{(t)}) \quad (26)$$

604 where the value of $d_k(x_k^{*(t)}, u_k^{(t)})$ is known.

605 We use Example 1 to show the specific steps of solution 3 based on generating
 606 synthetic data. Noon report of this bulk carrier is provided by its company, which
 607 contains a total of 333 records. We select two 8-day voyages as the test set (16 records),
 608 and the remaining 317 records from 23 voyages as the training set. Then, the training
 609 set can be represented by $D_{train} = (x_k^{\#(t)}, u_k^{(t)}, c_k(x_k^{\#(t)}, u_k^{(t)}), k=1, \dots, K_t), t=1, \dots, 23$, and
 610 the test set is $D_{test} = (x_k^{\#(t)}, u_k^{(t)}, c_k(x_k^{\#(t)}, u_k^{(t)}), k=1, \dots, K_t), t=24, 25$. The actual sailing
 611 speeds, sailing time, length, and the total fuel consumption of each segment of the two
 612 voyages are shown in Table 3.

613 Table 3. The original sailing speed, sailing time, length, and fuel consumption of each
614 segment in voyage 1 and voyage 2

Original information of voyage 1					
Segment	Sailing speed	Sailing time	Length	Fuel consumption in noon report	Fuel consumption calculated by cubic law
1	11.35	15.5	176	20.90	19.08
2	11.00	24	264	32.50	26.90
3	11.17	24	268	32.60	28.16
4	11.21	24	269	32.50	28.47
5	11.46	24	275	32.50	30.41
6	10.46	24	251	32.45	23.13
7	11.33	24	272	33.00	29.39
8	9.21	24	221	32.50	15.79
Sum	\	183.5	1,996	248.95	201.32
Original information of voyage 2					
Segment	Sailing speed	Sailing time	Length	Fuel consumption in noon report	Fuel consumption calculated by cubic law
1	12.73	14.3	182	19.37	24.84
2	12.73	24.5	312	33.15	42.56
3	12.64	25	316	33.84	42.51
4	11.96	24	287	32.50	34.57
5	12.38	24	297	32.50	38.34
6	12.67	24	304	32.50	41.10
7	11.84	25	296	33.84	34.94
8	12.04	24	289	32.50	35.27
Sum	\	184.8	2,283	250.20	294.13

615

616 Suppose that cubic law is adopted by the operator of the bulk carrier to predict its
617 hourly fuel consumption rate in daily vessel operation for speed planning. The function
618 for hourly fuel consumption rate prediction is $d'_k(x_k, u_k^{(t)}) = \alpha(x_k)^\beta$, where α and
619 β are parameters to be estimated from D_{train} , and the final form is
620 $d'_k(x_k, u_k^{(t)}) = 0.000842(x_k)^3$. Based on this, a new training dataset
621 $D'_{train} = (x_k^{\#(t)}, u_k^{(t)}, d_k(x_k^{\#(t)}, u_k^{(t)}), k = 1, \dots, K), t = 1, \dots, 23$ can be formulated, where
622 $x_k^{\#(t)}$ and $u_k^{(t)}$ are the same as those in D_{train} for segment k in voyage t , while the
623 total fuel consumption over the segment is changed from $c_k(x_k^{\#(t)}, u_k^{(t)})$, which is the
624 original fuel consumption of the segment recorded in the noon report, to $d_k(x_k^{\#(t)}, u_k^{(t)})$,
625 which is the product of the cubic law for hourly fuel consumption rate prediction
626 $d'_k(x_k, u_k^{(t)}) = 0.000842(x_k)^3$ and the corresponding sailing hours. Then, suppose we
627 have an ML model based on artificial neural network constructed on the new training
628 set D'_{train} , which has one hidden layer with 8 neurons with activation function Rectified
629 Linear Unit (ReLU), learning rate 0.01, and epoch 100. The ML model developed is

630 then used to predict the hourly fuel consumption rate of each segment in test set D_{test} .

631 Then, the following surrogate model M1' of model M1 is solved:

632 [M1']

$$633 \quad \min \sum_{k=1}^{K_t} \hat{d}_k(x_k^{(t)}, u_k^{(t)}), t = 24, 25 \quad (27)$$

634 s.t.

635 Constraints Eq. (4) to Eq. (8).

636 Denote the resulted optimal sailing speed for segment k of voyage t by $x_k^{*(t)}$. We

637 further require that the voyage sailing time after optimization is within 5% of the real

638 voyage sailing time, i.e., T_{\min} is no less than 95% of the real total sailing time, and

639 T_{\max} is no more than 105% of the real total sailing time. The sailing speeds, sailing

640 time, and the total fuel consumption of each segment of the two voyages after speed

641 optimization are shown in Table 4.

642 Table 4. The sailing speed, sailing time, and fuel consumption of each segment after

643 optimization in voyage 1 and voyage 2

Information of voyage 1 after speed optimization				
Segment	Sailing speed	Sailing time	Fuel consumption based on prediction	Fuel consumption calculated by cubic law
1	15.53	11.33	11.14	35.74
2	11.80	22.37	21.56	30.95
3	8.01	33.46	32.10	14.48
4	16.77	16.04	15.55	63.70
5	17.95	15.32	14.85	74.61
6	17.70	14.18	13.76	66.21
7	8.00	34.00	31.14	14.66
8	8.00	27.63	26.34	11.91
Sum	\	174.33	166.43	312.25
Information of voyage 2 after speed optimization				
Segment	Sailing speed	Sailing time	Fuel consumption based on prediction	Fuel consumption calculated by cubic law
1	17.62	10.33	20.25	47.58
2	12.57	24.82	41.10	41.51
3	18.00	17.56	36.20	86.21
4	18.00	15.94	32.43	78.30
5	18.00	16.50	35.31	81.02
6	8.03	37.86	52.26	16.51
7	18.00	16.44	33.80	80.75
8	8.00	36.13	43.09	15.57
Sum	\	175.58	294.43	447.44

644

645 The fundamental challenge of prescriptive analytics occurs if the fuel consumption

646 recorded in the noon report before speed optimization and the fuel consumption

647 predicted by the ANN model after speed optimization is directly compared. In voyage

648 1, the total fuel consumption recorded in the noon report obtained before speed
649 optimization is 248.95 tons, and is 166.43 tons after speed optimization according to
650 the estimation given by the ANN model, which seems to be heavily reduced to a very
651 large extent. However, according to the fuel consumption given by the cubic law, the
652 original total fuel consumption is 201.32 tons, and it creases to 312.25 tons after speed
653 optimization, which means that if the optimized speeds based on ANN are adopted,
654 actually much more fuel would be used to accomplish the voyage. Such increase in fuel
655 consumption is because the ANN model cannot accurately capture the monotonic and
656 convex relationship between ship sailing speed and hourly fuel consumption rate.
657 Consequently, the hourly fuel consumption rate cannot be accurately predicted, and thus
658 leads to improper consequent sailing speed decisions. This shows that the fundamental
659 challenge exists in the comparison process between prescriptive analytics and current
660 decision approach if Eq. (22) is used. In voyage 2, the total fuel consumption before
661 and after speed optimization is 250.20 tons and 294.43 tons, respectively, showing that
662 the performance of prescriptive analytics is worse than the original ship sailing behavior.
663 This result is echoed in the comparison based on cubic law, where 294.13 tons of fuel
664 is used before speed optimization and 447.44 tons is used after speed optimization.

665 According to the partial solution, Eq. (22) is used to compare the current decision-
666 making approach and prescriptive analytics. Especially, the left-hand side of Eq. (22)
667 is the average fuel consumption over all voyages in the test set using the optimal sailing
668 speeds recommended by model M1', which is 379.85 tons, and the right-hand side of
669 Eq. (22) is the average fuel consumption over each voyage in the test set calculated by
670 applying the real sailing speeds on the synthetic dataset, which is 247.73 tons. Then, it
671 can be fairly concluded that the current decision-making approach is better than the
672 prescriptive analytics approach, as the hourly fuel consumption given by the ANN
673 model is highly inaccurate and biased.

674

675 **5. Discussion and conclusion**

676 In the era of big data where smart devices, clouding computing, SaaS business and
677 company models are widely adopted, an increasing number of historical data are
678 produced and collected, and analytics has advanced from providing elementary
679 description and summarizing what happened/what is happening (i.e., descriptive
680 analytics), to forecasting what will happen in the future (i.e., predictive analytics), and
681 to prescribing actions to achieve desired outcome given past and current events (i.e.,

682 prescriptive analytics). Especially, as a state-of-the-art analytics approach, prescriptive
683 analytics is becoming more and more popular in freight transport planning as it is
684 expected to mitigate risk in strategic decision making and increase customer satisfaction,
685 and hence improve profitability and competitiveness for business organizations in the
686 ever-changing business environments.

687 One of the key challenges in prescriptive analytics is the lack of sufficient data and
688 data uncertainties that results in an unfair comparison between the optimal decisions by
689 prescriptive analytics and by current decision approaches. Consequently, a dead circle
690 occurs in the adoption of prescriptive analytics models in prescribing business decisions:
691 researchers cannot provide strong evidence that prescriptive analytics is better than the
692 current approach, so industry practitioners do not adopt it; because industry
693 practitioners do not adopt prescriptive analytics, it is difficult to show its superiority as
694 there are insufficient historical data. This study refers to this challenge as the
695 fundamental challenge in prescriptive analytics and illustrates it using four practical
696 examples in freight transportation. Then, three possible solutions that fully or partially
697 address the fundamental challenge by searching sufficient historical data, constructing
698 new test sets, and generating synthetic data are proposed.

699 The solutions differ from each other regarding their application scenarios
700 considering the accessibility of historical data: solution 1 requires that sufficient
701 historical data could be acquired with reasonable costs; Solution 2 based on data
702 sampling is suitable when only certain historical inspection records are available while
703 the components of a decision are uncorrelated to each other; Solution 3 based on
704 generating synthetic data is suitable when only certain historical inspection records are
705 available, and it can address the situations when the components of a decision are
706 correlated. Considering the availability and costs of data acquisition, different solutions
707 might be adopted to address different problems: when sufficient and affordable
708 historical data are available, solution 1 is preferred; when there are insufficient
709 historical data or the cost of data acquisition is too high, solution 2 can be used when
710 the components of a decision are uncorrelated and solution 3 can be used when those
711 components are correlated. Considering further the fact that the solutions only consider
712 the characteristics of historical data, the proposed solutions can promote not only in
713 freight transport but also in other disciplines by demonstrating the effectiveness and
714 efficiency of the prescriptive analytics paradigm.

715 One should also be aware that in addition to the fundamental challenge mentioned
716 in this article, there are several other challenges of applying prescriptive analytics to
717 address practical freight transport problems. One critical challenge is the
718 incompleteness and noise in raw data, which can be addressed by adequate data
719 preprocessing. For example, as discussed by Yan et al. (2021), typical methods to deal
720 with missing values in datasets include re-obtaining of missing data, discarding features
721 with too many missing values, data imputation, and missing value prediction. Common
722 methods to detect outliers in data include z-score, interquartile range, and using
723 unsupervised machine learning models for outlier detection. Another critical challenge
724 is the uncertainties in prediction where the predicted conditional mean is highly likely
725 not to equal the actual condition mean and the uncertainties are inevitably brought to
726 the following optimization model. To deal with the uncertainties in the prediction, when
727 the objective function of the optimization model is nonlinear in the unknown parameter,
728 the parameter should be modeled as a random variable, where local weight functions
729 based on predictive methods such as *k*-nearest-neighbors regression and linear
730 regression (Bertsimas and Kallus, 2020) as well as global methods considering
731 prediction errors in the training set (Wang and Yan, 2022) and based on quantile
732 regression (Yan and Wang, 2022) can be applied to estimate the conditional distribution
733 of the unknown parameter.

734 It is worth mentioning that in addition to the four typical examples covered in this
735 article, there are a wider range of application scenarios of the proposed solutions to
736 compare prescriptive analytics and current decision approaches in freight transport for
737 different decision makers, including drayage operators who plan and schedule vehicles
738 between terminals and shippers and receivers (e.g., predicting travel time or cost and
739 scheduling vehicles to minimize delay or the total cost), terminal operators who
740 management transshipment among different transportation modes (e.g., predicting ship
741 arrival time to port and allocating resources for berthing and cargo operating to
742 minimize the total operational time or cost), and network operators who are responsible
743 to plan the construction and operation of transport infrastructure (e.g., predicting traffic
744 amount and assigning and scheduling vehicles to minimize the cost or maximize the
745 benefit).

746 Meanwhile, it should also be noted that the foundation of all the three solutions is
747 that historical data (no matter sufficient or insufficient) are available. If they are
748 unavailable, prescriptive analytics models themselves cannot be developed, not to

749 mention the solutions to tackle the fundamental challenge. Therefore, we would suggest
750 the stakeholders and decision makers in freight transport properly collecting and storing
751 critical data in daily operations and using such data to develop prescriptive analytics
752 models to prescribe informed decisions. In addition, the solutions proposed in this
753 article can be further applied to compare the current decision-making approaches and
754 the prescriptive analytics in a reasonable way. Furthermore, we would encourage the
755 stakeholders to share their data and information to establish an information sharing
756 platform, where joint decisions in the whole intermodal freight transport network can
757 be optimized.

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