

MULTI-LEVEL FLEET SIZE OPTIMIZATION FOR CONTAINERS HANDLING USING DOUBLE-CYCLING STRATEGY

By

**Mohammed Saeed El-Abbasy^a, Essmeil Ahmed^b, Tarek Zayed^c, Ghasan Alfalah^d, and
Sabah Alkass^e**

^a PhD Graduate (Corresponding Author), Department of Building, Civil and Environmental Engineering, Concordia University, H3G 1M8, Montreal, Quebec, Canada. mksksia@yahoo.com

^b PhD Graduate, Department of Building, Civil and Environmental Engineering, Concordia University, H3G 1M8, Montreal, Quebec, Canada. esm_662003@yahoo.com

^c Professor, Department of Building and Real Estate (BRE), Hong Kong Polytechnic University, Kowloon, Hong Kong. tarek.zayed@polyu.edu.hk

^d Assistant Professor, Department of Architecture and Building Sciences, King Saud University, Riyadh, Kingdom of Saudi Arabia. galfalah@ksu.edu.sa

^e Professor and Dean, College of Engineering, United Arab Emirates University, Alain, United Arab Emirates. alkass@uaeu.ac.ae

1 **ABSTRACT:**

2 Every few years, larger containerized vessels are introduced to the market to accommodate the
3 increase in global trade. Although increasing the capacity of vessels results in maximizing the
4 amount of imported and exported goods per voyage, yet it is accompanied with new challenges to
5 terminal planners. One of the primary challenges is minimizing the vessel turnaround time with
6 the least possible cost. In this context, this paper presents the development of a multi-level
7 optimization model using the elitist non-dominated sorting genetic algorithm (NSGA-II) to
8 determine the optimal or near-optimal fleet size combination of the different container handling
9 equipment used in the terminal. The model aims to minimize two conflicting objective functions,
10 namely, vessel turnaround time and total handling cost. Furthermore, the model considers a
11 double-cycling strategy for the container handling process to achieve increased productivity and
12 eventually more reduction in the vessel turnaround time. The model was implemented on a real-
13 life case study to demonstrate its efficiency and the benefit of employing the double-cycling
14 strategy compared with the traditional single-cycling strategy. The results demonstrated the
15 efficiency of employing the double-cycling strategy by providing a reduction of above 20% in
16 both the vessel turnaround time and the total handling cost and an increase of above 25% in the
17 productivity when compared to the traditional single-cycling strategy.

18

19 **Keywords:** Container Handling, Fleet Size, Multi-level Optimization, NSGA-II, Double-Cycling.

20

21 **1. INTRODUCTION**

22 Since the 1960s, container terminals have always been the most common form of transshipment
23 points to connect global trades. Global seaborne container trade comprises above 60% of the entire
24 world seaborne trade, which was valued at around US\$12 trillion in 2017 (Statista Research

25 Department 2020). Such transported containers generally come in two standard sizes of 20-foot
26 equivalent units (TEU) or 40-foot equivalent units (2TEU). The quantity of cargo shipped by
27 containers in vessels had increased from approximately 102 million metric tons in 1980 to 1.83
28 billion metric tons in 2017. Moreover, the global shipping container market was worth
29 approximately US\$4.6 billion in 2016 and is expected to reach US\$11 billion by 2025 (Statista
30 Research Department 2020). With the increase in the global volume of transported containers,
31 there has been an increase in the complexity of port logistics (Stahlbock and Voß 2008). This
32 increase has forced shipping and port companies to search for strategies to accommodate such
33 expansion. In addition, an unexpected increase in the demand for global trade requires rapid and
34 efficient alternatives for shipment cycle. Among these alternatives, increasing the capacity of
35 container vessels was one of the potential solutions. The recent generation of container vessels had
36 a capacity of 18,000 TEUs compared to the 2,400 TEUs container vessels used in the 1970s. In
37 2017, the capacity increased to above 20,000 TEUs, and the latest largest vessel worldwide that
38 was built in 2019 has a capacity of 23,000 TEUs.

39

40 It can be claimed that increasing the vessels' capacity can minimize the transportation unit cost as
41 more containers are transported per voyage. In fact, doubling the maximum container vessel
42 capacity over the past decade has reduced the total vessel costs per transported container by
43 roughly a third; however, these cost savings decrease as the capacity of vessels increases (Merk et
44 al. 2015). The reason for this is that larger vessels require adaptations of the handling equipment
45 utilized and result in increased container traffic in ports. Additionally, the vessel turnaround time
46 increases as its capacity increases. To address this issue, researchers started investigating different
47 container handling strategies to minimize such turnaround time by improving the productivity of

48 one or more of the major container handling equipment, namely, quay cranes (QCs), yard cranes
49 (YCs), and yard trucks (YTs). One of the major strategies proposed was considering QCs “double-
50 cycling” rather than the traditional “single-cycling.” Improving the handling strategy without
51 deciding upon a suitable balance between the numbers of utilized equipment can result in a loss of
52 opportunity to achieve even further improvement in the productivity. Considering that there is a
53 significant number of QCs, YTs, and YCs in the terminal, an optimum allocation of these resources
54 to serve each arriving vessel becomes essential. Therefore, the main aim of this research is to
55 develop a multi-objective resource allocation multi-level optimization model for container
56 terminal handling using the elitist non-dominated sorting genetic algorithm (NSGA-II). The
57 purpose of this model is to obtain optimal trade-offs between the two conflicting objectives of
58 minimizing both the vessel turnaround time and the total handling cost. The model considers a
59 “double-cycling” strategy for the YTs to achieve more improved productivity.

60

61 **2. BACKGROUND**

62 **2.1 Container Terminals**

63 In general, container terminals are divided into four zones, namely, berth or quay zone, transport
64 zone, yard zone, and land zone. The berth zone is where the vessels are docked so that their
65 containers’ unloading and loading can take place by the QCs. Containers on a vessel are stacked
66 into bays along the length of the vessel. Each bay consists of several rows across the vessel’s width.
67 Containers in each row are stacked vertically into several tiers above and/or below the vessel’s
68 hatch. The yard zone is the place where the imported and exported containers are stacked into what
69 is known as storage yard (SY) by the YCs. The transport zone is the middle zone where the YTs

70 transport the containers between the berth and yard zones. Finally, in the land zone, the imported
71 or exported containers are transferred outside or inside the terminal via external trucks or trains.
72
73 QCs are the most expensive equipment for handling containers at the terminals. At the berth zone,
74 a QC unloads an imported container from a vessel and loads it onto a YT or unloads an exported
75 container from a YT and loads it onto a vessel. QCs move parallel to the length of the vessel on a
76 railway, and each QC can lift two 20-foot containers simultaneously or one 40-foot container. YTs
77 are used to transport the containers from/to the berth zone to/from the yard zone. Several types of
78 YTs are available today in different ports, e.g., strudel carriers, truck vehicles, and automated
79 guided vehicles (AGVs). Strudel carriers load the containers from the ground at the quay side and
80 transport them to the SY. Consequently, they self-stack the containers at the SY or have their
81 container unloaded by a YC at the SY. Truck vehicles are operated by drivers and are loaded and
82 unloaded by QCs and YCs, whereas AGVs are automatically operated and controlled. A YC loads
83 and unloads containers from or onto trucks going to or from the SY. YCs are designed to move
84 horizontally along the storage lanes, and their trollies move perpendicular to the lane. They are
85 designed to reach up to seven tiers of containers from the ground level. Two types of YCs are
86 traditionally used, the rubber-tired gantry (RTGCS) and the rail-mounted gantry (RMGCs).
87 RTGCs move on rubber tires and can make 360° turns, whereas RMGCs move along the blocks
88 of a single row on a fixed rail.

89

90 **2.2 Previous Studies**

91 Minimizing vessels' turnaround time has attracted the attention of several researchers in the past
92 two decades by solving different assignment/allocation problems and equipment scheduling

93 problems. The assignment/allocation problems include allocating berths to the arriving vessels
94 (i.e., berth allocation problem, BAP), assigning QCs to the vessels (i.e., quay crane assignment
95 problem, QCAP), and allocating containers to specific blocks of the SY (i.e., storage yard
96 allocation problem, SYAP). The equipment scheduling problems include scheduling the different
97 work tasks performed by the QCs, YTs, and YCs, i.e., quay crane scheduling problem (QCSP),
98 yard truck scheduling problem (YTSP), and yard crane scheduling problem (YCSP). All these
99 various problems were investigated either separately or by integrating two or more of them under
100 a single platform.

101
102 With respect to the assignment/allocation problems, Correcher et al. (2019) proposed a mixed
103 integer linear model and heuristic for optimizing BAP in terminals with irregular layouts. Schepler
104 et al. (2019) solved the BAP by considering stochastic arrival times of vessels based on iterated
105 tabu search and stochastic dynamic programming. Similarly, uncertainty in vessel arrival times
106 was considered by other researchers to solve the dynamic BAP (Budipriyanto et al. 2015; Golias
107 et al. 2009; Monaco and Sammarra 2007; Imai et al. 2001). Regarding the SYAP, different
108 heuristics and algorithms were applied to optimize the SY layout and the containers' arrangements
109 (Jacomino et al. 2019; Guerra-Olivares et al. 2018; Lin and Chiang 2017; Wang et al. 2014; Chen
110 and Lu 2012; Bazzazi et al. 2009; Zhang et al. 2003). For QCAP, Lajjam et al. (2014) used the ant
111 colony optimization technique to optimize the assignment of QCs to the vessels. A two-phase
112 approach was presented by Karam et al. (2014) to assign QCs considering the availability of the
113 YTs using mixed integer programming (MIP) and dynamic programming. Integration of both BAP
114 and QCAP has also been addressed in the literature (Zheng et al. 2019a; Iris et al. 2015; Xiao and
115 Hu 2014; Zampelli et al. 2013; Raa et al. 2011; Chang et al. 2010). Studies have also addressed

116 the integration of both BAP and SYAP (Al-Hammadi and Diabat 2017; Peng et al. 2015; Safaei et
117 al. 2010). Integration of the three assignment and allocation problems was proposed by Wang et
118 al. (2018), wherein they used a column generation-based heuristic to optimize simultaneously the
119 BAP, QCAP, and SYAP. Moreover, the assignment and allocation problems were integrated with
120 the scheduling problems. Such integrations were investigated in the forms of integrated SYAP-
121 YTSP (Wang et al. 2015; Xue et al. 2013; Lee et al. 2009), integrated SYAP-YCSP (Fan et al.
122 2017; Tan and He 2016), integrated BAP-QCSP (Jiao et al. 2018; Idris and Zainuddin 2016; Wu
123 et al. 2014; Lee and Wang 2010), integrated QCAP-QCSP (Olteanu et al. 2018; Alsoufi et al. 2018;
124 Diabat and Theodorou 2014), and integrated BAP-QCAP-QCSP (Kasm et al. 2019; Agra and
125 Oliveira 2018; Grubisic and Maglic 2018).

126
127 There are also other efforts that were exerted to solve exclusively the scheduling problems of QCs,
128 YTs, and YCs. Beginning with the YCSP, He et al. (2019) proposed a model for optimizing the
129 efficiency of the YC work tasks under uncertainty using GA. An MIP model was developed by
130 Luo et al. (2018) to achieve a flexible schedule for the YCs to minimize the amount of task
131 overflow in loading and unloading operations and the distance covered by all the YCs. A two-
132 stage stochastic programming model using the sample average approximation approach and GA
133 was developed by Zheng et al. (2019b) to minimize the expected total lateness of the YCs work
134 tasks. Sharif and Huynh (2012) compared centralized and decentralized approaches for modeling
135 the YCSP to assess their relative performances and the factors affecting them. For the same
136 problem, other different approaches have also been presented (He et al. 2013; Javanshir et al. 2012;
137 Ng and Mak 2005). With respect to the QCSP, Hu et al. (2019) presented a stochastic programming
138 model using the particle swarm optimization (PSO) algorithm to minimize the makespan of QCs

139 services considering uncertain conditions. In addition, Msakni et al. (2018) proposed two methods
140 to optimize the QCSP using MIP and binary search algorithm. Considering the stability constraints,
141 Zhang et al. (2018) solved the QCSP using the **bi-criteria** evolutionary algorithm. In another study,
142 Yu et al. (2017) considered tidal impact and fuel consumption to solve the QCSP using the local
143 branching-based solution method and PSO. Several other algorithms and heuristics were also used
144 to solve the QCSP (Al-Dhaheri and Diabat 2015; Sammarra et al. 2007; Ng and Mak 2006).
145 Goodchild and Daganzo (2006) initiated a different approach to solve the QCSP through a double-
146 cycling strategy for the QCs. This double-cycling strategy considers that the loading and unloading
147 tasks of the containers onto and from the vessel by a QC occur consecutively. This strategy was
148 used as an alternative to the traditional single-cycling strategy of starting loading the vessel after
149 the completion of the entire unloading process. Through this strategy, the empty travel time of the
150 QC to unload a new container from the vessel is minimized, which in turn increases its productivity
151 and minimizes the vessel turnaround time. However, for vessels with deck hatches, applying the
152 QC double-cycling strategy is not useful for the containers above a hatch, as all the containers
153 above a hatch must be unloaded before applying double-cycling. Therefore, Zhang and Kim (2009)
154 modified the QC double-cycling strategy in such a manner that it would no longer be limited to
155 the stacks under a hatch but would also work for above-hatch stacks. For the YTSP, Niu et al.
156 (2017) applied the PSO algorithm with a cooperative strategy to minimize the YT unload rate and
157 their makespan. Earlier, Lee (2007) applied the exact dynamic programming algorithm to locate
158 idle vehicles in tandem-loop AGV systems to minimize the maximum response time for all pickup
159 requests. Grunow et al. (2006) proposed a simulation study of AGV dispatching strategies in
160 container terminals where AGVs can be used for single- or double-carrier mode. Similar to the
161 concept of incorporating the double-cycling strategy for the QCs introduced by Goodchild and

162 Daganzo (2006), Nguyen and Kim (2010) introduced a double-cycling strategy, but this time it
163 was for the YTs. The strategy aimed at minimizing the empty trip times of the YTs with minimum
164 delay for vessel operations. Again, the integration of these scheduling problems was reported in
165 the literature in the forms of integrated YCSP-YTSP (Cao et al. 2017; Chen et al. 2014; Cao et al.
166 2010a), integrated QCSP-YTSP (Zhen et al. 2019; Kaveshgar and Huynh 2015; Cao et al. 2010b),
167 integrated QCSP-YCSP (Kizilay et al. 2018; Wu and Wang 2018), and integrated QCSP-YTSP-
168 YCSP (Jonker et al. 2019; Yue et al. 2019; Xiao et al. 2016; He et al. 2015).

169
170 Apart from the studies conducted to minimize the vessel turnaround times and the handling costs
171 by improving the assignment/allocation and equipment scheduling problems, optimizing the fleet
172 size was another direction to achieve such objectives as summarized in Table 1. For instance,
173 Jingjing et al. (2018) developed an optimization model and a queuing model to minimize the total
174 container handling costs and to determine the optimal number of twin-40ft QCs used considering
175 the random arrival of vessels. Earlier, Pjevcevic et al. (2017) optimized the number of used AGVs
176 using a decision-making approach based on data envelopment analysis. Furthermore, Said and El-
177 Horbaty (2015) had developed a GA optimization model to minimize the container handling time
178 by allocating a suitable number of QCs, YTs, and YCs to each of the arriving vessels.
179 Multiobjective mathematical models were developed by Dkhil et al. (2013) to minimize the vessel
180 turnaround time and to simultaneously minimize the number of AGVs utilized. A simulation
181 model was developed by Azimi and Ghanbari (2011) to optimize the number of YTs used that
182 minimizes the vessel turnaround time and increases the usage of cranes. Similarly, Kulatunga et
183 al. (2011) determined through simulation the most effective number of YTs to minimize the
184 handling process time considering the terminal layout. Bish et al. (2005) developed heuristic

185 algorithms to minimize the vessel turnaround time by allocating a suitable number of YTs. In
186 addition, Koo et al. (2004) used the heuristic tabu search algorithm to determine the minimum
187 number of YTs required and the travel route for each truck while satisfying all the transportation
188 requirements within the planning horizon.

189

190 Regarding the fleet size optimization models introduced in the literature, four major limitations
191 were found. First, most of the studies (apart from Said and El-Horbaty 2015) focused only on
192 determining either the optimal number of YTs or QCs to be utilized. Studies optimizing the number
193 of YTs, for example, did not consider the effect of varying the number of QCs and YCs utilized
194 on the vessel turnaround time. In fact, it is essential to examine the effect of varying the number
195 of the three major handling equipment utilized as it could help in determining more cost-effective
196 and productive solutions. Such improved solutions can further help in the better allocation of non-
197 utilized equipment – that are already available in the terminal – to other arriving vessels. Second,
198 the majority of studies (apart from Jingjing et al. 2018, Pjevcevic et al. 2017) did not consider
199 optimizing the handling costs in their model. Handling costs can be reduced while increasing the
200 productivity to a certain limit after which it can increase as more equipment **is** utilized. Therefore,
201 determining the optimal number of utilized equipment with the aim of minimizing the vessel
202 turnaround time solely cannot guarantee cost-effectiveness. Third, some studies (Pjevcevic et al.
203 2017; Said and El-Horbaty 2015; Kulatunga et al. 2011; Bish et al. 2005) considered deterministic
204 cycle times for the handling equipment. In practice, the duration of the different work tasks
205 performed by each handling equipment varies from one cycle to the other. Hence, neglecting the
206 effect of such uncertainty on the duration would somehow result in impractical solutions. Finally,
207 to the knowledge of the authors, no study was found in the literature that considered a double-

208 cycling strategy for the handling equipment when optimizing the fleet size. Although determining
209 the optimal number of utilized equipment can improve the productivity, yet incorporating the
210 double-cycling strategy in the optimization process can result in further improvement and
211 eventually a higher reduction in the vessel turnaround time as well as the total handling cost.

212
213 To address the abovementioned limitations, this study proposes a multi-objective multi-level
214 optimization model to minimize the vessel turnaround time and the total handling costs. The
215 optimization is achieved by determining the best combination number of QCs, YCs, and YTs to
216 be utilized simultaneously while serving a given vessel. Furthermore, the model considers
217 employing a double-cycling strategy for the YTs to further improve the handling process
218 productivity. The model also considers the uncertainty in the durations of the different work tasks
219 performed by each handling equipment to add practicality.

220

221 **3. RESEARCH METHODOLOGY**

222 As shown in Figure 1, the methodology followed in this research started by conducting an
223 extensive literature review to identify the major container terminal handling components and the
224 previous studies conducted with respect to the different terminal operations as well as fleet size
225 optimization. Consequently, a mathematical modelling for the main objectives to be optimized,
226 i.e., the vessel turnaround time and the total handling cost, using both the traditional single-cycling
227 and double-cycling strategies was carried out. This was followed by introducing the optimization
228 model formulation to identify the decision variables, the objective functions, and the constraints.
229 Based on that, the development of the multi-level optimization model using NSGA-II was then
230 presented. The NSGA-II goes through three optimization stages, namely, initialization, fitness

231 evaluation, and generation evolution. The optimization takes place at each phase of the handling
232 process individually to identify the set of the optimal or near-optimal solutions. Such a set
233 represents different alternatives for fleet size combination, which maximizes the productivity and
234 minimizes the unit cost at each phase. In the final optimization level, the outcomes of each phase
235 are used as inputs to optimize the complete handling process. After the model development, the
236 process of data collection to implement the model was discussed. The data include the durations
237 of the different work tasks carried by each handling equipment as well as their hourly costs. Thus,
238 the effect of using the double-cycling strategy was then tested against the single-cycling strategy.
239 Such testing aims to demonstrate the capability of reducing both the vessel turnaround time and
240 the total handling cost when using the double-cycling strategy. The model was then implemented
241 on a real-life case study to demonstrate its capability in optimizing the fleet size. A comparison
242 between using the traditional single-cycling and double-cycling strategies was conducted. In
243 addition, another comparison was carried out between utilizing stochastic and deterministic
244 durations. Since the results are always a set of non-dominated solutions, three approaches were
245 adopted from the literature to select the best compromise solution. Finally, the conclusion derived
246 from this study as well as the limitations and future recommendations are discussed.

247

248 **4. MODELLING OF HANDLING STRATEGIES**

249 This section presents the determination of the two main objectives to be optimized, i.e., the vessel
250 turnaround time and the total handling cost, for both the traditional single-cycling and the double-
251 cycling strategies. In summary, it is necessary to first determine the productivities of each handling
252 equipment used in the handling process to obtain the vessel turnaround time. This is achieved by
253 identifying the different work tasks carried by each equipment to obtain the cycle time. In each

254 cycle, the QC, YT, and YC generally handle either two 20-foot containers simultaneously or one
255 40-foot container. Thus, each cycle load by any of the handling equipment is defined as 2TEU. By
256 estimating the cycle time and the cycle load, the productivity of each handling equipment can be
257 determined. Since the productivity of each type of equipment differs, the system productivity is
258 defined according to the minimum productivity. Consequently, the vessel turnaround time is
259 determined by estimating the system productivity and the total number of loads to be handled. On
260 the other hand, the total handling cost is determined based on the determined vessel turnaround
261 time in hours together with the estimated hourly cost of the handling process. The following two
262 subsections explain in detail the modelling of the discussed concept. Table 2 shows the notation
263 for all the parameters used to model the objectives.

264

265 **4.1 Single-Cycling Strategy**

266 Usually in the traditional single-cycling strategy, the arriving loaded vessel is first unloaded
267 completely after which the loading process begins as illustrated in Figure 2a. Hence, the vessel
268 turnaround time can be considered starting with the unloading of the first imported container and
269 ending with the loading of the last exported container. The complete process can be divided into
270 two phases, namely, unloading (phase A) and loading (phase B), as depicted in Figure 3a. As the
271 unloading process precedes the loading process, the YT cycle will start by moving empty from the
272 SY toward the berth side. Simultaneously, the QC starts its cycle by its empty movement toward
273 the targeted container to be unloaded from the vessel. Once the YT arrives at the berth, the QC
274 loads the container onto the YT. Subsequently, the YT moves loaded toward the import SY to be
275 discharged by the YC and then travels back unloaded to the berth side to make another cycle.
276 Meanwhile, the YC moves the container into the lane at the SY. The other YTs repeat this process

277 until the last imported container is unloaded from the vessel. Consequently, the loading process
 278 starts by loading the containers on the YTs at the export SY by the YC, to be transported to the
 279 berth, where the QC loads the containers onto the vessel. In a manner similar to the unloading
 280 cycle, the QCs, YCs, and YTs will move back and forth repeating the loading cycle until the last
 281 exported container is loaded onto the vessel.

282
 283 The cycle time (in minutes) of each equipment type in each phase is considered as the summation
 284 of the durations of the different work tasks carried in each cycle as formulated in Equations (1-6).
 285 Considering that each cycle load is 2TEU as mentioned earlier, the hourly productivity (in
 286 TEUs/hr) for each equipment type in each phase is formulated as shown in Equations (7-12).
 287 Accordingly, the system productivity for each phase is determined based on the minimum
 288 productivity among the three equipment utilized as formulated in Equations 13 and 14.

289
 290 $QC_U = t_{Q1} + t_{Q2} + t_{Q3} + t_{Q4} \dots \dots \dots (1)$

291 $QC_L = t_{Q5} + t_{Q6} + t_{Q7} + t_{Q8} \dots \dots \dots (2)$

292 $YC_U = t_{Y1} + t_{Y2} + t_{Y3} + t_{Y4} \dots \dots \dots (3)$

293 $YC_L = t_{Y5} + t_{Y6} + t_{Y7} + t_{Y8} \dots \dots \dots (4)$

294 $YTS_U = t_{S1} + t_{Q4} + t_{S2} + t_{Y1} \dots \dots \dots (5)$

295 $YTS_L = t_{S3} + t_{Q5} + t_{S4} + t_{Y8} \dots \dots \dots (6)$

296 $PX_A = \frac{120X_A}{QC_U} \dots \dots \dots (7)$

297 $PX_B = \frac{120X_B}{QC_L} \dots \dots \dots (8)$

298 $PY_A = \frac{120Y_A}{YC_U} \dots \dots \dots (9)$

299 $PY_B = \frac{120Y_B}{Y_{CL}}$(10)

300 $PZ_A = \frac{120Z_A}{Y_{TSU}}$(11)

301 $PZ_B = \frac{120Z_B}{Y_{TSL}}$(12)

302 $PV_A = \text{Min}(PX_A, PY_A, PZ_A)$(13)

303 $PV_B = \text{Min}(PX_B, PY_B, PZ_B)$(14)

304

305 With respect to cost, the total hourly cost (\$/hr) of each phase is based on the number of each
 306 equipment type utilized as well as the number of operators as formulated in Equations 15 and 16.
 307 Thus, the unit handling cost (\$/TEU) of each phase can be determined by dividing the respective
 308 total hourly cost by the system productivity as formulated in Equations 17 and 18.

309

310 $HC_A = X_A HC_X + Y_A HC_Y + Z_A HC_Z + O_A HC_O$(15)

311 $HC_B = X_B HC_X + Y_B HC_Y + Z_B HC_Z + O_B HC_O$(16)

312 $UC_A = \frac{HC_A}{PV_A}$(17)

313 $UC_B = \frac{HC_B}{PV_B}$(18)

314

315 By estimating both the productivity of each phase and the number of loads to be handled in each
 316 phase, the vessel turnaround time using the single-cycling strategy (VT_S) can be determined as
 317 depicted in Equation 19. Simultaneously, the total handling cost using the single-cycling strategy
 318 (TC_S) can be determined by multiplying the number of loads to be handled in each phase by the
 319 respective unit cost as formulated in Equation 20. The VT_S and TC_S are considered as the main
 320 two objectives to be optimized from which the overall system productivity (PV_S) and the unit cost

321 (UCs) using the single-cycling strategy can be also determined as presented in Equations 21 and
 322 22, respectively.

323

$$324 \quad VT_S = \frac{N_A}{PV_A} + \frac{N_B}{PV_B} \dots\dots\dots(19)$$

$$325 \quad TC_S = N_A UC_A + N_B UC_B \dots\dots\dots(20)$$

$$326 \quad PV_S = \frac{N_I + N_E}{VT_S} \dots\dots\dots(21)$$

$$327 \quad UC_S = \frac{TC_S}{N_I + N_E} \dots\dots\dots(22)$$

328

329 **4.2 Double-Cycling Strategy**

330 To minimize the number of empty trips travelled by the YTs whether to be loaded or unloaded as
 331 in the single-cycling strategy, the main concept of the YT double-cycling strategy proposed in this
 332 study is to combine two QCs to work as a single unit with one crane discharging the vessel while
 333 the other loading it (Ahmed 2015). In other words, both QCs will serve the same YT where one
 334 will be unloading a container from the YT to be loaded onto the vessel and the other will be
 335 unloading a container from the vessel to be loaded onto the YT. Each YT will transport containers
 336 from the SY to the vessel and from the vessel to the SY in the same cycle. Just as with the QCs,
 337 two YCs will load and discharge the trucks at the SY. Accordingly, the first YC (i.e., YC1) starts
 338 the cycle by loading the YT at the export lane. The loaded YT then moves to the berth side to be
 339 discharged by the first QC (i.e., QC1). After discharging, the YT moves empty to the second QC
 340 (i.e., QC2) to be loaded. Next, it returns to the SY to unload the container at the import lane. Thus,
 341 the second YC (i.e., YC2) will discharge the YT, which will then depart empty to the export lane
 342 to be loaded by the first YC (i.e., YC1), thus starting a new cycle. Based on such complete cycle,
 343 the YT double-cycle time (YTD) will be as formulated in Equation 23. As shown in the equation,

344 two new variables are introduced that represent the travel time by the YT between QC1 and QC2
345 (t_{S5}) and between YC1 and YC2 (t_{S6}). Furthermore, the equation does not include the empty travel
346 times between the SY and QC zones as both unloading and loading processes are performed in the
347 same cycle.

348

$$349 \quad YTD = t_{Y8} + t_{S3} + t_{Q5} + t_{S5} + t_{Q4} + t_{S2} + t_{Y1} + t_{S6} \dots \dots \dots (26)$$

350

351 Depending on the vessel size, in the double-cycling strategy, at least a pair of QCs and a pair of
352 YCs are used and each pair acts as a single unit. Practically speaking, the double-cycling strategy
353 cannot start immediately once a vessel arrives at the terminal. Since the arriving vessel will be
354 usually loaded with imported containers, the exported containers will require some space before
355 being loaded onto the vessel. Thus, the double-cycling strategy starts as a normal unloading single-
356 cycling strategy for a certain time after which the double-cycling strategy will commence ending
357 with a normal loading single-cycling strategy as depicted in Figure 2b. It is worth mentioning that
358 based on experts' opinions, QCs should not cross each other and the clearance between any two
359 adjacent QCs should be at least 40 ft (i.e., two bays). In this study, to add more safety margin, the
360 minimum clearance between two adjacent QCs will be assumed to be three bays.

361

362 Three scenarios can be expected in the double-cycling strategy. The first one is when the number
363 of containers to be imported is equal to that of the exported. The second is when the number of
364 containers to be imported exceeds the number of containers to be exported, whereas the third
365 scenario is the vice versa. In the three scenarios, the number of imported and exported containers
366 to be handled in the double-cycling phase is modelled to be equal. If they are not equal, then the

367 phase is not considered as a double-cycle. To explain the handling process in each of these three
368 scenarios, let us assume that a single pair of QCs and YCs is used. Considering the first scenario,
369 as shown in Figure 2b and depicted by a timeline in Figure 3b(i), the process begins with a single-
370 cycle unloading mode (phase A) until the first three bays of the imported containers are unloaded
371 by QC1 from the vessel and loaded at the import SY by YC2. Now, by having three bays' space
372 available in the vessel, the double-cycling (phase C) can begin in which QC1 will change from
373 unloading the imported containers to loading the exported containers on the vessel starting from
374 the first bay to the last bay. Simultaneously, QC2 will begin unloading the imported containers
375 from the fourth bay to the last bay. On the SY side, the YC2 will continue unloading the imported
376 containers while YC1 will start loading the exported containers. Having more than one YT, each
377 YT will make the double-cycling route as explained earlier (i.e., from YC1 to QC1 to QC2 to YC2
378 and then back to YC1 to start a new double-cycle). The QCs, YTs, and YCs will continue repeating
379 their respective cycles until the last imported container is unloaded and transported to the import
380 SY. At this point, the fleet size will be reduced to one QC (i.e., QC1) and one YC (i.e., YC1) to
381 complete loading the remaining exported containers on the vessel as a normal single-cycle loading
382 mode (phase B).

383

384 In the second scenario, the double-cycling phase will be delayed until an additional number of
385 imported loads ($N_{A'}$) are unloaded. Thus, as shown in Figure 3b(ii), an additional time is added in
386 phase A to represent the single-cycle unloading of $N_{A'}$. This is done for a reason to ensure that no
387 conflict occurs in the double-cycling phase due to insufficient space on the vessel. The third
388 scenario, where the number of exported containers is more than that of the imported, is similar to
389 the first scenario, except that there will be an additional number of exported loads ($N_{B'}$) to be

390 loaded toward the end of the process. Thus, as shown in Figure 3b(iii), there is an additional time
 391 added to phase B to represent the single-cycle loading of N_B .

392
 393 Irrespective of the double-cycling scenario that is applied, the cycle times, productivities, handling
 394 costs, and unit costs formulated in Equations (1-18) remain the same in phases A and B as they
 395 represent single-cycling. In phase C, the unloading and loading cycle times of the QCs and YCs
 396 also remain the same as formulated in Equations (1-4). However, in this double-cycle phase, each
 397 pair of QCs and YCs are utilized as a single unit to complete the loading and unloading process of
 398 one load each (i.e., 2TEU loaded and 2TEU unloaded) in one cycle. Accordingly, the productivities
 399 of QCs and YCs in phase C are determined as formulated in Equations 27 and 28, respectively.
 400 Using the YT double-cycle time in Equation 26, the productivity of YTs in phase C can be
 401 determined as formulated in Equation 29. As shown in the equation, the productivity is multiplied
 402 by two as two loads are handled in each cycle. To determine the system productivity and unit cost
 403 of phase C, the same concept applied in Equations (13-18) is repeated as formulated in Equations
 404 (30-32).

405

406 $PX_C = \frac{120X_C}{QC_U} + \frac{120X_C}{QC_L} \dots\dots\dots(27)$

407 $PY_C = \frac{120Y_C}{YC_U} + \frac{120Y_C}{YC_L} \dots\dots\dots(28)$

408 $PZ_C = \frac{2 \times 120Z_C}{YTD} \dots\dots\dots(29)$

409 $PV_C = \text{Min}(PX_C, PY_C, PZ_C) \dots\dots\dots(30)$

410 $HC_C = 2X_C HC_X + 2Y_C HC_Y + Z_C HC_Z + O_C HC_O \dots\dots\dots(31)$

411 $UC_C = \frac{HC_C}{PV_C} \dots\dots\dots(32)$

412 To generalize modelling the vessel turnaround time and the total handling cost using any of the
 413 three above-discussed scenarios, the additional numbers of loads to be imported ($N_{A'}$) and exported
 414 ($N_{B'}$) are first formulated as shown in Equations (33-36).

415
 416 $N_{A'} = 0$ if $N_I = N_E$ or $N_I < N_E$(33)

417 $N_{A'} = N_I - N_E$ if $N_I > N_E$(34)

418 $N_{B'} = 0$ if $N_I = N_E$ or $N_I > N_E$(35)

419 $N_{B'} = N_E - N_I$ if $N_I < N_E$(36)

420
 421 Thus, the vessel turnaround time, the total handling cost, the overall system productivity, and the
 422 overall system unit cost using the double-cycling strategy are formulated as shown in Equations
 423 (37-40).

424
 425 $VT_D = \frac{N_A + N_{A'}}{PV_A} + \frac{N_C}{PV_C} + \frac{N_B + N_{B'}}{PV_B}$(37)

426 $TC_D = (N_A + N_{A'})UC_A + N_C UC_C + (N_B + N_{B'})UC_B$(38)

427 $PV_D = \frac{N_I + E}{VT_D}$(39)

428 $UC_D = \frac{TC_D}{N_I + N_E}$(40)

429
 430 **5. OPTIMIZATION MODEL FORMULATION**

431 Before the development of the optimization model, the decision variables, the objective functions,
 432 and the constraints should be identified and formulated for both handling strategies. As discussed
 433 in details in the next section, the optimization process will be conducted on two levels. The first

434 level will optimize each handling phase individually. Based on the non-dominated solutions
435 obtained from the first level of optimization, the second level will optimize all phases
436 simultaneously. The complete model formulation of each strategy and each optimization level is
437 summarized in Table 3.

438

439 **5.1 Decision Variables**

440 Employing the single-cycling strategy, six decision variables that have a direct effect on the
441 optimization objectives will be considered in the first level of optimization. Such decision
442 variables represent the number of resources (i.e. handling equipment) utilized in phase A (i.e., X_A ,
443 Y_A , Z_A) and phase B (i.e., X_B , Y_B , and Z_B). The first level of optimization will result in a number
444 of non-dominated solutions for each phase. Each non-dominated solution represents an optimal or
445 near-optimal combination of the resources utilized for each phase. As there are only two phases in
446 the single-cycling strategy, two decision variables will be considered for the second level of
447 optimization. The first and second decision variables will represent the resource combinations
448 optimized in the first level of optimization for phases A and B, respectively. Such resource
449 combinations are defined by integer numbers. For instance, assuming that in the first level of
450 optimization, 50 and 70 non-dominated solutions were obtained for phases A and B, respectively.
451 Thus, the first decision variable of the second level of optimization will range from 1 to 50, and
452 the second will range from 1 to 70. The same concept is applied for the formulation of the double-
453 cycling strategy optimization model. In the first optimization level, there will be nine decision
454 variables (three for each of phases A, B, and C). However, in the second optimization level, three
455 decision variables will be considered representing the resource combinations optimized in the first
456 level of optimization for the three phases.

457 **5.2 Objective Functions and Constraints**

458 As mentioned earlier, the aim of the current model is to minimize both the vessel turnaround time
459 (VT) and the total handling cost (TC). To achieve this aim, the productivities and the costs incurred
460 in each handling phase will be optimized first. As shown in Table 3, in the first optimization level,
461 the main two objectives to be optimized will be the system productivity and the system unit cost
462 in each handling phase; the former is to be maximized, whereas the latter is to be minimized. In
463 the second optimization level, all the handling phases will be optimized simultaneously using the
464 outcomes of the first optimization level to minimize both the VT and the TC.

465
466 Usually in any container terminal, the availability of QCs, YCs, and YTs is limited due to space
467 constraints. Moreover, the traffic congestion caused due to the simultaneous use of large number
468 of YTs can affect the productivity and hence increase the costs. In addition, in practice, sometimes
469 more than one vessel can be served at the same time, which requires an appropriate planning for
470 assigning the number of QCs, YCs, and YTs to each vessel. Consequently, the constraints set for
471 the first optimization level will be such that the number of utilized resources in each handling
472 phase does not exceed an assigned maximum number set by the terminal planner as shown in Table
473 3. On the other hand, the decision variables of the second optimization level depend on the number
474 of non-dominated solutions that were obtained from the first optimization level in each phase as
475 discussed earlier. Thus, the constraints set for the second optimization level will be such that the
476 maximum number of non-dominated solutions obtained from the first optimization level is not
477 exceeded.

478

479

480 6. MULTI-LEVEL OPTIMIZATION MODEL DEVELOPMENT

481 Two fleet size optimization models are developed using the NSGA-II technique, one for the single-
482 cycling strategy and the other for the double-cycling strategy. The main aim of both models is to
483 identify a set of optimal or near-optimal resource combinations (solutions) to be utilized in each
484 phase that will minimize both the objectives of VT and TC simultaneously. Such a set of optimal
485 or near-optimal solutions is known as the Pareto-optimal front in which they are non-dominated,
486 i.e., no solution is better than the other with respect to both objectives.

487

488 Since the targeted two main objectives to be minimized are the VT and the TC, the simultaneous
489 optimization of all the handling phases could have been performed on a single level. However,
490 doing so would significantly increase the search space for the NSGA-II resulting in a possibility
491 of losing the optimal or near-optimal solutions and a higher convergence rate. For instance,
492 considering the double-cycling strategy, let us assume that the maximum number of QCs, YCs,
493 and YTs assigned for phases A, B, and C are (10, 25, 20), (5, 30, 10), and (10, 25, 20), respectively.
494 In that manner, the search space will consist of 37.5 billion possible resource combinations for all
495 the three phases together. However, if each phase would be optimized individually as a first
496 optimization level, the search space for phases A, B, and C will consist of 5000, 1500, and 5000
497 possible resource combinations, respectively. Such significant reduction in the search space can
498 help in efficiently determining the optimal or near-optimal resource combinations for each phase.
499 Accordingly, the outcomes of the first optimization level can be used as input to the second
500 optimization level to support the findings of the optimal or near-optimal resource combinations
501 for the three phases together with a smaller search space. For example, let us assume that the
502 number of non-dominated solutions obtained from the first optimization level for phases A, B, and

503 C are 37, 26, and 41, respectively. Thus, the search space for the second optimization level will
504 consist of 39,442 possible resource combinations for the three phases together. For that reason, it
505 is opted in this study to use the discussed multi-level optimization approach as illustrated in Figure
506 4. As shown in the figure, each phase is first optimized separately to determine the optimal or near-
507 optimal resource combinations that maximize the productivity and minimize the unit cost
508 simultaneously. Such optimized resource combinations are then randomly integrated and used as
509 input to the second optimization level to determine the optimal or near-optimal integrated resource
510 combinations of all the handling phases that minimize both the VT and TC simultaneously.

511

512 For any of the optimization levels, the NSGA-II procedure passes through three stages, namely,
513 (1) population initialization, (2) fitness evaluation, and (3) generation evolution. Figure 5
514 illustrates the detailed procedure of these three stages for the optimization of handling phase A as
515 an example. Beginning with the first stage, the algorithm first identifies the handling phase and
516 the genetic algorithm parameters. The handling phase parameters include the constraints
517 represented by the maximum number of QCs, YCs, and YTs (i.e., x_A , y_A , and z_A , respectively)
518 assigned to such phase as discussed earlier in Table 3. On the other hand, the genetic algorithm
519 parameters include the defined population size (P), the number of generations (G), the crossover
520 rate, and the mutation rate. Consequently, based on the population size defined, the algorithm
521 generates random resource combinations (solutions) by altering the number of QCs, YCs, and YTs.
522 Through this approach, an initial set of parent population for the first generation (PR_1) is created.
523 Such a set evolves later through successive generations to obtain the optimal or near-optimal
524 solutions that maximize the productivity and minimize the unit cost.

525

526 In the second stage, for each generated solution, both the objective values of PV_A and UC_A are
527 determined using Equations 13 and 17, respectively. The determined objective values represent
528 the fitness of the resource combinations generated for handling phase A by each solution compared
529 with each other in the generation evolution stage. In the third stage, the non-domination rank and
530 the crowding distance for each of the solutions generated in the parent population (PR_g) are
531 determined. Consequently, a mating population (MT_g) is created by applying the crowded
532 tournament selection. Then, a new child population (CH_g) is created by applying crossover on the
533 MT_g after which mutation is applied on the created CH_g . The fitness of the CH_g is then evaluated
534 as discussed in the second stage (i.e., fitness evaluation stage). At this point, two sets of populations
535 are available, PR_g and CH_g , each of size P . Both PR_g and CH_g are combined to generate a new set
536 of integrated population (IN_g) of size $2P$. Next, the non-domination rank and the crowding distance
537 for each of the solutions in the IN_g are determined. Accordingly, the solutions in the IN_g are ranked
538 using the fast non-dominated sorting operation. Based on such ranking, the top P solutions in the
539 IN_g are selected to be considered as the parent population of the next generation (PR_{g+1}). This
540 process is repeated until the defined number of generations (G) is reached.

541

542 The expected output of this optimization process is a set of optimized P solutions that are divided
543 into several fronts, which are ranked from 1 to F based on the non-domination concept. As such,
544 all the solutions ranked into front 1 are considered as non-dominated among the full population
545 size and are known as the Pareto-optimal front. These non-dominated solutions comprise the final
546 result in which each solution represents a unique resource combination of QCs, YCs, and YTs in
547 phase A with a maximized productivity and a minimized unit cost. As a reminder, none of these

548 solutions are better than the other with respect to both objectives simultaneously. Finally, the same
549 above-discussed NSGA-II optimization process is repeated for the other optimization levels.

550

551 **7. DATA COLLECTION**

552 To implement the developed models, different types of data were collected from a container
553 terminal located in Tangier, Morocco, and operated by APM Terminals, which is a worldwide
554 container terminal company based in the Netherlands. The terminal has a strategic location in the
555 southern straits of Gibraltar through which more than 200 cargo vessels pass daily carrying global
556 trade between Asia, Europe, Africa, and the Americas. It is considered as the third busiest container
557 terminal port in Africa with direct services to 170 ports in 67 countries around the world and a
558 capacity of around 1.8 million TEUs/year. The major types of data collected were the actual times
559 of the different work tasks performed by each container handling equipment as well as their costs
560 to be considered as an input for the developed models.

561

562 Starting with the times, a breakdown of the work tasks that make a complete cycle of each
563 equipment individually was conducted. For instance, the QC unloading cycle was divided into (1)
564 unloaded forward move toward the vessel, (2) container lifting from the vessel, (3) loaded
565 backward move toward the YT, and (4) container loading on the YT. These four work tasks match
566 the components of Equation 1 discussed earlier. The same concept was applied for the QC loading
567 cycle as well as for the other two equipment's cycles (i.e., YC and YT). Accordingly, over several
568 visits to the terminal, the times of the different work tasks were recorded using a stopwatch for a
569 vessel with a capacity of 16,000 TEUs. The time of each work task is generally inconstant and
570 changes from one cycle to another. Such changes occur due to several reasons such as the container

571 location on the vessel or in the SY that varies in each cycle (different row, above hatch, under
572 hatch, etc.). Human factor is another reason where the proficiency and consistency of equipment
573 operators are considered. Furthermore, the idle times by any of the handling equipment were
574 considered in the time recording process. To take into account such variations, the time recording
575 was conducted more than once for each work task (i.e., over several repeated cycles). Having a set
576 of different times for the same work task, the EasyFit® (Schittkowski 2002) distribution fitting
577 software was used to fit the data. Table 4 summarizes the distribution type and the mean and
578 standard deviation for each work task time for the different equipment and their respective cycle.
579 The times for the YT loading and unloading work tasks carried whether by the QC or the YC are
580 not presented in the table for the YT cycles as these work tasks are common and were already
581 presented in the QC and YC cycles. Moreover, it is worth to mention that the visited terminal
582 applies the traditional YT single-cycling strategy. As such, two additional work tasks were
583 considered for the YT double-cycling strategy, the YT travel from QC1 to QC2 and from YC2 to
584 YC1, i.e., t_{s5} and t_{s6} , respectively. The times of these two additional work tasks were estimated
585 based on the distance travelled and the speed of YT and were considered as deterministic as
586 presented in Table 4. Finally, some work tasks were not considered, such as the movements of the
587 QCs or the YCs from one bay to another due to their minor values compared with the total cycle
588 time.

589

590 Based on the collected durations of the different work tasks, the productivity of each equipment
591 and its respective cycle were determined using Equations (7-12) and (27-29). To incorporate
592 uncertainty into the productivities, the stochastic productivities were further determined using the

593 Monte-Carlo simulation technique. Accordingly, the distribution type and the mean, and standard
594 deviation of the different productivities are summarized in Table 5.

595
596 Several cost items contribute to the total cost of the container handling process at the terminal,
597 such as tug services, wharfage charges, berth hire, and the equipment used in handling. Since this
598 study focuses on only the handling process, the costs of the main resources used to load or unload
599 a vessel are considered (i.e., the QCs, YCs, and YTs and the operators). For confidentiality reasons,
600 the financial department at the terminal provided the authors only with an approximate hourly
601 ownership and operating costs for the handling components without the operators. These hourly
602 costs were US\$105, US\$87, and US\$60 for a single QC, YC, and YT, respectively. An additional
603 25% to these costs will be considered in this study to account for the operators' costs. It should be
604 pointed out that the developed models are flexible to input different costs based on the terminal
605 planner estimate considering the different geographical locations, time factors, and any other
606 unaccounted costs that may contribute to the handling cost.

607 608 **8. HANDLING STRATEGIES TESTING**

609 Before implementing the developed optimization models, it is necessary to investigate the validity
610 of employing the double-cycling strategy to provide reduction in both the VT and the TC compared
611 with the single-cycling strategy. Thus, the modelling of both handling strategies discussed earlier
612 is applied on three hypothetical case studies. For the three case studies, a vessel with a capacity of
613 18,000 TEUs is assumed to be served. Moreover, it is assumed that the number of loads to be
614 imported (N_I) and exported (N_E) are equal. Hence, for the single-cycling strategy, both N_A and N_B
615 are equal to 18,000 TEUs, resulting in a total of 36,000 TEUs to be handled during the entire

616 process. For the double-cycling strategy, N_A , N_B , and N_C will be equal to 2400, 2400, and 31,200
617 TEUs, respectively. Since N_I is equal to N_E , both $N_{A'}$ and $N_{B'}$ will be equal to zero. To ensure fair
618 and consistent comparison between both strategies, the equipment productivities shown in Table
619 5 will be assumed to be deterministic. Furthermore, the number of utilized equipment in each phase
620 of each strategy in each case study will be assumed to be equal. This is to emphasize on illustrating
621 the effect of employing the different handling strategies rather than the effect of utilizing different
622 fleet sizes. As a reminder, the number of utilized QCs and YCs in phase C of the double-cycling
623 strategy (i.e., X_C and Y_C , respectively) is defined as a pair of units.

624
625 Table 6 shows the results of using both strategies on the three case studies. The table shows the
626 number of utilized equipment in each phase and their respective hourly productivity and unit cost.
627 By applying the modelling equations of both strategies, the last four columns of the table present
628 the VT, TC, PV, and UC for each strategy in each case study. It can be observed from the results
629 that employing the double-cycling strategy provided a significant reduction in both the VT and the
630 TC. Such reduction varies from 23 to 99 hrs for the VT (i.e., a reduction of 17%–22%) compared
631 with the single-cycling strategy, given that the same number of equipment were utilized in both
632 strategies. The same improvement trend is noticed when comparing the TC of both strategies
633 where the cost savings varied from US\$ 68,705 to 92,186. Furthermore, the productivity
634 improvement reached up to 28% when employing the double-cycling strategy. These results
635 validate the potential of accelerating the handling process while minimizing the costs
636 simultaneously when applying the double-cycling strategy.

637
638

639 **9. OPTIMIZATION MODEL IMPLEMENTATION**

640 Three implementations were conducted on a real-life case study to demonstrate the capabilities of
641 the developed optimization models in minimizing both the VT and TC. The first two
642 implementations considered the optimization of each handling strategy using the stochastic
643 productivities presented in Table 5. The third implementation considered optimizing the double-
644 cycling strategy using deterministic productivities for comparison purposes. The case study
645 considered is the 16,000 TEUs vessel from which the required data were collected as explained
646 earlier. In the case study, N_I was equal to N_E (i.e., scenario 1). In any of the three implementations,
647 three types of inputs were required. The first type of inputs are the equipment's productivities and
648 the hourly costs collected. The second type of inputs consist of the genetic algorithm parameters
649 (i.e., population size, number of generations, crossover rate, and mutation rate) for each
650 optimization level as presented in Table 7. The final type of inputs are the constraints of each
651 optimization level as presented in Table 7. As shown in the table, the constraints of the second
652 optimization level depend on the number of non-dominated solutions obtained from each phase in
653 the first optimization level. On the other hand, the output of each implementation will be a set of
654 non-dominated solutions (Pareto-optimal front) that minimizes both the VT and TC. Each non-
655 dominated solution determines the optimal or near-optimal assigned number of utilized equipment
656 in each phase.

657

658 **9.1 Single-Cycling Vs Double-Cycling**

659 The implementation conducted using the stochastic productivities resulted in 12 and 18 non-
660 dominated solutions for the single- and double-cycling strategies, respectively. The assigned
661 number of equipment to be utilized in each phase for each solution and their corresponding

662 optimized objectives for the single- and double-cycling strategies are shown in Tables 8 and 9,
663 respectively. These results are also plotted in Figure 6 for a better illustration of the Pareto-optimal
664 front of each strategy. At first sight of the figure, the optimization of both strategies resulted into
665 almost a similar range of vessel turnaround times (approximately between 105 and 130 hrs) and
666 system productivities (approximately between 250 and 300 TEUs/hr). This demonstrates the
667 capability of the optimization model in minimizing the VT or maximizing the PV using the single-
668 cycling strategy to a level almost similar to that of the double-cycling strategy. This is despite the
669 fact that the latter strategy is more efficient than the former as tested earlier. To prove such
670 efficiency, on a closer look, it is clear that employing the double-cycling strategy resulted in a
671 significant cost reduction for almost similar vessel turnaround times compared with the single-
672 cycling strategy. This can be explained in the view of using less number of equipment in each
673 phase when employing the double-cycling strategy to achieve similar vessel turnaround times to
674 those of the single-cycling strategy. For example, the non-dominated solution numbers 11 and 18
675 of the single- and double-cycling strategies, respectively (shown in Tables 8 and 9, respectively),
676 resulted in an identical VT of 127.8 hrs. For these two solutions, the average numbers of QCs,
677 YCs, and YTs utilized among the phases of the single-cycling strategy were 5, 5, and 19,
678 respectively. On the other hand, the approximate average numbers of QCs, YCs, and YTs utilized
679 among the phases of the double-cycling strategy were 4, 4, and 10, respectively. This implies that
680 employing the double-cycling strategy reduced the fleet size by one QC, one YC, and nine YTs
681 while achieving the same VT. Thus, a cost saving of US\$ 70,924.3 was achieved. Another merit
682 of reducing the fleet size using the double-cycling strategy is in having the opportunity to assign
683 the additional non-utilized equipment to another arriving vessel while serving the existing vessel.
684

685 **9.2 Stochastic Vs Deterministic**

686 The third implementation conducted using the deterministic productivities for the double-cycling
687 strategy resulted in 20 non-dominated solutions as shown in Table 10. As such, the Pareto-optimal
688 front comparison between using the stochastic and the deterministic productivities for the double-
689 cycling strategy is depicted in Figure 7. As shown in the figure, it can be observed that using the
690 deterministic productivities resulted in some non-dominated solutions with lower vessel
691 turnaround times or higher productivities than those obtained using the stochastic productivities.
692 This is due to the fact that the use of deterministic productivities does not consider the probable
693 worst-case scenarios that may arise in a certain cycle when the productivities of all or some of the
694 equipment utilized are less than the average. On the other hand, the deterministic productivities
695 also neglect the probable best-case scenarios that could occur when the equipment's productivities
696 are more than average. This can be observed by having lower total handling costs using the
697 stochastic productivities. For instance, solution number 1 using the stochastic productivities and
698 solution number 8 using the deterministic productivities shown in Tables 9 and 10, respectively,
699 provide the same VT of 105.2 hrs. Although the average number of utilized equipment among the
700 three phases using the deterministic productivities is less than that in the stochastic productivities
701 for these two solutions, the latter provides a lower total handling cost. This is because in phase C,
702 the number of utilized equipment was more when using the deterministic productivities. In fact,
703 phase C is the most critical as this is where the double-cycling takes place and hence the majority
704 of loads are handled. Therefore, the stochastic productivities considered in phase C for solution 1
705 shown in Table 9 were higher than the average productivities considered in phase C for solution 8
706 shown in Table 10.

707

708 The fact of having some solutions with a lower VT using the deterministic productivities and a
709 lower TC using the stochastic productivities cannot be generalized. After all, the Monte-Carlo
710 simulation is a random process where a set of productivity values is available for each handling
711 equipment and in each run a different value is considered. However, using the stochastic
712 productivities can be deemed as a more practical option to consider real-life uncertainties.

713

714 **9.3 Computational Efficiency**

715 The three implementations were run on a laptop with a processor speed of 2.60 GHz and 6 GB
716 RAM. The running time for implementation 1, 2, and 3 was 28 seconds, 73 seconds, and 46
717 seconds, respectively. To examine the computational efficiency of applying multi-level
718 optimization, the three implementations were run again, however, as a single level optimization.
719 As discussed before, the search space of applying single level optimization to our problem is huge.
720 Accordingly, the population size and number of generations were increased and assumed to be
721 5,000 and 10,000, respectively, for the three implementations. The resulted Pareto-optimal fronts
722 of the three implementations using the single level optimization were dominated by their
723 counterparts using the multi-level optimization. Moreover, the number of non-dominated solutions
724 obtained in the three implementations were less due to the high convergence rate. This is despite
725 the fact that the population size and number of generations were increased. In other words, due to
726 the significant large search space, the population size and number of generations still need to be
727 increased to avoid being trapped in local optima. Finally, the running time for implementation 1,
728 2, and 3 using the single level optimization was 719 seconds, 1317 seconds, and 904 seconds,
729 respectively. This demonstration shows the better and faster performance of the optimization
730 process when it is carried out on multi-level.

731 **9.4 Best Compromise Solution Selection**

732 Since the results of the developed optimization models are a set of non-dominated solutions, the
733 decision-maker has several options to select the solution that will satisfy his/her preference. Should
734 the decision-maker's ultimate preference be minimizing TC, then the solution with the minimum
735 cost among the non-dominated solutions set shall be selected. The same concept is applied if the
736 decision-maker's main concern is minimizing the VT regardless of the cost. Besides these two
737 extreme options, a third option is available that provides the best balance between the two
738 conflicting objectives of VT and TC. This option will be known as the best compromise solution
739 (BCS). Several approaches are available in the literature to rank a set of different non-dominated
740 alternatives (or solutions). Three of these approaches were used in this study, i.e., the technique of
741 order preference by similarity to ideal solution (TOPSIS), the decision index, and the fuzzy
742 approach.

743
744 TOPSIS, which was first developed by Hwang and Yoon (1981), ranks a set of alternatives based
745 on the concept that the best alternative would have the shortest and longest geometric distances
746 from the positive and negative ideal solutions, respectively. Hence, for each alternative, a "T-
747 Score" value is determined and the ranking is performed on the basis of this value from the largest
748 to the smallest. The decision index approach that was introduced by Zayed and Halpin (2001) is
749 based on the difference between the unit costs of different solutions and the differences in
750 productivity. If a solution has a unit cost difference that is less than the productivity difference
751 referenced to the lowest unit cost solution, this solution is better than the lowest unit cost solution
752 and vice versa. In this manner, for each solution, a "D-Score" value is calculated and accordingly
753 the solutions are ranked based on such value from the smallest to the largest. Finally, the fuzzy

754 approach was proposed by Dhillon et al. (1993) is based on first determining a normalized
755 membership function value for each objective of each solution and then adding them up to obtain
756 an “F-Score” for each solution. The normalized membership function value measures the relative
757 deviation of the value of each objective in each solution from the maximum objective value among
758 all the solutions. Since our problem is to minimize both the VT and TC, the less the value of any
759 of these two objectives is, the more their corresponding normalized membership function will be
760 and hence the higher the “F-Score” of the solution will be. Therefore, similar to the TOPSIS
761 approach, the solutions are ranked from the largest to the smallest based on the “F-Score” value.

762
763 The above-discussed three approaches were applied on the three implementations carried and the
764 score results are presented in Table 11. Accordingly, as shown in the table, the ranking of the non-
765 dominated solution set of each implementation was determined. It is obvious that the three
766 approaches provide almost similar ranking. For the stochastic and deterministic double-cycling
767 implementations, the three approaches agree on the first ranked solutions (BCSs), i.e., solutions 9
768 and 11, respectively. However, for the stochastic single-cycling implementation, both the TOPSIS
769 and fuzzy approaches consider that solution 6 is the BCS, whereas the decision index approach
770 considers solution 8 as the BCS. Finally, it is obvious that the BCS will always somehow come in
771 a mid-point to satisfy both objectives should the non-dominated solutions be uniformly distributed
772 as shown in Figures 6 and 7.

773
774 **10. MODEL LIMITATIONS**
775 Although promising results were achieved by the developed optimization model, there is room for
776 further improvement. For instance, the developed optimization model is limited only to the

777 allocation of the fleet size required for serving one vessel at a time. Practically speaking, it may
778 happen that more than one vessel with different capacities arrives simultaneously or at different
779 overlapped times to the terminal. In such cases, the model should be extended to consider the
780 allocation of the handling equipment to serve different vessels arriving simultaneously or at
781 overlapped times. Moreover, to add practicality and consider more uncertainty in the model,
782 additional work tasks should be included that consider the breakdown, repair, and/or periodical
783 minor maintenance for the equipment used in the handling process.

784

785 **11. CONCLUSIONS**

786 A double-cycling strategy was introduced in this study for improving the container handling
787 productivity. The modelling of the VT and TC was accordingly presented using both the traditional
788 single-cycling and double-cycling strategies. Consequently, for both strategies, a multi-level fleet
789 size optimization model for container terminal handling using the NSGA-II was developed. The
790 optimization model aimed at optimizing the number of QCs, YCs, and YTs used such that both
791 the VT and TC are minimized. The stochastic productivities were considered for the different
792 utilized handling equipment to mimic the real-life situation by considering uncertainty.

793

794 Both handling strategies were applied on three hypothetical case studies, and it was found that the
795 double-cycling strategy provided up to 22% reduction in both the VT and TC and up to 28%
796 improvement in PV. The implementation of the optimization model disclosed that the use of the
797 double-cycling strategy significantly saves cost for almost similar VT compared with the single-
798 cycling strategy. This is due to the less number of handling equipment utilized, particularly the
799 YTs, when adopting the double-cycling strategy to achieve VT comparable to that of the single-

800 cycling strategy. This demonstrates the potential of the double-cycling strategy in providing an
801 opportunity to use the additional unneeded handling equipment available at the terminal to serve
802 other arriving vessel(s) simultaneously. Apart from the handling strategy used, the results of the
803 model implementation using the deterministic productivities revealed how considering the
804 uncertainty in the equipment's productivities provides more realistic VT and TC because both the
805 best- and worst-case scenarios are considered throughout the optimization process. Finally, to
806 select the BCS among the set of obtained non-dominated solutions, the TOPSIS, the decision
807 index, and the fuzzy approaches adopted from the literature were applied to rank the different
808 feasible alternatives.

809

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811

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Table 1: Fleet Size Optimization Literature Summary

Citation	Technique Used	Vessel Turnaround Minimized	Handling Cost Minimized	Number of Yard Trucks Optimized	Number of Quay Cranes Optimized	Number of Yard Cranes Optimized	Uncertainty Considered	Double-Cycling Strategy
Jingjing et al. (2018)	Queueing Modelling	Yes	Yes	No	Yes	No	Yes	No
Pjevcevic et al. (2017)	Data Envelopment Analysis	Yes	Yes	Yes	No	No	No	No
Said and El-Horbaty (2015)	Genetic Algorithm	Yes	No	Yes	Yes	Yes	No	No
Dkhil et al. (2013)	Mathematical Modelling	Yes	No	Yes	No	No	Yes	No
Azimi and Ghanbari (2011)	Simulation	Yes	No	Yes	No	No	Yes	No
Kulatunga et al. (2011)	Simulation	Yes	No	Yes	No	No	No	No
Bish et al. (2005)	Heuristic Algorithms	Yes	No	Yes	No	No	No	No
Koo et al. (2004)	Heuristic Tabu Search Algorithm	Yes	No	Yes	No	No	Yes	No
Current Research	Elitist Non-dominated Sorting Genetic Algorithm	Yes	Yes	Yes	Yes	Yes	Yes	Yes

Table 2: Notations used in Handling Strategies Modelling

Notation	Description
QC_U	QC unloading cycle time
QC_L	QC loading cycle time
t_{Q1}	Time for QC to make an unloaded forward move towards the vessel
t_{Q2}	Time for QC to lift the container from the vessel
t_{Q3}	Time for QC to make a loaded backward move towards the YT
t_{Q4}	Time for QC to load the container on the YT
t_{Q5}	Time for QC to lift the container from the YT
t_{Q6}	Time for QC to make a loaded forward move towards the vessel
t_{Q7}	Time for QC to load the container on the vessel
t_{Q8}	Time for QC to make an unloaded backward move towards the YT
X_A and X_B	Number of QCs utilized in phases A and B, respectively
X_C	Number of QC pairs utilized in phase C
$PX_A, PX_B,$ and PX_C	Productivity of the QCs utilized in phases A, B, and C, respectively
YC_U	YC unloading cycle time
YC_L	YC loading cycle time
t_{Y1}	Time for YC to lift the container from the YT
t_{Y2}	Time for YC to make a loaded forward move towards the SY
t_{Y3}	Time for YC to load the container in the SY
t_{Y4}	Time for YC to make an unloaded backward move towards the YT
t_{Y5}	Time for YC to make an unloaded forward move towards the SY
t_{Y6}	Time for YC to lift the container from the SY
t_{Y7}	Time for YC to make a loaded backward move towards the YT
t_{Y8}	Time for YC to load the container on the YT
Y_A and Y_B	Number of YCs utilized in phases A and B, respectively
Y_C	Number of YC pairs utilized in phase C
$PY_A, PY_B,$ and PY_C	Productivity of the YCs utilized in phases A, B, and C, respectively
YTS_U	YT unloading single-cycle time
YTS_L	YT loading single-cycle time
YTD	YT double-cycle time
t_{S1}	Time for YT to travel unloaded from the SY area to the QC area
t_{S2}	Time for YT to travel loaded from the QC area to the SY area
t_{S3}	Time for YT to travel loaded from the SY area to the QC area
t_{S4}	Time for YT to travel unloaded from the QC area to the SY area
t_{S5}	Time for YT to travel unloaded from QC1 to QC2
t_{S6}	Time for YT to travel unloaded from YC2 to YC1
$Z_A, Z_B,$ and Z_C	Number of YTs utilized in phases A, B, and C, respectively
$PZ_A, PZ_B,$ and PZ_C	Productivity of the YTs utilized in phases A, B, and C, respectively
$PV_A, PV_B,$ and PV_C	System productivity of phases A, B, and C, respectively
$O_A, O_B,$ and O_C	Number of operators utilized in phases A, B, and C, respectively
$HC_X, HC_Y, HC_Z,$ and HC_O	Hourly cost of one QC, one YC, one YT, and one operator respectively
$HC_A, HC_B,$ and HC_C	Hourly cost of phases A, B, and C, respectively
$UC_A, UC_B,$ and UC_C	Unit cost of phases A, B, and C, respectively
$N_A, N_B,$ and N_C	Number of loads handled in phases A, B, and C, respectively
$N_{A'}$ and $N_{B'}$	Number of additional imported and exported loads, respectively
N_I and N_E	Total number of imported and exported loads, respectively
VT_S and VT_D	Vessel turnaround time using the single-cycling and double-cycling strategies, respectively
TC_S and TC_D	Total handling cost using the single-cycling and double-cycling strategies, respectively
PV_S and PV_D	Overall system productivity using the single-cycling and double-cycling strategies, respectively
UC_S and UC_D	Overall system unit cost using the single-cycling and double-cycling strategies, respectively

Table 3: Optimization Model Formulation

Optimization Level	Single-Cycling Strategy	Double-Cycling Strategy
Level 1A	<p><i>Decision Variables:</i></p> $A = \{X_A, Y_A, Z_A\}$ <p><i>Maximize/Minimize:</i></p> $f_1 = PV_A$ $f_2 = UC_A$ <p><i>Subject to:</i></p> $1 \leq X_A \leq x_A$ $1 \leq Y_A \leq y_A$ $1 \leq Z_A \leq z_A$	<p><i>Decision Variables:</i></p> $A = \{X_A, Y_A, Z_A\}$ <p><i>Maximize/Minimize:</i></p> $f_1 = PV_A$ $f_2 = UC_A$ <p><i>Subject to:</i></p> $1 \leq X_A \leq x_A$ $1 \leq Y_A \leq y_A$ $1 \leq Z_A \leq z_A$
Level 1B	<p><i>Decision Variables:</i></p> $B = \{X_B, Y_B, Z_B\}$ <p><i>Maximize/Minimize:</i></p> $f_3 = PV_B$ $f_4 = UC_B$ <p><i>Subject to:</i></p> $1 \leq X_B \leq x_B$ $1 \leq Y_B \leq y_B$ $1 \leq Z_B \leq z_B$	<p><i>Decision Variables:</i></p> $B = \{X_B, Y_B, Z_B\}$ <p><i>Maximize/Minimize:</i></p> $f_3 = PV_B$ $f_4 = UC_B$ <p><i>Subject to:</i></p> $1 \leq X_B \leq x_B$ $1 \leq Y_B \leq y_B$ $1 \leq Z_B \leq z_B$
Level 1C	NA	<p><i>Decision Variables:</i></p> $C = \{X_C, Y_C, Z_C\}$ <p><i>Maximize/Minimize:</i></p> $f_5 = PV_C$ $f_6 = UC_C$ <p><i>Subject to:</i></p> $1 \leq X_C \leq x_C$ $1 \leq Y_C \leq y_C$ $1 \leq Z_C \leq z_C$
Level 2	<p><i>Decision Variables:</i></p> $S = \{nd_A, nd_B\}$ <p><i>Minimize:</i></p> $f_5 = VT_S$ $f_6 = TC_S$ <p><i>Subject to:</i></p> $1 \leq nd_A \leq ND_A$ $1 \leq nd_B \leq ND_B$	<p><i>Decision Variables:</i></p> $D = \{nd_A, nd_B, nd_C\}$ <p><i>Minimize:</i></p> $f_7 = VT_D$ $f_8 = TC_D$ <p><i>Subject to:</i></p> $1 \leq nd_A \leq ND_A$ $1 \leq nd_B \leq ND_B$ $1 \leq nd_C \leq ND_C$

Where; A, B, and C = number sets of handling equipment utilized in phases A, B, and C, respectively; f_i = i th objective; $x_A, y_A,$ and z_A = maximum number of QCs, YCs, and YTs, respectively, assigned in phase A; $x_B, y_B,$ and z_B = maximum number of QCs, YCs, and YTs, respectively, assigned in phase B; $x_C, y_C,$ and z_C = maximum number of QCs, YCs, and YTs, respectively, assigned in phase C; S = number sets of non-dominated solutions obtained individually for phases A and B using the single-cycling strategy; D = number sets of non-dominated solutions obtained individually for phases A, B, and C using the double-cycling strategy; $nd_A, nd_B,$ and nd_C = non-dominated solutions obtained in phases A, B, and C, respectively; ND_A, ND_B, ND_C = maximum number of non-dominated solutions obtained in phases A, B, and C, respectively.

Table 4: Work Tasks' Times Collected Data

Handling Component	Cycle Type	Work Task	Distribution	Mean Time (min)	Standard Deviation (min)
Quay Crane	Unloading	Unloaded forward move (t_{Q1})	Normal	0.84	0.22
		Container lifting from the vessel (t_{Q2})	Normal	0.36	0.30
		Loaded backward move (t_{Q3})	Normal	0.87	0.33
		Container loading on the YT (t_{Q4})	Normal	0.30	0.36
	Loading	Container lifting from the YT (t_{Q5})	Normal	0.20	0.11
		Loaded forward move (t_{Q6})	Normal	0.64	0.25
		Container loading on the vessel (t_{Q7})	Normal	0.21	0.16
		Unloaded backward move (t_{Q8})	Normal	0.66	0.11
Yard Crane	Unloading	Container lifting from the YT (t_{Y1})	Normal	0.34	0.13
		Loaded forward move (t_{Y2})	Normal	0.77	0.25
		Container loading in the SY (t_{Y3})	Normal	0.28	0.21
		Unloaded backward move (t_{Y4})	Normal	0.62	0.28
	Loading	Unloaded forward move (t_{Y5})	Normal	0.67	0.16
		Container lifting from the SY (t_{Y6})	Normal	0.18	0.07
		Loaded backward move (t_{Y7})	Normal	1.12	0.33
		Container loading on the YT (t_{Y8})	Normal	0.23	0.11
Yard Truck	Unloading (Single-Cycle)	Unloaded travel from SY to QC (t_{S1})	Normal	4.43	1.04
		Loaded travel from QC to SY (t_{S2})	Normal	4.38	0.53
	Loading (Single-Cycle)	Loaded travel from SY to QC (t_{S3})	Normal	4.79	1.06
		Unloaded travel from QC to SY (t_{S4})	Normal	3.65	0.54
	Double-Cycle	Unloaded travel from QC1 to QC2 (t_{S5})	Deterministic	0.16	-
		Unloaded travel from YC2 to YC1 (t_{S6})	Deterministic	0.75	-

Table 5: Stochastic Productivity Rates

Handling Equipment	Statistical Parameter	Single-Cycling Productivity Rate (TEUs/hr)		Double-Cycling Productivity Rate (TEUs/hr)
		Unloading	Loading	
Quay Crane	Distribution	Normal	Normal	Normal
	Mean	55.33	68.03	110.86
	Standard Deviation	15.53	9.58	30.37
Yard Crane	Distribution	Normal	Normal	Normal
	Mean	61.86	53.59	113.11
	Standard Deviation	13.93	13.24	27.85
Yard Truck	Distribution	Normal	Normal	Normal
	Mean	12.85	13.81	17.84
	Standard Deviation	3.43	3.91	4.38

Table 6: Handling Strategies Testing Results

Case #	Strategy	Number of Utilized Equipment									Productivity and Unit Cost						Vessel Turnaround Time (hrs)	Total Handling Cost (US\$)	Overall System Productivity (TEUs/hr)	Overall System Unit Cost (US\$/TEU)
		Phase (A)			Phase (C)			Phase (B)			Phase (A)		Phase (C)		Phase (B)					
		X _A	Y _A	Z _A	X _C	Y _C	Z _C	X _B	Y _B	Z _B	PV _A (TEUs/hr)	UC _A (US\$/TEU)	PV _C (TEUs/hr)	UC _C (US\$/TEU)	PV _B (TEUs/hr)	UC _B (US\$/TEU)				
1	Single-Cycling	2	2	6	-	-	-	2	2	6	77.1	12.1	-	-	82.9	11.2	450.7	419,148	79.9	11.64
	Double-Cycling	2	2	6	1	1	6	2	2	6	77.1	12.1	107.0	8.7	82.9	11.2	351.6	326,963	102.4	9.08
	Improvement	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	99.1 (22%)	92,186 (22%)	22.5 (28%)	2.56 (22%)
2	Single-Cycling	4	4	13	-	-	-	4	4	13	167.1	11.6	-	-	179.5	10.8	208.0	402,507	173.1	11.18
	Double-Cycling	4	4	13	2	2	13	4	4	13	167.1	11.6	221.7	8.7	179.5	10.8	168.5	325,957	213.7	9.05
	Improvement	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	39.6 (19%)	76,550 (19%)	40.6 (23%)	2.13 (19%)
3	Single-Cycling	6	6	20	-	-	-	6	6	20	257.0	11.4	-	-	276.2	10.6	135.2	397,515	266.3	11.04
	Double-Cycling	6	6	20	3	3	20	6	6	20	257.0	11.4	332.6	8.8	276.2	10.6	111.8	328,809	321.9	9.13
	Improvement	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	23.4 (17%)	68,705 (17%)	55.6 (21%)	1.91 (17%)

Table 7: Model Implementation Inputs

Input Type	Parameter	Optimization Level			
		Level 1A	Level 1B	Level 1C	Level 2
Genetic Algorithm	Population Size	500	500	500	1000
	No. of Generations	1000	1000	1000	2000
	Crossover Rate	0.9	0.9	0.9	0.9
	Mutation Rate	0.1	0.1	0.1	0.1
Constraints	Maximum QCs	6	6	3	NA*
	Maximum YCs	10	10	5	NA*
	Maximum YTs	30	30	30	NA*
	Maximum ND_A	NA*	NA*	NA*	TBD**
	Maximum ND_B	NA*	NA*	NA*	TBD**
	Maximum ND_C	NA*	NA*	NA*	TBD**

*Not Applicable

**To be determined from the first optimization level

Table 8: Single-Cycling Strategy Non-dominated Solutions (Stochastic Productivities)

Non-Dominated Solution #	Number of Utilized Equipment						Vessel Turnaround Time (hrs)	Total Handling Cost (US\$)	Overall System Productivity (TEUs/hr)	Overall System Unit Cost (US\$/TEU)
	Phase (A)			Phase (B)						
	X _A	Y _A	Z _A	X _B	Y _B	Z _B				
1	6	30	10	6	25	10	106.9	424,597.2	299.4	13.27
2	6	22	10	6	30	6	108.8	390,982.6	294.1	12.22
3	6	22	10	6	23	7	110.6	378,155.5	289.2	11.82
4	6	22	10	6	22	6	112.8	376,118.5	283.8	11.75
5	6	21	9	5	21	6	115.1	361,044.8	278.0	11.28
6	6	18	4	6	30	6	116.8	350,991.3	274.0	10.97
7	5	17	4	6	25	10	119.6	342,862.6	267.6	10.71
8	6	18	4	6	22	6	120.8	336,127.1	265.0	10.50
9	6	18	4	5	21	6	123.1	332,736.7	259.9	10.40
10	6	18	4	5	20	5	125.8	330,643.0	254.3	10.33
11	5	17	4	5	21	6	127.8	329,142.6	250.3	10.29
12	5	17	4	5	20	5	130.6	327,048.9	245.1	10.22

Table 9: Double-Cycling Strategy Non-dominated Solutions (Stochastic Productivities)

Non-Dominated Solution #	Number of Utilized Equipment									Vessel Turnaround Time (hrs)	Total Handling Cost (US\$)	Overall System Productivity (TEUs/hr)	Overall System Unit Cost (US\$/TEU)
	Phase (A)			Phase (C)			Phase (B)						
	X _A	Y _A	Z _A	X _C	Y _C	Z _C	X _B	Y _B	Z _B				
1	6	19	6	3	17	4	6	30	7	105.2	313,865.9	304.2	9.81
2	6	16	5	3	17	4	6	30	7	105.9	312,287.0	302.2	9.76
3	5	16	5	3	16	4	6	30	7	107.2	307,406.3	298.5	9.61
4	5	15	4	3	16	4	5	25	6	108.4	304,596.6	295.3	9.52
5	5	13	4	3	15	4	5	28	6	109.6	300,437.9	292.1	9.39
6	5	15	4	3	15	4	4	19	5	110.0	296,426.8	290.9	9.26
7	5	15	4	3	15	4	3	14	4	111.0	292,348.1	288.2	9.14
8	5	16	5	3	15	3	4	19	4	112.5	284,245.3	284.6	8.88
9	4	11	3	3	15	3	5	23	5	113.6	280,962.6	281.7	8.78
10	4	10	3	3	15	3	4	19	5	115.2	278,077.5	277.9	8.69
11	4	13	4	3	14	3	3	17	4	115.9	275,352.3	276.1	8.60
12	6	16	5	3	14	3	2	10	3	117.9	272,184.2	271.4	8.51
13	4	12	4	3	13	3	3	14	3	119.5	269,812.2	267.7	8.43
14	3	9	3	3	13	3	3	17	4	120.9	267,609.0	264.6	8.36
15	6	19	5	3	11	3	2	10	3	122.7	265,234.2	260.8	8.29
16	3	9	3	3	12	3	3	13	3	124.6	261,978.8	256.9	8.19
17	2	6	2	3	12	3	5	24	6	126.5	259,685.9	253.0	8.12
18	5	13	4	3	12	3	2	6	2	127.8	258,218.3	250.3	8.07

Table 10: Double-Cycling Strategy Non-dominated Solutions (Deterministic Productivities)

Non-Dominated Solution #	Number of Utilized Equipment									Vessel Turnaround Time (hrs)	Total Handling Cost (US\$)	Overall System Productivity (TEUs/hr)	Overall System Unit Cost (US\$/TEU)
	Phase (A)			Phase (C)			Phase (B)						
	X _A	Y _A	Z _A	X _C	Y _C	Z _C	X _B	Y _B	Z _B				
1	6	19	8	3	26	5	6	25	7	98.5	366,845.4	324.7	11.46
2	6	18	5	3	28	4	6	25	8	99.1	359,598.4	322.9	11.24
3	4	16	8	3	30	3	6	25	7	100.4	355,799.2	318.7	11.12
4	5	16	5	3	29	3	6	23	7	101.0	348,323.2	316.8	10.89
5	4	17	3	3	23	5	5	22	6	102.7	345,387.3	311.6	10.79
6	4	16	6	3	28	3	4	18	5	103.1	340,545.8	310.4	10.64
7	4	16	4	3	22	5	4	17	5	103.7	337,383.2	308.7	10.54
8	6	16	5	3	27	3	3	15	4	105.2	335,851.1	304.2	10.50
9	3	13	4	3	21	5	4	18	7	105.9	333,569.9	302.3	10.42
10	4	12	3	3	26	3	5	18	5	107.0	329,051.9	299.1	10.28
11	4	17	4	3	18	5	3	14	4	108.1	321,066.7	296.0	10.03
12	4	14	3	3	19	5	3	12	3	110.0	319,379.9	290.8	9.98
13	5	13	3	3	24	3	3	11	3	111.9	317,446.0	285.9	9.92
14	3	12	3	3	23	3	3	11	3	113.1	308,400.5	282.9	9.64
15	4	13	3	3	18	4	3	11	4	114.9	307,132.9	278.6	9.60
16	4	12	3	3	19	4	3	9	3	116.6	306,227.6	274.3	9.57
17	4	12	3	3	21	3	3	8	3	119.1	302,445.8	268.8	9.45
18	4	11	3	3	20	3	2	8	2	121.2	293,049.9	264.1	9.16
19	4	11	3	3	18	3	2	9	2	124.1	290,691.5	257.9	9.08
20	2	9	3	3	19	3	2	9	2	125.8	287,500.3	254.3	8.98

Table 11: Best Compromise Solution Selection

Implementation	Non-Dominated Solution #	T-Score	D-Score	F-Score	TOPSIS Rank	Decision Index Rank	Fuzzy Approach Rank
Single-Cycling (Stochastic Productivities)	1	0.423	1.063	1.000	12	12	11
	2	0.531	0.996	1.263	11	10	6
	3	0.585	0.980	1.317	8	7	3
	4	0.569	0.993	1.248	10	9	8
	5	0.635	0.973	1.304	5	5	4
	6	0.668	0.960	1.335	1	3	1
	7	0.660	0.960	1.301	3	4	5
	8	0.666	0.951	1.320	2	1	2
	9	0.643	0.959	1.256	4	2	7
	10	0.614	0.974	1.162	6	6	9
	11	0.597	0.985	1.094	7	8	10
	12	0.577	1.000	1.000	9	11	12
Double-Cycling (Stochastic Productivities)	1	0.496	1.000	1.000	17	17	16
	2	0.494	1.002	0.997	18	18	18
	3	0.499	0.999	1.027	15	14	14
	4	0.497	1.000	1.026	16	16	15
	5	0.503	0.997	1.049	14	13	12
	6	0.525	0.988	1.101	10	10	9
	7	0.538	0.983	1.129	8	8	8
	8	0.582	0.968	1.212	3	3	3
	9	0.587	0.967	1.220	1	1	1
	10	0.577	0.970	1.203	4	4	4
	11	0.583	0.967	1.218	2	2	2
	12	0.564	0.972	1.187	5	5	5
	13	0.549	0.977	1.157	6	6	6
	14	0.539	0.981	1.135	7	7	7
	15	0.527	0.986	1.101	9	9	10
	16	0.520	0.989	1.076	11	11	11
	17	0.510	0.995	1.032	12	12	13
	18	0.504	1.000	1.000	13	15	17
Double-Cycling (Deterministic Productivities)	1	0.496	0.999	1.000	20	19	19
	2	0.514	0.985	1.071	15	14	16
	3	0.513	0.987	1.072	16	16	15
	4	0.539	0.972	1.144	10	6	10
	5	0.529	0.980	1.119	12	11	12
	6	0.549	0.970	1.165	6	4	6
	7	0.559	0.967	1.184	3	3	3
	8	0.542	0.977	1.147	9	10	9
	9	0.545	0.976	1.151	7	9	8
	10	0.553	0.973	1.167	5	7	5
	11	0.584	0.959	1.226	1	1	1
	12	0.559	0.971	1.177	4	5	4
	13	0.536	0.982	1.132	11	13	11
	14	0.566	0.964	1.202	2	2	2
	15	0.545	0.975	1.154	8	8	7
	16	0.523	0.987	1.101	14	15	14
	17	0.510	0.995	1.060	17	17	17
	18	0.526	0.981	1.102	13	12	13
	19	0.507	0.997	1.023	18	18	18
	20	0.504	1.000	1.000	19	20	20

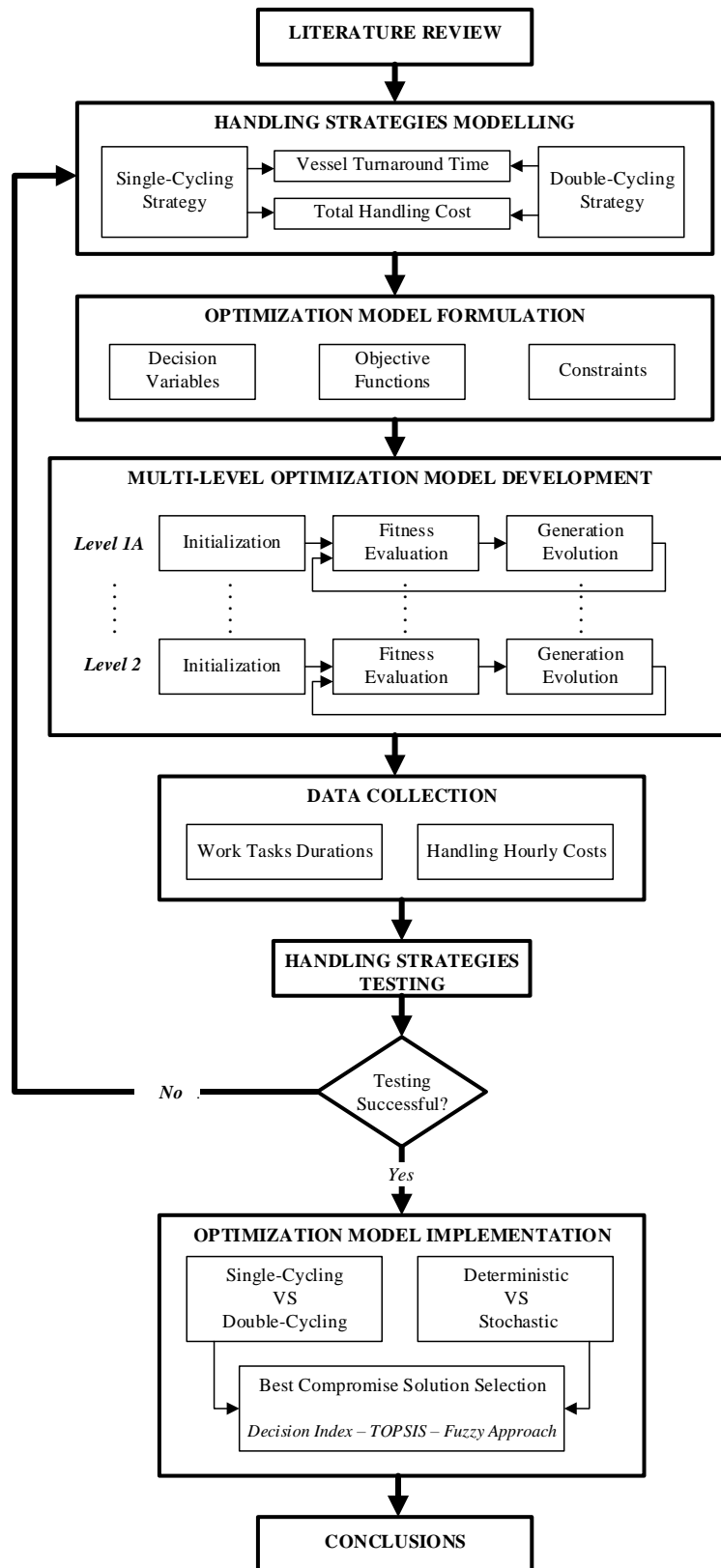
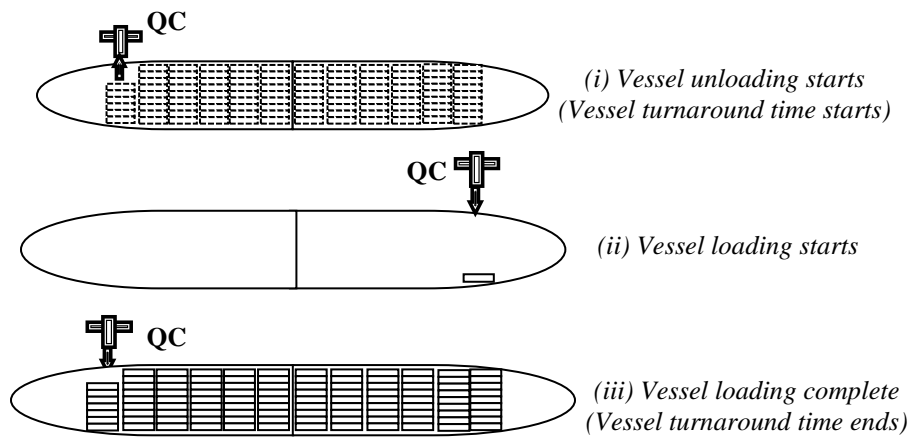
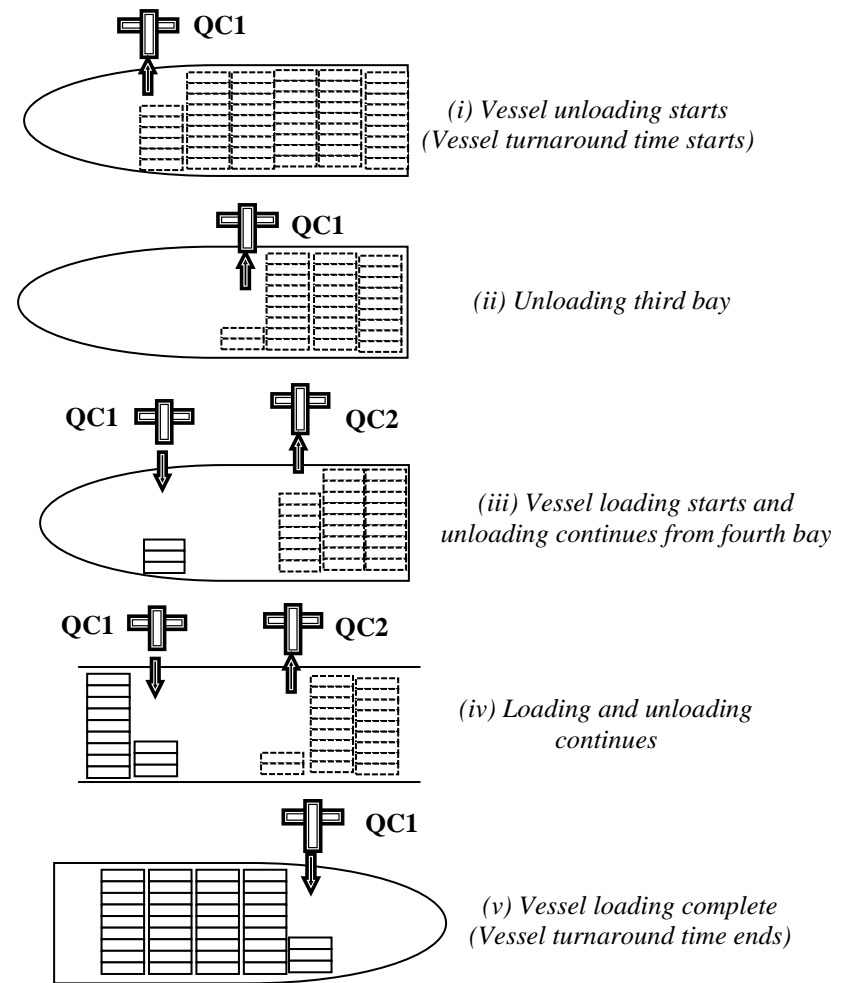


Figure 1: Research Methodology Framework

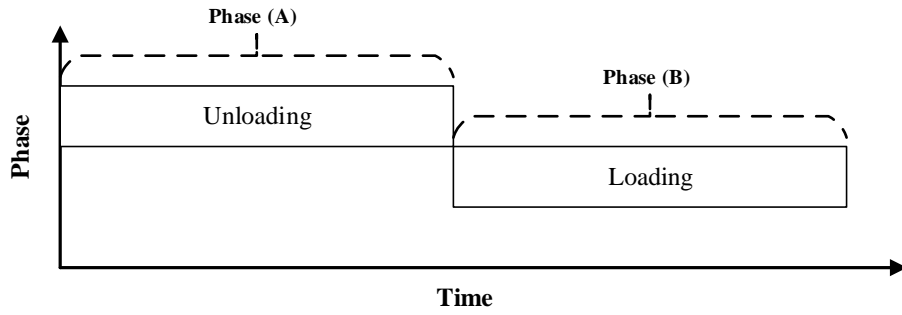


(a) Single-Cycling

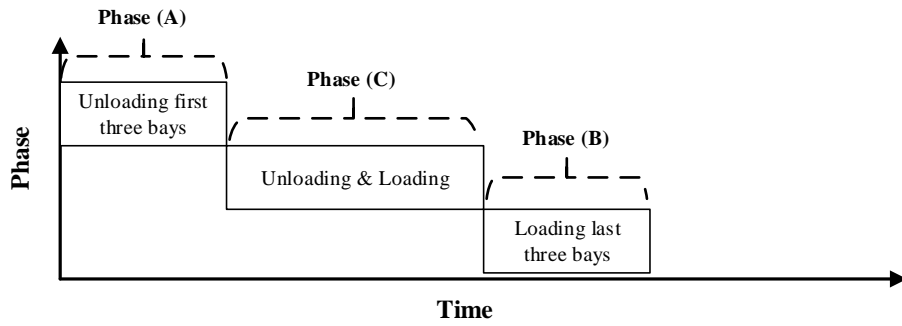


(b) Double-Cycling

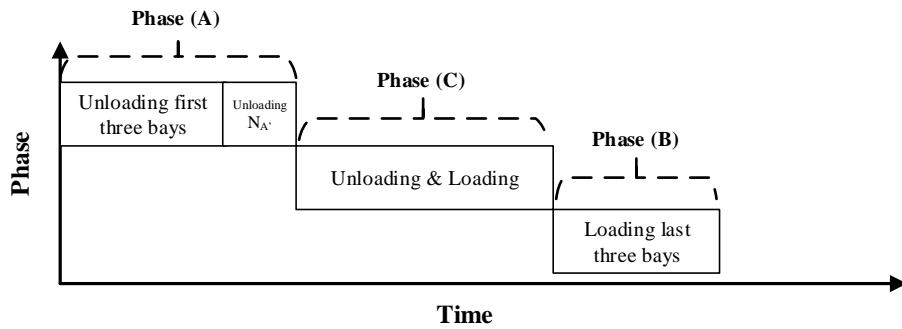
Figure 2: Single- and Double-Cycling Handling Sequence



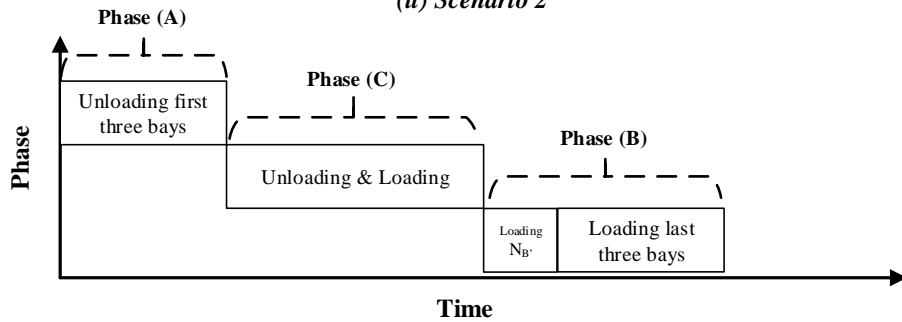
(a) Single-Cycling



(i) Scenario 1



(ii) Scenario 2



(iii) Scenario 3

(b) Double-Cycling

Figure 3: Single- and Double-Cycling Handling Timeline

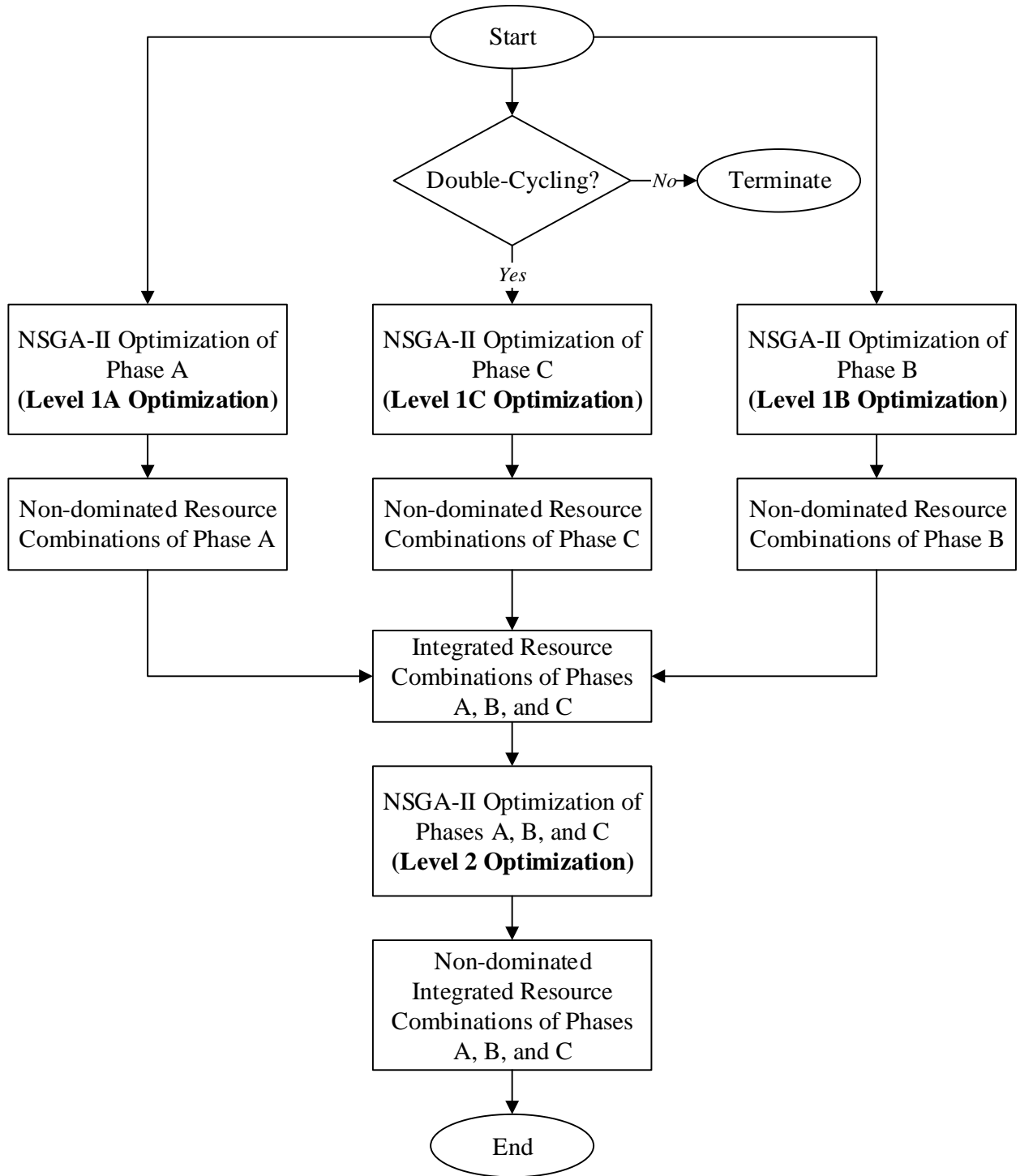


Figure 4: Multi-level Optimization Framework

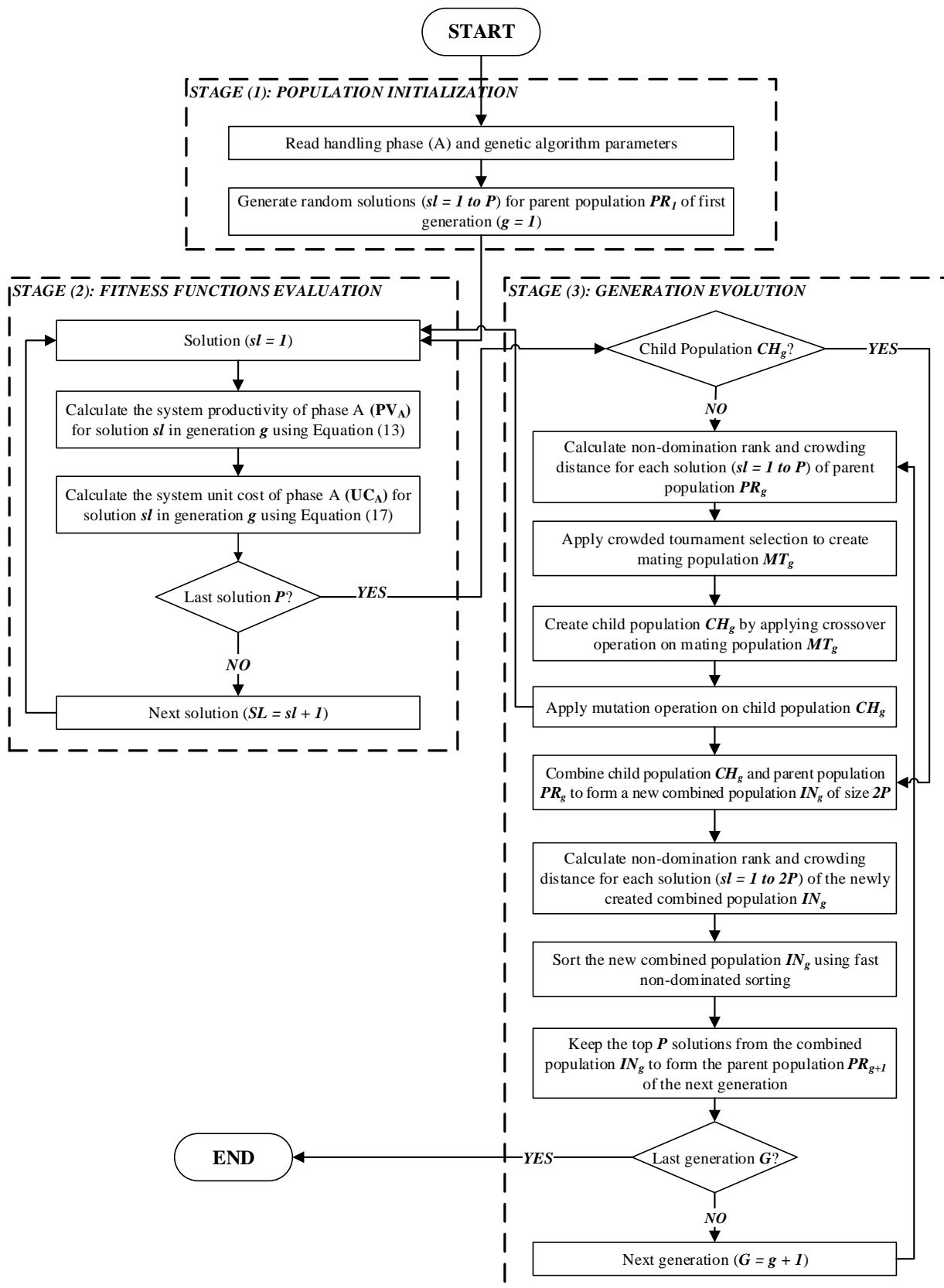


Figure 5: NSGA-II Optimization Process for Phase (A)

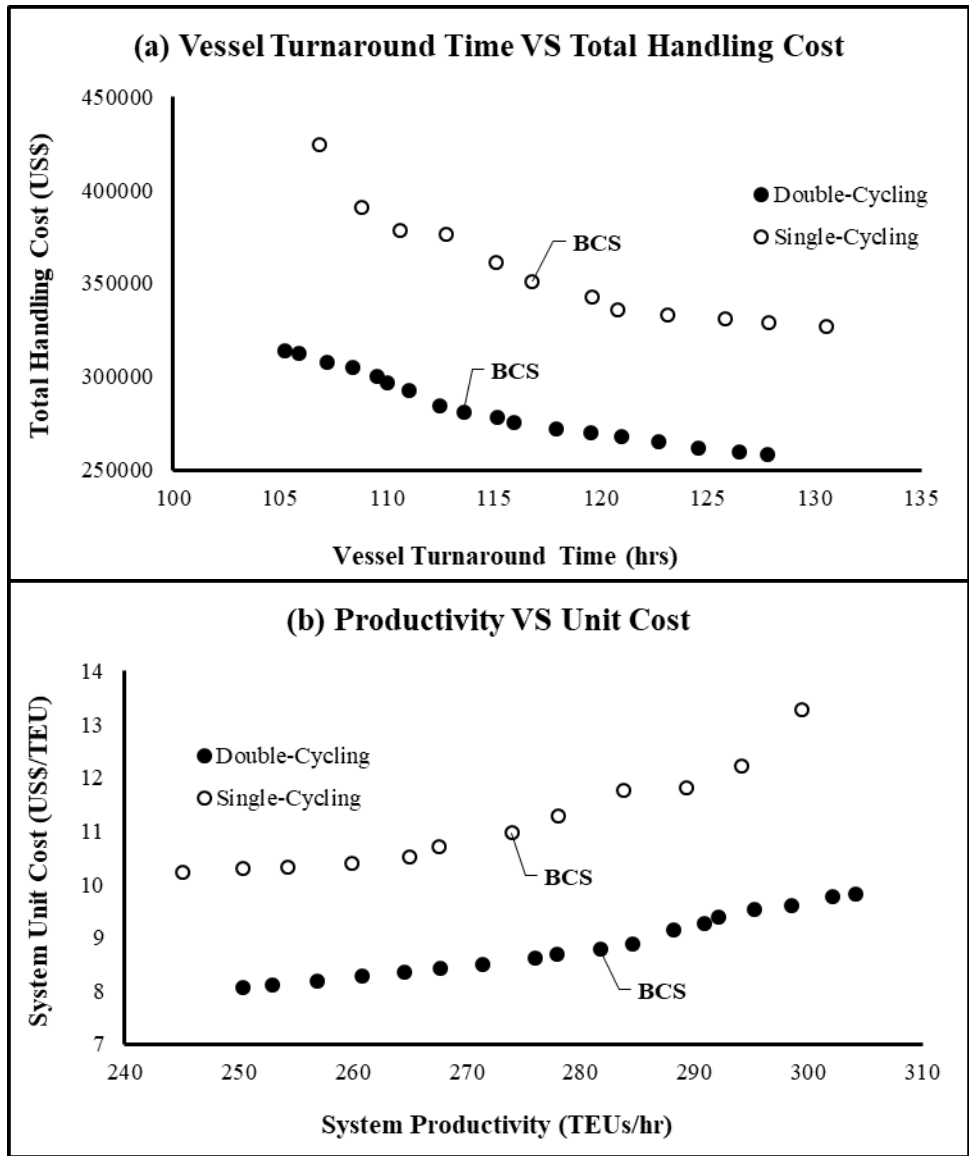


Figure 6: Single-Cycling VS Double-Cycling Pareto-Optimal Front

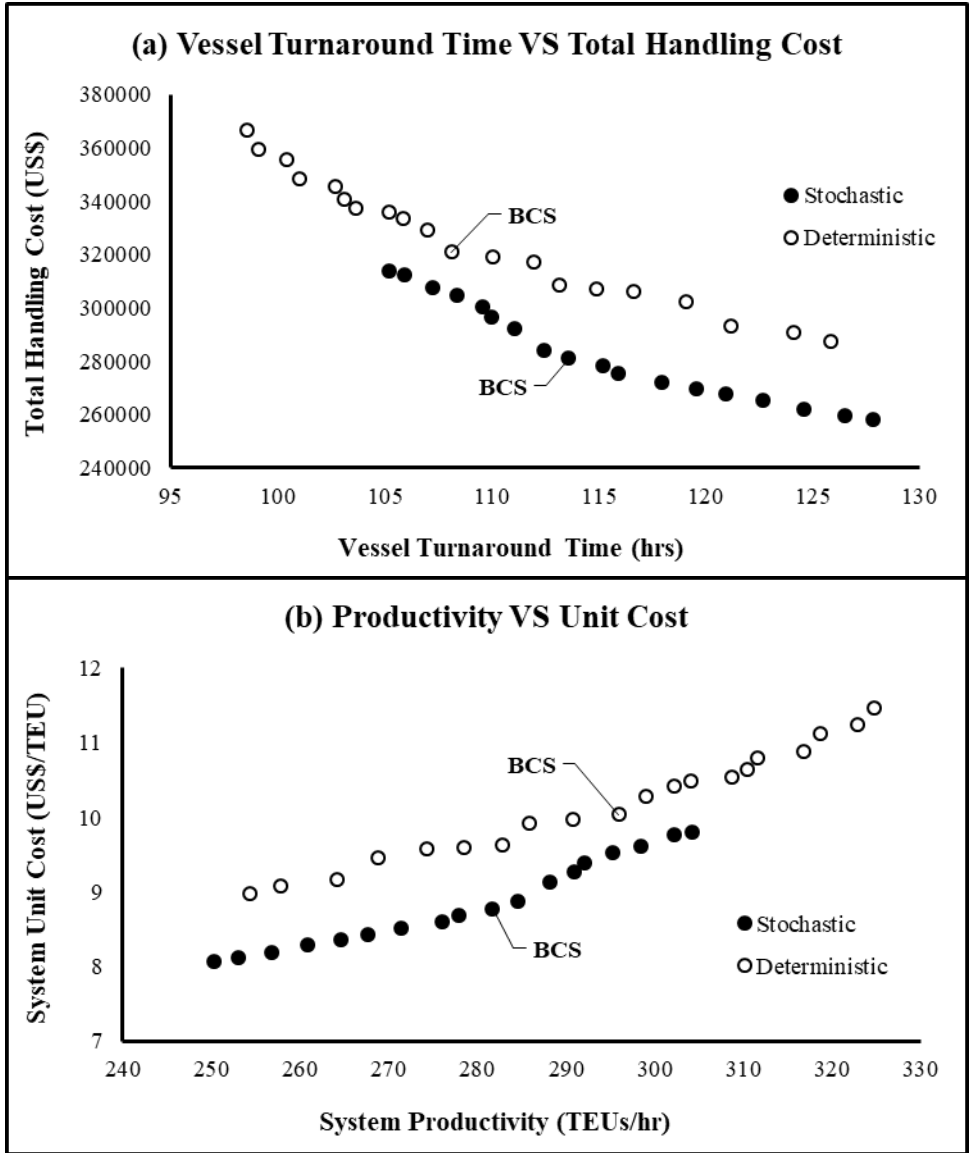


Figure 7: Stochastic VS Deterministic Pareto-Optimal Front