

Digital Twin Application in Heritage Facilities Management: Systematic Literature Review and Future Development Directions

Purpose

This paper aims to investigate the theoretical and practical links between digital twin (DT) application in heritage facilities management (HFM) from a life cycle management perspective and to signpost the future development directions of DT in HFM.

Design/methodology/approach

This state-of-the-art review was conducted using a systematic literature review method. Inclusive and exclusive criteria were identified and used to retrieve relevant literature from renowned literature databases. Shortlisted publications were analysed using the VOSviewer software and then critically reviewed to reveal the status quo of research in the subject area.

Findings

The review results show that DT has been mainly adopted to support decision-making on conservation approach and method selection, performance monitoring and prediction, maintenance strategies design and development, and energy evaluation and management. Although many researchers attempted to develop DT models for part of a heritage building at component or system level and test the models using real-life cases, their works were constrained by availability of empirical data. Furthermore, data capture approaches, data acquisition methods and modelling with multi-source data are found to be the existing challenges of DT application in HFM.

Originality/value

In a broader sense, this study contributes to the field of engineering, construction and architectural management by providing an overview of how DT has been applied to support management activities throughout the building life cycle. For the HFM practice, a DT-cum-heritage building information modelling (HBIM) framework was developed to illustrate how DT can be integrated with HBIM to facilitate future DT application in HFM. The overall implication of this study is that it reveals the potential of heritage DT in facilitating HFM in the urban development context.

Keywords: Literature review, digital twin, built environment, heritage life cycle, facilities management

1. Introduction

Heritage conservation management has gradually evolved into heritage facilities management (HFM) during the past decade, with the management focus shifting from mainly preservation to holistic asset management from a life cycle perspective (Machete et al., 2021). HFM emphasises the management of the interactions between the heritage building and its surrounding environment, with "people" being a crucial component (Hou and Wu, 2019; Ho and Hou, 2019). In the meantime, new technologies have been increasingly applied to building heritage documentation, analysis and preservation (Janisio-Pawlowska, 2021). The heritage digitisation tools, such as three-dimensional (3D) scanning, global positioning system (GPS), satellite imagery, rectified photography, and building information modelling (BIM), have not only enabled the visual presentation of heritage, but also provided technological solutions for efficient conservation management (Piaia et al., 2021). Digital twin (DT) has been proposed to

51 connect the real-time dynamic data that record the changes (e.g. physical dilapidation, people-
52 building interactions, external environment development) with heritage building information
53 modelling (HBIM) model and knowledge systems (e.g. life cycle management mechanism,
54 heritage value ranking mechanism) to achieve systematic management.

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56 According to the United Nations Educational, Scientific and Cultural Organisation (UNESCO),
57 heritage buildings include monuments, groups of buildings, and sites that are of outstanding
58 value from the historical, aesthetic, ethnological or anthropological point of view (UNESCO,
59 2022). In the context of HFM, the changes that occur in their components, structures,
60 surrounding environment are important dynamic elements for HFM strategies formation and
61 decision-making. These changes are mainly generated due to the external environment, such
62 as weather and temperature. As the level of human-heritage building interaction increases,
63 human is also regarded as an important dynamic element in the life cycle of heritage buildings.
64 The dynamic and static elements, and their relationships in HFM can be conceptualised in terms
65 of a “4P” model that includes “Place, Product, Process and People”. Each “P” represents a
66 dimension of HFM.

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68 Recognising the nature of HFM and the importance of both the dynamic and static elements of
69 HFM, Jouan and Hallot (2020) proposed the development of DT with HBIM integration, given
70 DT’s capability of combining static and dynamic elements with real-time information (Al-
71 Sehrawy and Kumar, 2020). Several extant research on heritage DT concentrate primarily on
72 the technical development of DT and are typically undertaken on case study basis. How DT
73 can support multiple management activities in the process of heritage conservation has not been
74 adequately researched (Jouan and Hallot, 2020; Pan and Zhang, 2021). Also, DT application
75 in the built environment, especially for heritage facilities, is still scarce, as the majority of
76 heritage buildings lack up-to-date digital representations and it is costly to create such digital
77 models from scratch. Therefore, it is essential to identify how current advance in DT can
78 facilitate HFM, and to understand how a DT for HFM can be established with HBIM
79 integration. Future built environment management will rely heavily on digital solutions; hence,
80 a systematic review on existing literature regarding DT in HFM is timely research.

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82 Aiming to address the above knowledge gaps, the present study intends to answer the following
83 research questions:

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- 85 • What is the current status of DT application in the built environment discipline?
 - 86 • What is the current status of DT application in HFM?
 - 87 • How HBIM can benefit and facilitate the development and operation of DT in
88 supporting HFM?
 - 89 • What should be the future development of DT in research and in practice of HFM?
- 90

91 In response to these enquiries, a systematic literature review was conducted. It aimed to provide
92 the state-of-the-art in identifying, selecting and critically appraising the relevant research, thus
93 contributing to the understanding of DT application in the built environment discipline
94 including HFM. The systematic literature review identified and extracted the most essential
95 literature (Section 3), revealed the relationships among the extracted literature, and categorised
96 the extracted literature from a life cycle management perspective (Section 4). Section 5
97 provides discussion on the identified literature based on a critical review process. Section 6
98 interprets the relationships between DT and HBIM, proposes a conceptual illustration of DT-
99 HBIM, and recommends four-stage of pathways to the development of HBIM-based DT.

100 Section 7 elaborates the future development of DT application in both research and practice of
101 HFM.

102

103 **2. Digital twin: definitions and applications**

104 The definition of digital twin (DT) was first provided by The National Aeronautics and Space
105 Administration (NASA) (Shafto et al., 2010) after Grieves first mentioned the concept in 2003
106 (Pan and Zhang, 2021). Grieves (2015) defined DT as “a virtual representation of what has
107 been produced”. Gabor et al. (2016) defined DT as “a special simulation, built based on the
108 expert knowledge and real data collected from the existing system, to realize a more accurate
109 simulation in different scales of time and space” (Tao et al., 2018a). DT is widely understood
110 as a virtual representation or digital entity of physical object or system (Böke et al., 2020; Du
111 et al., 2020; Lee et al., 2020; Liu et al., 2020a; Rasheed et al., 2020). Some researchers focus
112 on the simulation of DT while others argue that DT is composed of five dimensions: physical
113 entities (PE), virtual entities (VE), connections (CN), data (DD) and services (Ss) (Tao et al.,
114 2018b).

115 A DT provides both static and dynamic virtual manifestations of physical entities, systems and
116 processes; the revolutionary merit of DT lies in its capability of embracing changes to the
117 physical counterparts on a real-time basis by utilising enabling technologies, such as internet
118 of things (IoT), artificial intelligence (AI), machine learning and data analytics to capture real-
119 time data and carry out real-time calculation (Angjeliu et al., 2020; Austin et al., 2020; Lu et
120 al., 2020a; Moretti et al., 2020; Tekinerdogan and Verdouw, 2020; Aheleroff et al., 2021).

121 In recent years, scholars comprehend and interpret DT with the knowledge and practice from
122 a specific industry, and aim to integrate the characteristics of the industry into a DT-based (or
123 DT-supported) frameworks or mechanisms. Some of these frameworks or mechanisms are to
124 be further modified for use in design (Li et al., 2019, Tao et al., 2019), monitoring (Zipper et
125 al., 2018; Revetria et al., 2019; Lu et al., 2020a), prototyping (Yildiz et al., 2021) and training
126 (Kaarlela et al., 2020) in the respective industries (Hasan et al., 2021). Having gained
127 popularity in a wide range of industries such as astronautical, aerospace, manufacturing,
128 mechanical and infrastructure engineering (Rasheed et al., 2020), DT has been adopted to build
129 the cyber-physical models for supporting digital development in the field of built environment.

130 The development of DT in the built environment context is desirable as modern management
131 of built environment is a multi-dimensional process, which requires systematic integration of
132 data from dynamic sources. Not only can a DT utilise virtual representation to reflect the
133 physical counterpart, but it can also simulate, monitor, control and predict changes in the
134 physical and societal elements of the built environment. The expression and functions of a DT
135 depend on the types and scope of captured data, computerised control mechanism and object
136 type scales (Sepasgozar, 2020, 2021; Yitmen and Alizadehsalehi, 2021). Capable of integrating
137 the upmost level of digital technologies to capture the dynamic changes of the built
138 environment at the component, building, project and city levels, DT can construct a virtual
139 system based on built facilities and relevant data, and this system allows retroactive adjustment.
140 This implies that it is a matter of time for DT to be applied and become prosperous in the field
141 of HFM. DT has been a long-awaited digital tool for HFM, as the demand for effective HFM
142 has intensified with the rapidly evolving needs of effective management for heritage buildings.
143 This underscores the importance and complexity of the use of DT in HFM processes. In this
144 study, DT is defined as a virtual “ecology system” constructed to provide virtual representation
145 of building (“place”), human (“people) and the components or sub-systems of the building
146 (“product”) and conduct real-time data collection and analysis based on their interaction

147 (“process”). In a technical manner, a DT is a computer programme that utilises the real-world
148 data to simulate and predict the real-time future performance of a physical object with the
149 integration of technologies, such as AI and IoT.

150

151 **3. Method and process of systematic review**

152 A thorough search that examines the pertinent body of literature using specific, understandable
153 search criteria and selection criteria defines a systematic literature review (Ruhlandt, 2018).
154 Following the Preferred Reporting Items for Systematic Reviews and Meta-Analyses
155 (PRISMA) guidelines for systematic literature reviews (Moher et al., 2015) with a focus on DT
156 application in HFM, this review adopted keywords that were identified and selected based on
157 relevant studies within the research domain (Lu et al., 2020a; 2020b).

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159 Since this study focused on DTs instead of specific digital technologies used for DTs, terms of
160 those technologies such as laser scanning and photogrammetry were not adopted as keywords
161 for the literature search. In order to seek answers for the first and second research questions,
162 “building”, “architecture”, “facilities” were included as keywords aside from “heritage” and
163 “historic building”. This included literature focusing on DT application in the built
164 environment and thus the relationship between DT application in HFM and that in built
165 environment can be further identified in the qualitative analysis. As BIM/HBIM is widely
166 accepted as a useful tool in heritage management, “BIM” and “HBIM” were included as
167 keywords. The keywords and their combinations used in the literature search process were
168 (“digital twin”) AND (“building” OR “architecture” OR “facilities” OR “heritage” OR
169 “historic building” OR “BIM” OR “HBIM”), as depicted in Figure 1.

170

171 **Figure 1.** Literature search terms and combinations (Source: authors)

172

173 Based on two well-known literature databases: Scopus and Web of Science Core Collection,
174 the search was first conducted in December 2020 and later updated in May 2021. The
175 procedures for retrieving, screening and selecting publications for review were proceeded in
176 stages, as shown in Figure 2.

177

178 **Figure 2.** The systematic literature review process (Source: authors)

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180 Stage 1 identified a total of 1,105 publications from Scopus and 648 publications from Web of
181 Science Core Collection, including journal papers, conference proceedings, and books
182 published between 2000 and 2021 (before May 31st 2021) were retrieved using the search rules
183 mentioned above (Figure 3). Stage 2: To extract essence from prominent studies or well
184 acknowledged cases, the review focused on research published in international scholarly
185 journals. The number of conference paper is 1.7 times of the papers published in journals. As
186 a lack of international acknowledged mechanism for recognising the ranking or quality of
187 conference paper, papers published in conference proceedings will be excluded. Journal papers
188 written in non-English languages, conference proceedings and books were excluded. In stage
189 3, the titles, abstracts and keywords of the identified journal papers were screened for relevance.
190 Papers not focussing on built environment topics were excluded. In stage 4, after screening full
191 texts papers identified in Stage 3, 87 papers on DT application in building life cycle (e.g. design,
192 construction, operation) were selected for critical review. Stage 5 involved a qualitative
193 analysis of the 87 key papers to reveal how DT was applied to past built environment studies
194 and directions for future research on DT in the built environment. The first, second, and third
195 authors were involved in the five stages of the reviewing process. The first author directed and
196 guided the review process. To ensure the validity and reliability of the results of the literature

197 review, the participation of multiple reviewers allowed to jointly decide whether a paper should
198 be included or excluded.

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200 **4. Literature selection and results**

201 **4.1 Identified literature and visualisation**

202 In order to present a visualised format of the current development status of DT application in
203 the built environment studies and its relationship with HFM development, the present study
204 used VOSViewer - a computer programme developed for creating, visualising, and exploring
205 bibliometric maps of science (Van Eck and Waltman, 2010; 2014), to generate a bibliometric
206 map based on the publications selected in Stage 4.

207

208 The map generated by VOSViewer, as shown in Figure 3, depicts the co-occurrence
209 (frequencies being 5 or above) of keywords of the 87 selected publications. There was a total
210 of 24 such keywords identified. The size of a circle in this keywords co-occurrence map
211 indicates the number of times a keyword appears alongside with other keywords. Aside from
212 the circle for “digital twin”, the remaining 23 circles are of comparable size, implying that their
213 co-occurrences are comparable. A shorter distance between two keywords indicates a larger
214 number of their co-occurrences.

215

216 **Figure 3.** Co-occurrence of keywords of the identified publications (Source: authors)

217

218 Table 1 contains a list of the 24 keywords. The term “occurrence” refers to the number of
219 documents (among the 87 publications identified) in which the corresponding keyword
220 occurred. The number of co-occurrences in a document is shown by the “link strength” between
221 two keywords. “Total link strength” denotes the total strength of a keyword’s co-occurrence
222 links with other keywords. Despite the variations of some keywords (for example, “Building
223 information model -BIM”, “Building information modelling”, “Building information
224 modelling”, “BIM”) used in different papers, Table 1 shows that on the whole, “digital twin”,
225 “architectural design”, “life cycle”, “building information model -BIM”, “information
226 management”, “construction industry”, “internet of things” and “decision making” have the
227 highest total strengths of co-occurrence links. In other words, these eight keywords appear
228 together with the other keywords the most frequently in the documents examined.

229

230 **Table 1.** Keywords analysis of the identified publications (Source: authors)

231

232 The connections between DT and other seven keywords reflect the academic interest as well
233 as current development trend of DT application in the field of built environment management.
234 “Architectural design” is a specific stage in the life cycle of a building. It has a high level of
235 occurrence with DT as keywords used in the identified literature, along with “Life cycle” and
236 “Construction industry”, indicating that DT has been relatively frequently applied in supporting
237 building construction activities. “Building information model – BIM”, “Information
238 management”, and “Internet of things” are digital tools. They are also frequently associated
239 with DT, implying that these digital technologies are more frequently integrated with/into DT
240 in the field of built environment management. According to Table 1, “decision-making” is also
241 at a higher rank in the list. This means that many studies have been conducted to investigate
242 how DT can aid in decision-making, which is an important management activity.

243

244 **4.2 Overview of the selected papers**

245 An overview of the 87 papers is shown in Table 2. The first and second columns show the
246 journals in which the papers were published as well as the number of papers identified from
247 each of those journals. The third column shows the author(s) and year of those publications.
248

249 **Table 2.** An overview of the selected papers (Source: authors)
250

251 **4.3 Identification and categorisation of core literature**

252 Based on an analysis of the keywords, the research areas can be divided by keywords that: i)
253 describe certain types of digital technologies such as BIM, internet of things, artificial
254 intelligence, and digital twin; ii) describe the scale/level of built environment, including smart
255 city and buildings; and iii) describe activities in built environment, including construction, asset
256 management, facilities management, architectural design and decision-making. This finding
257 indicates that among the selected research, DT has been utilised more frequently to explore
258 built environment management activities, such as construction management, asset management,
259 facilities management, and decision-making. Furthermore, the scale/level of the built
260 environment ranges from city level to building level, and management activities undertaken in
261 the office buildings have been frequently researched from the perspective of DT application.
262

263 During the critical review process, a number of thematic categories or codes were generated
264 for identifying the emerging themes. Various categories and sub-categories were identified and
265 refined as a result of the many reviewing processes. Based on the iterative coding method
266 offered by Wolfswinkel et al., (2013), the coding process was adjusted to suit the requirements
267 of the author's review. The critical review technique used an inductive analytic methodology.
268 During the critical review process, coding and categorisation was conducted in three steps.
269

270 First, based on the inquiry context of DT application, 52 essential papers were selected and
271 were then divided into four groups: (1) construction management, (2) building operation and
272 management, (3) heritage conservation and (4) smart city development, (Table 3).
273

274 **Table 3.** Categorisation of the key papers (Source: authors)
275

276 Second, a more thorough categorisation of the relevant publication was carried out in order to
277 respond to research question 1: what is the current status of DT application in the built
278 environment discipline. Following a more thorough examination of the selected papers, two
279 themes – “the scale of DT application” and “certain digital technologies used for construction
280 a DT” – were discovered. The two themes were utilised to group the papers that were selected.
281 However, only a small number of studies (of the 52 papers) described the precise digital
282 technologies utilised to create a DT. As a result, it was challenging to group the papers
283 according to the many digital technologies that were utilised to create a DT. On the other hand,
284 it was discovered that among the papers, the scale of DT application had significant
285 characteristics. The papers were then divided into four groups according to the scale of the DT
286 application: “component level”, “building level”, “project level” and “city level”. Developed
287 based on the findings in Table 3, Figure 4 was created to illustrate the extents and relationships
288 of the four groups of literature.
289

290 Third, a thorough analysis of the literature categorised as “heritage conservation” (Table 3) led
291 to the division of the DT application into three sub-categorises depending on the roles of DT
292 application plays in assisting heritage conservation. They are: “DT used for inspection and
293 defect detection”, “DT as integrative decision-making tool” and “DT and HBIM integration”.
294 The discussion on the three sub-categories of literature is elaborated under Section 5.2.

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Figure 4. An illustration of the literature on DT application for built environment management (Source: authors)

In Figure 4, the x-axis and y-axis respectively denote “Time” and “DT application scale”. “Time” refers to the stages of a building’s life cycle. “DT application scale” refers to the scale of DT proposed to be constructed or constructed, as described in the respective paper(s). The intersection point where the two axes intersect represents building completion time (x-axis) and DT application at building level (y-axis). The three shaded blocks represent the literature of DT application in three focus areas: construction management; building operation and management; and smart city development. Their shading densities indicate the number of papers in their respective category - the darker the shading, the greater the number of papers. The ellipse represents the group of DT application in heritage conservation.

Category 1 papers focus on utilising DT technologies to enhance construction management; among them, DT technologies are applied to develop virtual system replica at component, building and project levels. Category 2 papers describe DT application in building operation and management. Category 3 papers discuss utilisation of DT technologies to facilitate smart city development. While this category does not include papers on application of DT to build digital systems at component level, a major group of category 2 papers discuss DT application at component and/or building level. Among the papers, those on DT application in the building operation and management stage tend to focus on regular maintenance, predictive maintenance and long-term asset management. DT application at project level was not elaborated. Category 4 (ellipse shape) papers highlight DT application in heritage conservation its characteristics different from the preceding three categories is scarce and limited. The next section discusses the challenges of DT application in heritage conservation including future development of DT application in HFM, along with discussions of the other three categories (Figure 4).

Tables 1 – 3 and Figure 4 have provided an overview of the current status of DT application in the discipline of built environment. The majority of the identified literature focus on DT application in building operation and management. While it has been acknowledged that the application of DT during the design and engineering phase of a construction project is predominately based on BIM (Opoku et al., 2021), the characteristics of DT application in the building operation and management phase, particularly in the field of heritage conservation, are not clearly reflected in the identified literature. In addition, less than 10% of the identified literature discusses DT application in heritage conservation. Due to the paucity of literature on the application of DT in heritage conservation, it can be inferred that studies on DT application in heritage facilities management are even scarcer.

To understand the current status of DT application in the operational phase of built environment management (research question 1), it is necessary to summarise the DT application throughout the lifecycle of built environment management activities based on the four categories of the identified literature and to identify how DT has been applied in facilitating specific types of HFM activities (research question 2).

Section 5 is divided into two sub-sections: Section 5.1 answers the first research question and Section 5.2 provides structured explanations for answering the second research question. Section 6 proposes a conceptual illustration of DT-HBIM and elaborates the answers to the third research question, and Section 7 answers the fourth research question.

345 **5. Discussions**

346 **5.1 DT application in the built environment context**

347 A number of identified literature focuses on how to monitor/evaluate buildings using DT/BIM.
348 According to these literatures, the application of DT to construction management, building
349 operation and management, and smart city development will contribute to future application of
350 DT in HFM.

351

352 **5.1.1 DT application in construction management**

353 The application of DT to HFM is linked to construction management and DT models at the
354 component, building and project levels. As the most crucial stage of building formation, the
355 construction phase has yet to fully embrace digital technology for automation in construction
356 (Greif et al., 2020; Kunic et al., 2021). Multi-streamline activities implemented by multi-group
357 participants require multi-dimensional management strategies for optimising construction
358 process. To this end, DT will be highly relevant.

359

360 **5.1.2 DT application in building operation and management**

361 DT application to building operation management is approached from five dimensions of
362 physical entities, visual model, DT data, services in DT and connections (Xie et al., 2020; Qi
363 et al., 2021). The development of a framework or a roadmap is the first step to map physical
364 entities' functional characteristics and operation process (Huynh and Nguyen-Ky, 2020; Liu et
365 al., 2020b; Desogus et al., 2021; Jimenez et al., 2021). Some studies concentrated on
366 developing DT models and applying them to energy management (Desogus et al., 2021),
367 maintenance (Jimenez et al., 2021), health and safety (Antonino et al., 2019), building audit
368 and surveying (Park et al., 2019; Francisco et al., 2020), process management (Greif et al.,
369 2020; Kunic et al., 2021; Hasan et al., 2021), and user comfort evaluation (Zaballos et al., 2020).
370 Developed application include: evaluation of existing net zero energy building (Kaewunruen
371 et al., 2018), DT-aid indoor safety management framework (Liu et al., 2020b), open-BIM
372 supported asset management decision tool (Moretti et al., 2020), image-based localisation and
373 semantic mapping system (Wei and Akinci, 2019), smart campus development with BIM
374 integration and IoT-enabled wireless sensors networks for environmental monitoring and
375 emotion detection for user comforts (Zaballos et al., 2020), DT energy audit with BIM and IoT
376 technologies (Desogus et al., 2021), and automated maintenance with simulation of modular
377 robot cell for fusion power plants (Jimenez et al., 2021). The application of DT to a city or area
378 reflects or solves urban design, urban policy problems, fostering interaction between built
379 environment and people (Austin et al., 2020; Schrotter and Hürzeler, 2020; White et al., 2021).

380

381 **5.1.3 DT application in smart city development**

382 The scope of city-level DT development is wider than that of building-level DT, and its input
383 data layers are dynamic and multiple (Beil et al., 2020; White et al., 2021). According to Austin
384 et al., (2020), Beil et al., (2020), Du et al., (2020), Schrotter and Hürzeler (2020) and White et
385 al., (2021), city-level DTs concern buildings interaction with infrastructure and transportation,
386 help identify patterns for deeper learning and prediction of people's role and their behaviour
387 (Du et al., 2020; Ham and Kim, 2020).

388

389 **5.2 DT application in heritage conservation**

390 The comprehensive literature review uncovered just seven works on the DT application in
391 heritage conservation. However, these studies are of significant importance as they provide
392 real-life cases to demonstrate the opportunity of applying DT to conserve built heritage. Five
393 of these papers were published in or after 2020; they focused on the use of DT technologies to
394 optimise maintenance performance of heritage building, and their scopes ranged from

395 component (Angjeliu et al., 2020) through building (Tahmasebinia et al., 2019; Khalil et al.,
396 2021) to project levels (Rasheed et al., 2020; Jouan and Hallot, 2019; Jouan and Hallot, 2020).
397 “DT application in heritage conservation” falls under the category of “building operation and
398 management” in building life cycle (Figure 4). DT has been used to monitor the performance
399 of heritage building and as a tool to support heritage management.

400

401 **5.2.1 DT used for inspection and defect detection**

402 Three studies - Tahmasebinia et al. (2019), Angjeliu et al. (2020) and Khalil et al. (2021) -
403 proposed using DT in heritage conservation activities such as maintenance prediction and
404 heritage documentation management. Tahmasebinia et al. (2019) conducted a case study of the
405 Sydney Opera House and found that the conservation of this iconic built heritage shall focus
406 on shifting from large structural concerns to inspection and maintenance of minor issues of
407 surface cracking and water ingress. They argue the importance of “digital twin” to develop
408 integrated building information models for significant historic buildings.

409

410 According to Angjeliu et al. (2020), who approached the role of DT for built heritage
411 conservation from the building structural safety perspective, DT can help to predict structural
412 condition of historic buildings on a real-time basis using an accurate simulation model and
413 monitoring system. Their study describes the development procedure of a DT application for a
414 historic masonry building. The development process includes building the geometry to
415 structural components material properties, construction technique, their construction in time,
416 introducing the organisation of a DT model (in a hierarchical manner with separate parts and
417 assembled together to create the final model in a later period). The study suggests that a part
418 of the structural geometry can be imported from BIM or CAD models. Khalil et al. (2021)
419 emphasised the importance of documentation of historic buildings and considered development
420 of digital documentation of historic buildings would lead to development of DT for
421 digitalisation of historic buildings.

422

423 These studies reflect that DTs are employed to inspect heritage building for defect detection,
424 with an emphasis on obtaining data from physical parts to inform the virtual parts. The
425 condition of heritage buildings needs to be monitored as continuous process for corrective
426 maintenance. Obtaining and integrating geometric data in a DT is the essential task to carry out
427 inspection and defect detection. Point clouds, digital images, and thermal images collected
428 from laser scanners, cameras, thermal imaging devices are used to demonstrate virtual
429 representation of heritage buildings. Štroner et al., (2021) proposed an algorithm used for point
430 cloud dilution. A DT can detect the as-built deviation based on data collected at different points
431 of time. Sensors are frequently used to support DT to monitor performance of the built
432 environment, buildings, facilities and equipment.

433

434 **5.2.2 DT as integrative decision-making tool**

435 Rasheed et al. (2020), for the first time, saw heritage conservation as part of HFM process.
436 They argued DT not only provides real-time information for managing decision-making, it also
437 makes prediction on how the built structure performs better. The eight value additions of DT
438 highlighted for facility management are: 1) real-time remote monitoring and control, 2) higher
439 efficiency and safety, 3) predictive maintenance and scheduling, 4) scenario and risk
440 assessment, 5) better intra- and inter-team synergy and collaboration, 6) more efficient and
441 informed decision support system, 7) personalisation of products and services, and 8) better
442 documentation and communication. These values indicate that DT application can provide
443 HFM solutions, including selection of conservation approach and method, performance
444 monitoring and prediction, development of maintenance strategy, and energy evaluation.

445

446 Rasheed et al., (2020) has comprehensively elaborated the potential of DT application in HFM
447 process by stressing how DT can be used to meet the functional needs of heritage facilities.
448 Interpreting Rasheed et al. (2020)'s view from a technical perspective, DT can be used not only
449 to inspect and monitor the condition of heritage facilities, and detect their existing defects, but
450 also support analysis and diagnosis functions based on various datasets against different
451 parameters, support automatic control of internal service systems, and most importantly as an
452 integrative decision-making tool for dynamic planning for future scenarios. For example, BIM
453 and GIS data can be utilised for integrating in maintenance system to support decision-making.
454 Virtual environment data can be used to conduct crowd management, and path planning. Both
455 geometric and non-geometric data are collected through technologies for supporting analysis,
456 diagnosis and decision-making.

457

458 Ni et al., (2021) have developed a cloud-based DT for a city theatre in Norrköping to carry out
459 predictive conservation activities. A comprehensive explanation on the model development
460 was provided in this study, including system design (physical entities, virtual models, data
461 warehouse, functional services, and interaction and synchronisation), architecture development
462 (the local part, the cloud part, insights and application). This study further discussed the impact
463 of occupants on the indoor environment of a heritage building and how the developed DT can
464 coordinate the human-heritage built environment interactions.

465

466 **5.2.3 DT and HBIM integration**

467 Jouan and Hallot (2020) analysed challenges of heritage conservation throughout a building
468 life cycle and developed a data model that allows integration of semantically enriched HBIM
469 models in the DT environment to support preventive conservation strategies. The potential
470 application of DT in built heritage conservation by delineating heritage conservation process
471 from socio-technical perspectives was discussed. It was suggested that DT can be used to
472 integrate HBIM model and process data to implement monitoring and forecasting for built
473 heritage management. This work contributed to bridging the gap between operation activities
474 (dynamic data) and heritage characteristics (HBIM or static data) by explaining the types of
475 data needed and in what conservation stages to provide them to facilitate decision-making.
476 However, this conceptual model remains general given that databases (data input) vary
477 significantly among individual heritage buildings. It is necessary to validate models by
478 implementing DT in a specific case.

479

480 In recent years, BIM has been widely regarded as a powerful digital tool in facilitating built
481 environment management activities (Tan et al., 2022). It has continued to grow with its
482 increasing application in new building design, thus significantly leveraging the efficiency in
483 planning and construction stages of building projects. With the advent of compatible digital
484 technologies, the capacities of BIM in improving existing building conditions have expanded,
485 leading to the increasing utilization of BIM in various aspects of facilities management (Volk
486 et al., 2014; Wong et al., 2018). Not only has this paved the way for the development of HBIM,
487 as Jordan-Palomar et al. (2018) identified, the potential of BIM in specific heritage context
488 such as the capability of representing in integrated historic phases, allowing real time
489 information synchronization, creating libraries of historic constructed items designed from
490 historic manuscripts and architectural pattern books, has thrived. In the last few years, HBIM
491 technologies have been increasingly used in supporting heritage conservation activities, yet
492 their main contributions lie in producing digital as-built models and generating BIM geometry
493 from point clouds for supporting maintenance strategy decision-making (Dore and Murphy,
494 2017).

495

496 In the near future, DT can be integrated with HBIM to realise numerous heritage conservation
497 activities, such as defect detection, material monitoring and management, analysis and
498 diagnosis, and decision-making. As the social requirements on heritage buildings increase,
499 DT's potential of meeting the social and technical needs of heritage facilities become more
500 explicit. In the past decade, as an increasing number of heritage buildings have been adaptively
501 reused to support social development, the use of HFM have extended from architectural and
502 structural conservation to service system updates and management, such as lighting system
503 improvement, surveillance system enhancement, and installation of climate monitoring system
504 (Zhang et al., 2022). While these systems are used to support different functions of HFM, they
505 can be integrated to operate on the physical parts of the heritage facilities, such as automation
506 control, retrofitting, and comprehensive asset management.

507

508 **6. Recommendations for developing HBIM-based DTs for HFM**

509 **6.1 A conceptual illustration of DT-HBIM integration**

510

511 Figure 5 is a DT-HBIM conceptual illustration, elaborating four domains of relationships
512 between the real world and a DT for HFM:

- 513 • relationships between the real-world entity and the digital twin,
- 514 • relationships among the 4Ps,
- 515 • relationships between the dynamic data and static data, and
- 516 • relationships between HBIM and DT

517

518 **Figure 5.** A conceptual illustration of DT-HBIM integration (Source: authors)

519

520 In the context of HFM, a DT is established at the building level. A DT is a virtual representation
521 of a heritage building, which represents all details among the dynamic interactions of the 4Ps
522 – place, product, people and process. For a heritage building conserved in a modern society, it
523 carries certain level of social meaning and allows continuous interaction with the society,
524 especially the public citizen in the society. The conservation approach should take into account
525 the interactions of the 4Ps. A DT is considered to be a suitable tool to realise the dynamic
526 conservation.

527

528 Both DT and HBIM can be regarded as integrative digital tools to support the HFM. Their
529 development relies on a number of enabling technologies. The fundamental technologies used
530 by DT to enable real-time sensing, simulating, measuring, modelling, and processing based on
531 real-time data collection are modelling, simulation, visualisation, and sensing technologies. A
532 DT is able to mirror, monitor, control and provide strategic solution for a specific heritage
533 building because it is based on a real-time data enabled fused system. In other words, a DT can
534 capture and process real-time data based on programmed algorithms from a big data analytic
535 approach, simulate changes to the heritage building and its interactions with the dynamic
536 surrounding environment, synchronise and store the data in the cloud, and provide 3D
537 representation to visualise the heritage building in detail based on its as-built models generated
538 through multiple digital technologies, such as laser scanning, photogrammetry, VR
539 technologies.

540

541 As their operations are based on digital models that simulated from the physical elements in
542 the real world, DT and HBIM share some common functions. Despite the fact that algorithm
543 technology, internet technology, storage technology, and process technology are all used in
544 their creation and operation, DT is a more sophisticated built-up because it simulates not only

545 the static built environment but also the dynamic movement of people and their interactive
546 process with the built environment. The components that consist an HBIM include, but are not
547 limited to, 3D presentation (e.g., point cloud data), historical data (e.g., old photos, 2D drawing),
548 conservation policy documents (e.g., government documents), significant value evaluation
549 documents (e.g., site evaluation data, expert report data), geographical and spatial information
550 (e.g., sensor-based real-time data, architectural photogrammetry), and as-built data obtained
551 from existing building documents. While HBIM provides data that mostly obtained based on a
552 constant manual update of the model by the users, DT can directly connect the real-world object
553 and capture instantly updated operation data without users' intervention (Jouan and Hallot,
554 2019). HBIM is a digital model integrated with a package of information that 1) heavily rely
555 on heritage experts' / conservationists' input; 2) professional conservation knowledge; 3)
556 standards for unique built structure; and 4) expectation and implication from the society. The
557 components of HBIM and data for constructing HBIM are illustrated in Figure 5.

558
559 a DT can effectively connect the “current” with the “past” with the support of HBIM, and the
560 “past” is crucial for the development of HFM key performance indicators (KPIs) for decision-
561 making among various asset management activities. One of the challenges that HFM practices
562 envisage is that different sociocultural backgrounds would have different decision-making
563 KPIs. In other words, they are determined based on the dynamic interaction of the 4Ps. HBIM
564 is insufficient for processing KPIs identification while DT, with the support of real-time data,
565 is capable of achieve the identification.

566 567 **6.2 Pathways to the development of HBIM-based DT**

568 Building-level DT development faces a number of challenges, including integrating data from
569 various sources (e.g. real-time sensors, building management systems, cloud services, asset
570 management system) (Niccolucci et al., 2022); recognizing and identifying data records of
571 heterogeneous attributes from different systems, and incurring high synchronizing costs and
572 data quality loss (Lu et al., 2020c). These challenges are also anticipated in the development
573 of HBIM-based DT. Comparing to modern buildings, the data for constructing DTs for heritage
574 structures are far more complex. In order to establish a DT with integration of BIM, HBIM,
575 GIS, and IoT technologies, a DT must adopt an HBIM-centered strategy (Ramírez Eudave and
576 Ferreira, 2021). The following development stages are recommended for building an HBIM-
577 based DT:

578
579 The first stage is to determine the most essential information needed to describe the physical
580 entities, the historical value of the heritage buildings, and conservation policies. This type of
581 information can be retrieved from historical documentation, photos or drawing stored in
582 relevant government sector or historical centre. At this point, a collection of semantic
583 descriptors (e.g. socio-economic, functional, spatial and material descriptions) can be
584 developed. However, universal guidelines for obtaining the relevant essential information are
585 lacking. The existing practice is involving conservation experts in the heritage conservation
586 projects to facilitate heritage DT development (Ramírez Eudave and Ferreira, 2021).

587
588 The next stage is to acquire the information that was identified to be essential in the previous
589 stage. Technologies such as GIS, 3D laser scanning and point clouds are used to obtain up-to-
590 date geographic and spatial data to construct the virtual representation of the heritage buildings.
591 The technical capabilities for acquiring survey data for constructing virtual representation is
592 relatively matured. In this stage, digital models such as GIS and HBIM should also be
593 constructed.

594

595 The third stage is to arrange and organise the acquired information in a logical and systematic
596 manner to ensure data integration and data sharing between multiple models/platforms. For
597 example, the HBIM model can be integrated with distributed IoT data based on openGIS. The
598 HBIM-GIS integrated model can support both microscopic analyses and macroscopic
599 management activities. IoT sensors can be installed in the heritage buildings to gather data and
600 store them into a GIS database. IoT data can be utilised to leverage real-time updated models
601 for monitoring the physical changes of the heritage buildings and gather information about the
602 user's movement in the environment through GPS signal analysis and analyse environmental
603 information.

604
605 The last stage is to simulate the potential risk phenomena in order to conduct vulnerability
606 analysis. A number of qualitative and quantitative analytical tools, such as Risk Matrix, Failure
607 mode and Effect Analysis (FMEA), Failure Tree Analysis (FTA) (Ramírez Eudave and Ferreira,
608 2021), can be used to predict the vulnerability scenarios to assess the vulnerability of the
609 heritage buildings. Seismic vulnerability is commonly assessed (Mondello et al., 2019, Shabani
610 et al., 2021; Aguilar et al., 2022). Other vulnerability analyses include fire occurrence (Agapiou
611 et al., 2016), air pollution (Hadjimitsis et al., 2013), precipitation data and flood events
612 (Skilodimou et al., 2019), sea erosion, salinity and coast exposure (Hadjimitsis et al., 2013,
613 Agapiou et al., 2016). This stage is very crucial in the context of multi-hazard risk assessment.

614

615 **7. Future development of DT application in HFM**

616 The existing literature of DT application in built environment studies, as reviewed above,
617 centres on developing or proposing to develop virtual replica of certain component/systems
618 (products) to monitor changes of both physical objects (products) and dynamic interaction
619 (processes) of involved parties (people) for achieving the aim of optimising the built
620 environment performance in specific contexts (places), such as construction site, office
621 building, industrial building, and heritage monument. "Process", "People" and "Place" (viz. 3P
622 model) are also the core components of FM definition (ISO, 2021), with "technology" also
623 integrated into the 3P model of FM definition around a decade ago. Among the identified
624 papers, the virtual DT systems are "products" empowered by various digital technologies. Thus,
625 both physical objects and virtual systems can be regarded as "products" (viz. the 4th "P") in the
626 identified studies. The following elaborates how the four "Ps" are reflected in the existing
627 studies of DT application in HFM.

628

629 First, DT has been applied as a tool to combine both static and dynamic data of objects to
630 reflect, monitor and predict the performance of the "product" (component, building, project).
631 The data are extracted and processed based on multi-digital tools, including lasers scanners,
632 sensors, IoT, RFID, WiFi, cloud computing. For component-level DT, the development is
633 relatively straightforward when compared with building-level/project-level DT. A building-
634 level or project-level DT requires inputting a much wider scope and variety of data and thus,
635 BIM and GIS technologies are adopted, upon which a building/project-level DT is built. BIM
636 technology has been proved to be the most powerful and reliable technology that can be
637 integrated to realise the DT development and operation. It is foreseen that BIM-based DT will
638 be the next focus of research in the field of DT in HFM.

639

640 Second, while BIM is able to strengthen the multi-party coordination and optimise the
641 operation efficiency, the development of DT, through collecting real-time data, is to form a
642 pool of "possible future scenarios" and to predict the "most likely scenario" for supporting
643 decision-making. Process management (e.g. analysis and diagnosis, asset monitoring) and
644 predictive management (e.g. defect detection) are two major management tasks identified in

645 the literature of DT for HFM. These two management tasks are also two essential management
646 requirements for HFM. Heritage has experienced a long history and its changes shall be closely
647 managed. With the support of digitalisation, the “changes” of heritage can be divided into
648 “processes” based on different time-dimension units, such as hour, day, month, and so on. The
649 analyses based on the data of different time-dimension units will help to predict a heritage’s
650 possible future scenarios. Also, many HFM activities identified from the existing research
651 papers, such as performance monitoring, maintenance, retrofitting, carbon emission evaluation,
652 are more complicated than common FM activities for newly built, ordinary buildings. The high
653 complexity level of these HFM activities usually result in higher energy consumption. Thus,
654 energy efficiency will be one of the major driving forces for the development of DT application
655 in HFM.

656
657 Third, “people” is not only an indispensable component in the DT development but, on an
658 increasing basis, “people” will be integrated in DT application as one form of dynamic data for
659 predicting the human-heritage relationship (Gabellone, 2022). Many heritage facilities have
660 been conserved as special “places” – for example tourism places, whose main mission is to
661 “deliver group-value and knowledge” to a wide scope of society. “People”, in the form of
662 visitors, has huge impact on heritage – the “place”. Therefore, in future research the role of
663 “people” in the context of “heritage place” are two challenges for DT development. The status
664 of “people” (e.g. visitors, staff) and its relationship with the “place” (e.g. number of visitors,
665 intensity of visitor behaviour) will be absorbed as dynamic data to support DT development.

666
667 Fourth, heritage facilities have been considered as urban assets that closely related to the long-
668 term urban development and can to certain extent drive the social development of a city or a
669 country. Some heritage facilities serve as a city’s or a country’s identity and HFM activities
670 shall be aligned with the city’s or the country’s development strategies. For example, the
671 planning for certain heritage facilities is to support a city’s mega event, such as the opening of
672 Olympic Games. The heritage facilities will be subject to certain levels of adaption. DT can
673 leverage technologies to predict the risks of disasters. Multiple simulations can also be
674 conducted with the support of DT to realise virtual rehearsals.

675
676 **Figure 6.** Anticipated development of DT application in HFM research (Source: authors)

677
678 Figure 6 recaps the main findings illustrated in Figure 5 and highlights the DT application in
679 HFM in future research. Section 5.1 elaborates the identified papers lying in the “DT
680 application in heritage conservation” category (category 4) and Section 5.2 summarises the
681 identified papers in categories 1, 2 and 3. Based on the findings of the systematic literature
682 review, DT application in HFM will expand to the city-level, meaning that DT of heritage
683 facilities will be integrated in the city-level DT systems to harness smart city development.
684 First, heritage facilities, especially national heritage monuments, are one of the economic
685 forces for some regions or cities as they have driven the tourism development by attracting
686 numerous overseas or domestic visitors. In order to leverage the smartness of urban
687 infrastructure and tourism resources, local governments of some countries are committed to
688 developing city-level smart networks/systems to enhance citizens’/visitors’ travel experience.
689 Second, advancing the “smart heritage” systems and integrating it to the “smart city” level
690 systems would engage multi-parties in heritage management (Psomadaki et al., 2019).
691 Furthermore, as heritage management activities involve construction activities such as
692 refurbishment and partial redevelopment, it is foreseen that DT application in construction
693 management will be adopted in the studies of DT in HFM. In Figure 6, the coverage of future

694 studies of DT application in HFM is outlined by the dashed lines, and the dashed arrows
695 indicate the anticipated expansion of the literature on DT application in HFM in future.
696

697 Based on the identified literature, the existing challenges of DT application in HFM are
698 revealed. First, multi-layer digital data of heritage buildings, including those about historic
699 information, building structure, system functions, building outlooks, are at multiple temporal
700 scales and voluminous. Thus, the development of a DT requires the support of big data which
701 presents a technical challenge on database development. Second, the inherent variation in the
702 nature of datasets in terms of semantics, geometry and levels of development requires
703 development of structured and semantic database (Lu et al., 2020c), which needs a scientific
704 resource allocation mechanism and legal justification on collecting and using private data.
705 Third, data provision requires adoption of a series of enabling technologies, such as BIM,
706 building simulation, cross reality, IoT, machine learning, to create a building replica. Thus, the
707 integration of the different digital systems and professional training is desperate. Fourth,
708 although the literature shows committed efforts in designing a process of management
709 mechanism to map out the decision-making process, the data management processes, such as
710 defining the nature and contents of data and translating the professional practice into data input-
711 and-output processes, require massive resource input.
712

713 **8. Conclusions**

714 Using a systematic approach to conduct a literature review on DT and HFM, this study sheds
715 light on the life cycle management of heritage buildings and investigated their relationships
716 based on the literature that discusses the DT application in built environment management. The
717 identified literature (published in internationally acknowledged peer-review journals), after
718 analysis using VOSviewer - a systematic literature review analysis tool, was categorised into
719 four groups covering different stages and scales of built environment management activities,
720 namely, construction management, building operation and management, heritage conservation,
721 and smart city development. These four groups of literature were reviewed in detail.
722

723 The review results show that DT has been mainly adopted to support decision-making on
724 conservation approach and method selection, performance monitoring and prediction,
725 maintenance strategies design and development, and energy evaluation and management. Even
726 though many researchers attempted to develop DT models for part of a heritage building at
727 component or system level and testify the models using real-life cases, their works appear to
728 be constrained by availability of data. Also, their studies mainly focus on how to utilise DT to
729 facilitate heritage conservation while the DTs developed in their studies cannot fulfil HFM
730 activities – life cycle management for heritage buildings.
731

732 The theoretical contributions of this study are as follows: first, it demonstrates how DT
733 technology can be used to support decision-making, monitoring, and management activities in
734 the context of heritage building management. It contributes to a better understanding of the
735 potential uses of DT technologies in this field. Second, this study identifies gaps in the literature
736 on the application of DT in heritage building management, specifically the lack of attention to
737 life cycle management of heritage buildings, and provides a roadmap for future research in this
738 area. Third, this study provides a conceptual illustration of how DT technologies can be
739 integrated into HBIM to facilitate life cycle management of HFM. Finally, this study
740 emphasises the importance of considering social dynamic aspects in the development of DT
741 application for heritage conservation, such as adaptive reuse and revitalisation.
742

743 While this study helps to broaden the scope of future research and inform the development of
744 best practices for the use of DT in HFM, it is not without limitations. First, although the
745 literature databases are credible and have been widely regarded as representative, they may not
746 cover all the publications in the area under investigation. Second, due to the limited literature
747 of DT application in HFM, this study could only analyse the DT application in general built
748 environment management activities to predict the future trend of DT application in both
749 research and practice in HFM. Therefore, further effort should be endeavoured to address these
750 limitations in similar studies in future.

751

752 **Authorship contributions**

753 Huiying (Cynthia) Hou: conceptualisation; methodology; formal analysis; investigation; data
754 curation; developing figures and tables; writing-original draft; editing; project administration.

755 Joseph, H.K. Lai: writing-original draft; editing.

756 Hao Wu: writing-original draft; editing.

757 Tong Wang: original draft review.

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