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TITLE PAGE

Heritage building maintenance management (HBMM): a bibliometric-qualitative analysis of literature

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31 Abstract

32 Heritage buildings (HBs), which are unique landmarks across the world, have special cultural
33 significance. However, many of the HBs, in lack of proper maintenance management, have become
34 deplorable. Whereas a myriad of studies have been conducted on the general aspects in the heritage
35 building maintenance management (HBMM) domain, it is lacking a detailed and systematic study on the
36 state-of-the-art of HBMM research and its significant trend. . To provide a better understanding of this
37 underexplored area, a study was initiated. Using keywords in the HBMM domain, 944 articles published
38 between 2000 and 2020 were identified through a bibliometric search from the Scopus databases. The
39 “VOSViewer” software was utilized to carry out a scientometric analysis of the articles, which revealed
40 the rising trend of research in HBMM, distribution of articles across the reviewed journals, number of
41 citations of the journals, and strength of connections between the journals based on mutual citations.
42 Then, a qualitative review of the key articles identified that the focuses of investigation of the previous
43 research in HBMM fall into five areas: i) decision-making frameworks, ii) integration of digital
44 technologies and HBMM, iii) building condition and maintenance practice, iv) sustainability and HBMM,
45 and v) new technologies for HBMM. Based on these areas, a framework of directions for future research
46 in HBMM was established. The methodology of this study and the study results, especially the future
47 research directions, can serve as a useful reference for researchers, practitioners, and policymakers in
48 making future effort for the betterment of HBMM.

49 **Keywords:** Bibliometric analysis; Facilities management; Heritage buildings; Literature review;
50 Maintenance; Science mapping

51

52 1. Introduction

53 Heritage buildings (HBs), which are iconic buildings with cultural, historical, economic, and political
54 values [72], are of high importance and global significance. To preserve these values for the benefit of
55 future generations, HBs should be managed sustainably; in particular, effective management of the
56 maintenance for HBs is crucial [103].

57 There has been a myriad of publications that advocate the importance of maintenance for HBs. As [138]
58 mentioned, maintenance is essential to the survival of any building - heritage or non-heritage. In a broader
59 sense, maintenance is pivotal to environmental sustainability, as it limits the usage of new materials and at
60 the same time harmonizes old and new development [6]. Application of appropriate maintenance strategy
61 (e.g. reuse and revitalization) to HBs, also, will minimize land consumption and reduce the built
62 environment’s ecological footprint [45].

63 To ensure sustainable maintenance management of HBs, it is imperative to properly implement heritage
64 building maintenance management (HBMM) - with practical and managerial steps taken to ensure HBs
65 are put to sustainable uses, thereby reducing cases of building dilapidation, demolition, and loss of social
66 and economic benefits attributed to HBs [60]. Despite the well-recognized importance of maintenance,
67 HBs around the world are still confronted with the unending problem of unsatisfactory maintenance
68 management [6]. To address this issue, many studies have been conducted over the years [21,108],
69 resulting in notable contributions to the HBMM domain [72,104].

70 Nevertheless, anecdotal shreds of evidence depict the existence of knowledge gaps that have not been
71 sufficiently addressed in previous studies [108]. To identify clearly and fully the knowledge gaps in

72 HBMM, it is indispensable to conduct a comprehensive review of the relevant literature. Yet, most of
73 such review studies in the past adopted a qualitative approach to manually appraise the literature. For
74 instance, [104] conducted a review of the maintenance factor of HBs based on a manual review of the
75 selected articles. A similar review, made by [21] on decision-making models for HBs, exhibited similar
76 limitations. Recently, [108] completed a bibliometric study on Multi-Criteria Decision Making (MCDM)
77 in HBMM, but the scope of this study is limited to quantitative discussions only of methodologies
78 adopted, it overlooked qualitative discussions on the content of the articles.

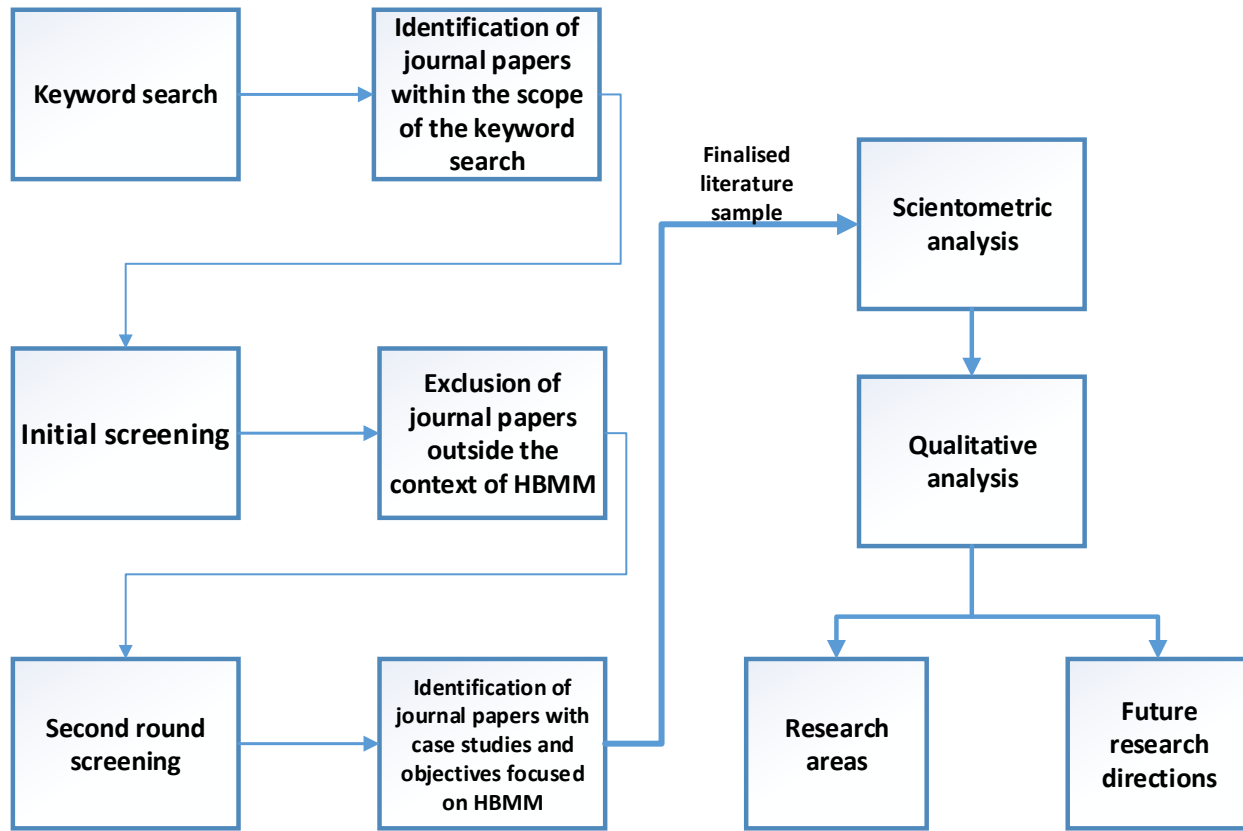
79 Purely qualitative literature reviews may have been influenced by a subjective bias and thus are weak in
80 reliability [78]. Literature reviews with limited scopes could only portray part pictures of the status quo
81 and hence some vital areas in research and practice may have been omitted. In either of these cases, there
82 may be an omission of important research focus or hindrance in the identification of future research
83 directions [152].

84 To address the above limitations, it is imperative to conduct a detailed and systematic study on the state-
85 of-the-art of HBMM research to identify any needs for future research [73]. As such, a study was initiated
86 to systematically search and review the existing literature in HBMM. In the next section, how the
87 literature was searched for this review study and what methods were used to review the literature are
88 recounted. After reporting the series of scientific, quantitative analyses made on the searched literature, a
89 section is dedicated to in-depth discussions on the literature reviewed. The outcomes of the discussions,
90 exposing five main knowledge gap areas, were taken to formulate a framework of research directions for
91 HBMM. At the end is the conclusion section, which points out the implications of the study on
92 stakeholders including users, practitioners, policymakers, and future researchers in the sector of HBs.

93 **2. Materials and Methods**

94 This research primarily utilized the “mixed-method systematic review” approach, which is a combination
95 of scientometric analysis and qualitative analysis of articles, involving both qualitative and quantitative
96 methods for integration and analysis of available literature on a topic [69]. As a systematic review is an
97 effective method for identifying literature gaps in a research domain [101] while a manual review is prone
98 to bias and subjective judgment [73], a mixed-method systematic review can address the shortcoming of
99 the manual review method [76].

100 This review-based study investigated the existing literature on HBMM from 2000 to 2020 contained in
101 Scopus. Being a major database of academic research outputs, Scopus covers more recent publications
102 than other digital sources such as Web of Science [3]. The workflow of the literature review, as illustrated
103 in Figure 1, is described below.



104

105 Figure 1. The workflow process of reviewing HBMM literature

106

107 2.1 Bibliometric search

108 The bibliometric search of HBMM was conducted using keywords that were selected based on related
109 existing studies in the research domain [107, 116]. A list of keywords related to HBMM thus created were
110 input to Scopus as follows: TITLE-ABS-KEY ("Heritage building" OR "historic building" AND
111 "maintenance " OR "decision making" OR " building condition" OR "decision-making" OR "facilities
112 management" OR "facility management" OR "Maintenance challenges" OR "heritage building reuse" OR
113 "conservation" OR "Adaptive reuse"). The “AND” connector was used in the keyword search to identify
114 articles that focused on the maintenance of HB.

115 The language of the publications searched was confined to English and the publication sources were
116 journals. Conference papers, which provide less information than journal articles [33], were excluded
117 from the review process. After the bibliometric search of journal publications, two more steps of analysis
118 were conducted to screen out publications that are either out of the scope of this study or with a focus not
119 falling on HBMM.

120 2.2 Science mapping

121 Scientometric analysis has been established to form part of the science mapping approach [151]. Science
122 mapping emphasizes the existing relationship among disciplines, fields, and individual publications in a

123 spatial approach [136]. It displays the expression of the dynamic and structural aspects of a research
124 domain [44].

125 Science mapping tools such as CiteSpace [40] and Gephi [22] could be used for a literature review. In this
126 study, VOSviewer, which is a text-mining tool developed by [147] was used. Providing a user-friendly
127 platform that offers basic functionality for providing, visualizing, and exploring bibliometric data.

128 Also, the VOSviewer software has comprehensive capabilities for displaying large bibliometric maps in a
129 comprehensible manner and its compatibility with the literature database makes it accessible and
130 convenient for users. It has been widely used in other review-based analyses in the field of construction
131 engineering and project management. Such studies include those on building information modelling
132 [116], off-site construction research [78], building environmental control [120], construction and
133 demolition waste management [81], and public-private partnership [139]. However, the use of
134 VOSviewer for scientometric analysis may not have been considered in heritage building-related reviews,
135 thus, its application is worth considering for this study

136 This study used VOSviewer to perform the following steps: (i) downloading journals from Scopus; (ii)
137 visualizing, computing, and analyzing the influence of journals, authors, publications, and countries in the
138 research domain of HBMM; and (iii) analyzing mainstream keywords and their interrelatedness.

139 2.3 Qualitative analysis

140 After the bibliometric search and scientometric analysis, a qualitative analysis of the selected publications
141 was undertaken in the last stage of this review study. The three objectives of this analysis process are to
142 identify: the past/recent research focuses; the past/recent research areas; and future research directions in
143 the context of HBMM.

144 3. Analysis of findings

145 3.1 Scientometric analysis

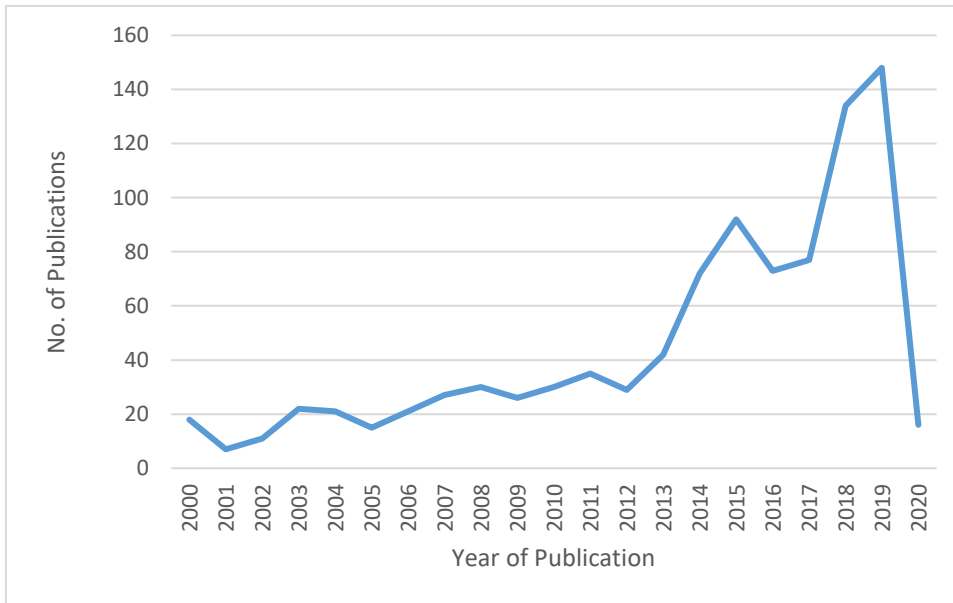
146 The process of keyword search in Scopus resulted in 1,144 publications. Removing journal articles that
147 are beyond the scope of HBMM reduced the number of publications to 1,011. Articles like those of [7, 62,
148 95, and 96] were excluded because their fields of study are not management-related; they are in scientific
149 areas such as chemistry and physics (e.g. thermal properties and composition of building materials).

150 The second-round screening was specific in that it selected articles that focus on HBMM topics and
151 articles that report on case studies of HBs. Studies such as [25, 35, 100], with a focus on condition
152 assessment, management, and/or decision making, were selected. Eventually, a total of 944 articles were
153 included in the scientometric analysis.

154 3.2 Overview of the literature sample

155 Of the literature sample, the numbers of publications per year from 2000 to 2020 (up to February) are
156 shown in Figure 2. Generally, the trend of publications over the two decades was on the rise, with an
157 obvious increase in the number of published articles starting from 2012. This supports the submission of
158 [94] that research in the domain of HB management has become a growing necessity, for addressing the
159 concern of decaying HB [52]. The rising trends of related disciplines such as Historic Building
160 Information Management (HBIM) and Facilities Management (FM), amongst others, could also be an
161 influence on the rise in the publications in recent years [119]. As pointed out earlier, the literature search

162 process was up to February 2020. Consequently, publications featured on Scopus afterward may not have
163 been captured, leading to the reduced number of publications in 2020.



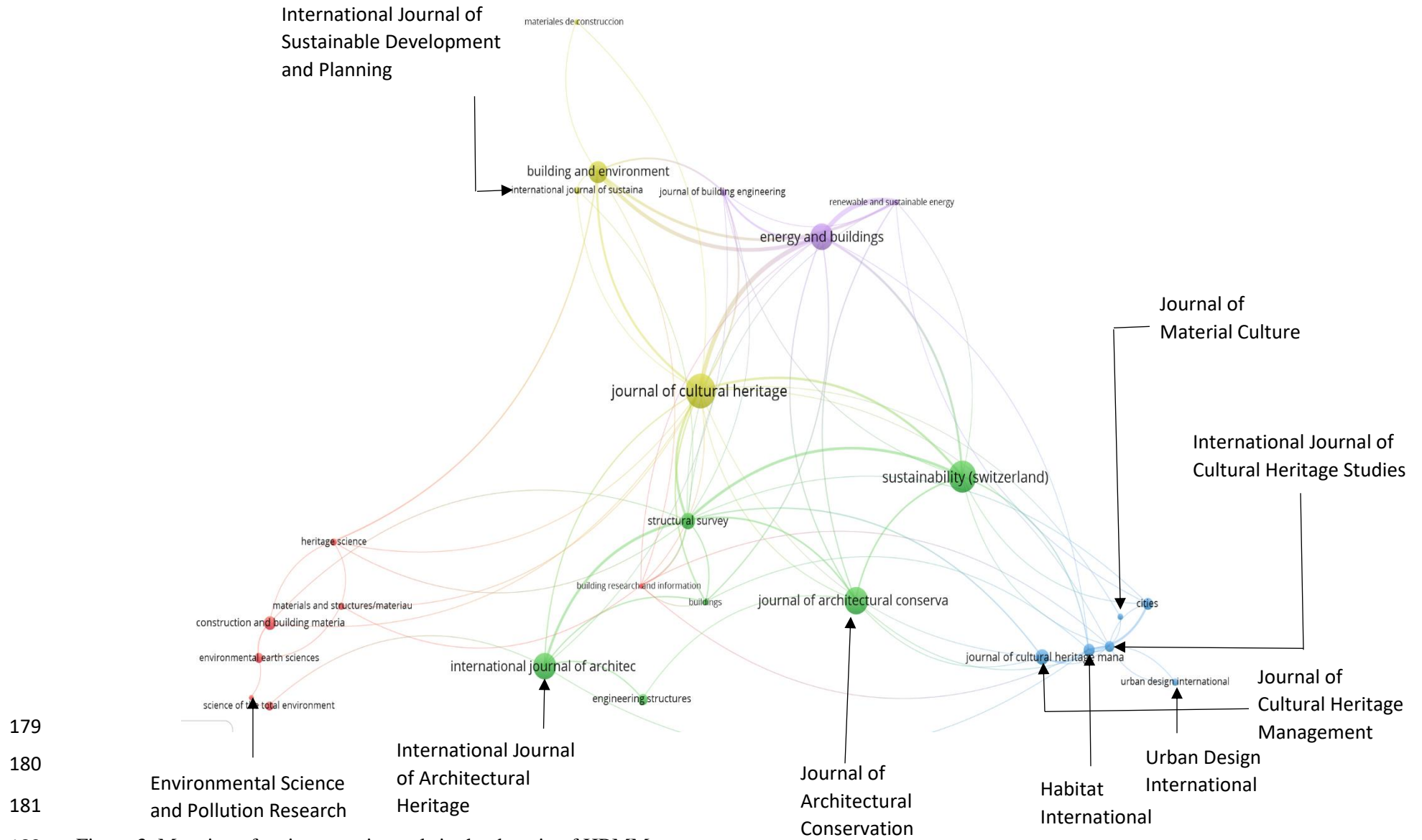
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166 Figure 2. Yearly publications from 2000 to 2020 (up to February)

167 3.3 Science mapping of publication sources

168 Journals that published articles on HBMM related issues were identified, visualized, and analyzed using
169 VOSviewer. Following the default setting of this software, the minimum number of papers published is 5
170 and the minimum number of citations is 20. Of the 357 sources identified from the search process, 27
171 journals met these thresholds. Figure 3 displays the various journal clusters, with an indication of their
172 sources and interrelationships. The connection lines represent mutual citations between the journals
173 within a cluster and inter-cluster connections. The node and font sizes reflect the numbers of publications
174 accrued to the respective journals: a larger node and a bigger font size indicate a larger number of journal
175 publications and vice versa. Different clusters are represented by different colors and the connection lines
176 are a function of the relationship or closeness between journals concerning mutual citations. This can be
177 seen in figure 3.

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Figure 3: Mapping of mainstream journals in the domain of HBMM

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184 Figure 3 shows that the *Journal of Cultural Heritage*, with the largest node and font size, is the most
185 prominent in terms of research publications in the HBMM domain. With a multidisciplinary scope, the
186 journal covers fields such as safeguarding and conservation of cultural heritage, and heritage management
187 and economic analysis, which match with the focus of this study. Interested in papers that present
188 multidisciplinary research and/or deal with issues of wide/global interest, the journal publishes review
189 papers presenting an up-to-date “state of the art” of specific topics - a kind that the current paper belongs
190 to.

191 Taking a closer examination of the publication sources, five measurement indicators were computed, as
192 summarized in Table 1: number of publications, total link strength, total citation, average citation, and
193 average normalized citation. “Number of publications” represents the total number of articles published
194 by a journal within a specified period, which is a year (for this study). “Total link strength” indicates the
195 connections between journals based on clusters and mutual citations: the thicker the connection lines
196 between journal nodes, the higher their link strength, and vice versa. “Total citation” represents the total
197 number of times an article in a journal was cited as a reference in another article, and this is also an
198 indication of scientific impact. “Average citation” represents the average number of citations received by
199 an article in which a keyword or a term occurs, or the average number of citations received by the article
200 published by the respective source. “Average normalized citation” is calculated by dividing the total
201 number of citations by the average number of citations per year. The normalization corrects the
202 misinterpretation that older documents gain more time to receive citations than more recent publications
203 [148]. Note that the average normalized citation measurement may not have a significant relationship
204 with the number of publications and the number of citation measurements of a given journal. A journal
205 may rank higher in terms of the number of publications and total citations but may rank lower according
206 to average normalized citation; this does not mean that the journal has a lower influence.

207 Table 1 Quantitative measurements of journals publishing HBMM research

Source	Number of publications	Total link strength	Total citation	Average citation	Average normalized citation
<i>Journal of Cultural Heritage Sustainability (Switzerland)</i>	43	48	740	17.21	1.98
<i>Energy and Buildings</i>	38	25	154	4.05	1.04
<i>Journal of Architectural Conservation</i>	31	55	704	22.71	2.31
<i>International Journal of Architectural Heritage</i>	32	14	99	3.09	0.26
<i>Building and Environment</i>	31	15	264	8.52	1.32
<i>Structural Survey</i>	25	29	693	27.72	2.71
<i>Journal of Cultural Heritage Management and Sustainable development</i>	17	35	317	18.65	1.21
<i>Construction and Building Materials</i>	16	8	28	1.75	0.32
<i>Habitat International Cities</i>	14	5	176	12.57	1.68
<i>Engineering Structures</i>	13	17	227	17.46	1.68
<i>Environmental Earth Sciences</i>	12	9	175	14.58	1.63
<i>Science of The Total Environment</i>	11	3	131	11.91	1.61
<i>International Journal of Sustainable development and planning</i>	10	4	82	8.20	0.84
<i>Journal of Building Engineering</i>	9	2	283	31.44	2.13
<i>Urban Design International</i>	7	3	21	3.00	0.64
<i>Heritage Science</i>	7	14	122	17.43	2.28
<i>Material and Structure/ Materiaux et Constructions</i>	7	2	64	9.14	0.76
<i>Buildings</i>	7	6	35	5.00	1.11
<i>Journal of Material Culture</i>	7	4	145	20.71	1.77
<i>Building Research and Information</i>	6	11	31	5.17	1.24
<i>Materials de Construcccion</i>	6	2	54	9.00	1.00
<i>Renewable and Sustainable Energy Reviews</i>	5	10	40	8.00	1.46
	5	2	70	14.00	0.99
	5	27	110	17.98	3.60

208

209 Some journals, such as *Sustainability (Switzerland)* and *Journal of Architectural Conservation*, were
 210 found with a high number of publications but a small number in the average citation or average
 211 normalized citation. The low citation of these journals could be due to their scope, relatively short history,
 212 or a small number of articles published per year. For instance, the scope of *Sustainability (Switzerland)*
 213 broadly covers sustainable issues, not confined to the sustainability of HB. On the other hand, *Building*
 214 *and Environment* were found with fewer publications but high total citation, high average citation, and
 215 high average normalized citation. Other journals with a similar performance include *Science of the Total*
 216 *Environment* and *Habitat International*.

217 3.4 Co-occurrence of keywords

218 To explore and provide a knowledge base of the contents covered in articles associated with HBMM, an
219 analysis of keywords occurrence was conducted using VOSviewer. Keywords give an understanding of
220 the main ideas and focus of research content [73]; a link of keywords represents knowledge among their
221 relationships and intellectual organization of the research domain [147]. In line with the widely accepted
222 suggestions [78, 116, 140, 147], “Author Keywords” and “Fractional Counting” were used for keyword
223 analysis in VOSViewer. “Author Keywords” are lists of words given by authors, giving insight into the
224 central focus of the study reported in the respective publications [140]. “Fractional Counting”, as opposed
225 to full counting, is used to reduce the influence of documents with many authors. When it is applied, the
226 strength of a co-authorship link between two authors is determined not only by the number of documents
227 co-authored by the authors but also by the total number of authors of each of the co-authored documents.
228 When an author has co-authored a document with n other authors, this yields a strength of $1 / n$ for each
229 of the n co-authorship links. The total strength of the n co-authorship links equals 1.

230 The keywords taken for analysis were derived from the articles filtered in the above literature search
231 process. The minimum occurrence of keywords was set at 5, which is the default setting of the analysis
232 software. Of the 2751 keywords analyzed, 85 met the threshold and they were further filtered for
233 removing some words that have the same semantic meaning or some words that have their singular and
234 plural words appearing as keywords. Keywords like “historic buildings” and “heritage buildings” with the
235 same semantic meaning were removed, with only one of the similar words retained. And keywords such
236 as “stone” and “lime”, which are not relevant to the study, were deleted. After the analysis, a total of 45
237 keywords were shortlisted, with different clusters shown in different colours (Figure 4).

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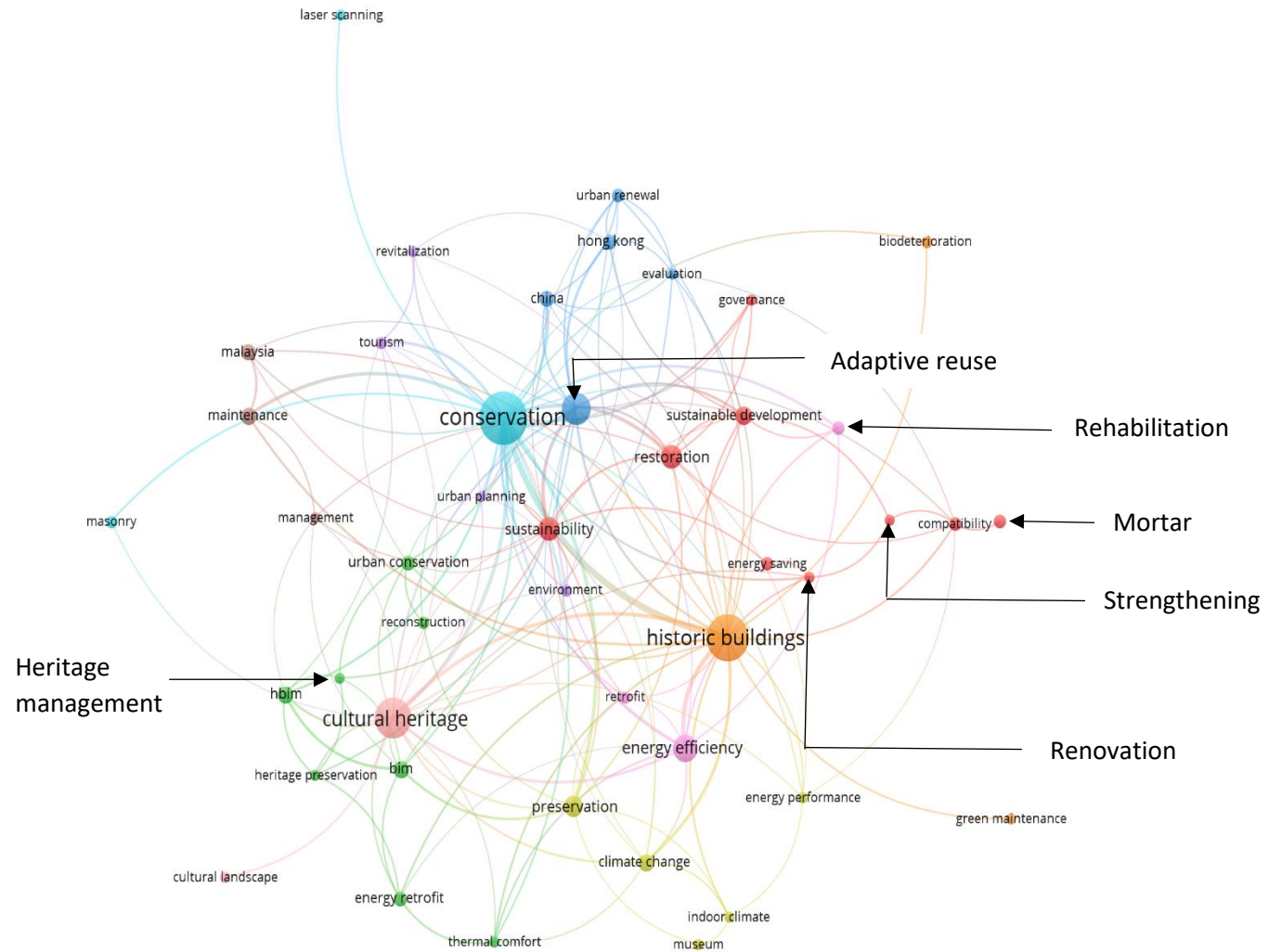
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251

252 Figure 4. Co-occurrence of keywords in HBMM research

253 The frequency of occurrence of the keywords is reflected by the size of their nodes. Keywords with
254 stronger links between each other are connected by thicker lines. The clusters of keywords were
255 categorized based on the areas of focus of the articles reviewed. For instance, articles that focus on
256 maintenance practices and decision-making for HB maintenance were grouped. Thus, three main clusters,
257 as discussed below, were identified:

258 a. *Heritage governance and decision making*

259

260 Decision-making is one focus of research in HBMM. The maintenance of HB has been limited due to
261 a lack of reliable decision-making tools [125]. Many authors have employed Multi-Criteria Decision
262 Making (MCDM) and Artificial Intelligence (AI) to guide decision-making as such techniques are
263 believed to be more accurate and less biased than decisions made solely based on human knowledge
264 (e.g. experience). MCDM tools used to enhance decision making include the Analytic Hierarchy
265 Process (AHP), Step-Wise Weights Assessment Ratio Analysis (SWARA), and Weight Aggregated
266 Sum Product Assessment-Single-Valued Neutrosophic Set (WASPAS-SVNS) methods for making
267 contractor selection decisions (Morkunaite et al., 2019); AHP for adaptive reuse decision making
268 [77]; and AHP and Evamix for making conservation decisions [123]. AI tools used for decision
269 making in HB management, for example, are Fuzzy Logic [124], and Genetic Algorithm [47].

270

271 Some studies have been conducted on the role of governance and public decision-making in HB
272 management [45,129,156]. To achieve a better decision-making system, factors that influence
273 decision-making in maintenance have been studied [61]. As maintenance practices adopted in HB
274 management is dependent on multiple stakeholders involved, some studies investigated HB
275 maintenance from the perspectives of different stakeholders: owners [157], managers [68], users
276 [117], professionals [158], and the general public [156]. However, studies of [30, 60] show that
277 despite the clamour to practice good maintenance culture, some HB buildings remain in a deplorable
278 physical state.

279

280 b. *Heritage and sustainability*

281

282 Studies have revealed that there is a link between HBMM and sustainability. In particular, [58]
283 highlighted the challenges and solutions for retaining historic centres to enhance sustainability.
284 Instrumental in reducing the impact of climate change on the environment, proper management of HB
285 can be achieved through various means, such as retrofitting strategies for achieving energy efficiency
286 [5, 47,109], building refurbishment, and sustainable designs [87], refurbishment as a means of
287 reducing greenhouse gas (GHG) emissions [67], retrofitting [115], and adaptive reuse [77].

288

289 c. *New technologies for HBMM*

290

291 New research directions are being geared towards taking advantage of new technologies to optimize
292 HB maintenance and usage. [26] recommended the use of Heritage Building Information Modelling
293 (HBIM) for decision making on material selection. Similarly, [82,150] emphasized the importance of
294 HBIM in heritage conservation. Other applications of technology to HBMM include the use of

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295 Structural Health Monitor (SHM) to monitor maintenance work [131], and wireless sensors to
296 monitor building damage [102].
297 More quantitative measurements of the keywords analyzed are summarised in Table 2. “Occurrence”
298 represents the number of documents in which keywords have occurred in the selected HBMM
299 publications. “Total link strength” indicates the interrelationship between keywords in different articles.
300 “Average year published” indicates the average publication year of the article in which a keyword
301 appeared, published by the respective source. “Average citation” represents the number of citations
302 received by the documents in which a keyword occurred. “Average normalized citation” is calculated by
303 dividing the total number of citations by the average number of citations per year.
304

Keywords	Occurrence	Total link strength	Average year published	Average citation	Average normalized citation
Conservation	113	77	2014	5.71	0.96
Historic buildings	91	58	2014	10.07	1.37
Cultural heritage	68	33	2015	12.69	1.78
Adaptive reuse	42	35	2015	8.95	0.9
Energy efficiency	30	21	2016	9.27	1.93
Sustainability	24	19	2014	9.08	0.96
Restoration	22	15	2013	3.68	0.56
Preservation	19	12	2015	3.21	0.34
Historic preservation	14	7	2012	8.43	2.72
Sustainable development	14	14	2015	18.21	1.87
HBIM	13	8	2018	4.69	1.17
BIM	12	9	2018	3.00	1.00
Urban regeneration	13	7	2012	11.46	1.26
Maintenance	12	10	2013	8.42	1.07
Climate change	12	9	2016	11.5	1.18
Malaysia	11	7	2014	4.73	0.40
China	11	8	2013	10.82	0.97
Urban conservation	10	6	2009	13.50	1.06
Refurbishment	10	8	2017	5.50	1.29
Hong Kong	10	8	2014	18.40	1.74
Energy retrofit	9	4	2018	13.33	4.36
Rehabilitation	8	6	2012	6.75	0.60
Urban renewal	8	7	2013	10.12	1.20
Compatibility	8	5	2013	12.38	0.88
Energy saving	8	4	2016	20.88	2.14
Retrofit	7	5	2016	15.57	1.64
Biodeterioration	7	2	2015	12.00	1.14
Reconstruction	7	3	2015	5.29	0.35
Environment	7	4	2014	4.86	0.69
Masonry	7	3	2013	15.71	1.67
Tourism	7	7	2008	8.86	0.67
Evaluation	6	5	2013	9.33	1.24
Renovation	6	5	2015	2.00	0.39
Laser scanning	6	2	2016	7.83	0.77
Cultural landscape	6	2	2013	2.33	0.28
Governance	6	6	2016	3.67	0.43
Heritage management	6	4	2016	2.67	0.59
Museum	6	5	2016	8.33	0.94
Thermal comfort	6	6	2018	3.00	3.04

Urban planning	6	5	2011	7.00	0.46
Revitalization	6	5	2009	6.50	0.48
Strengthening Management	5	3	2014	1.40	0.17
Indoor climate	5	3	2016	4.60	1.16
Earthquake	5	4	2015	16.00	1.62
	5	5	2014	5.40	0.68

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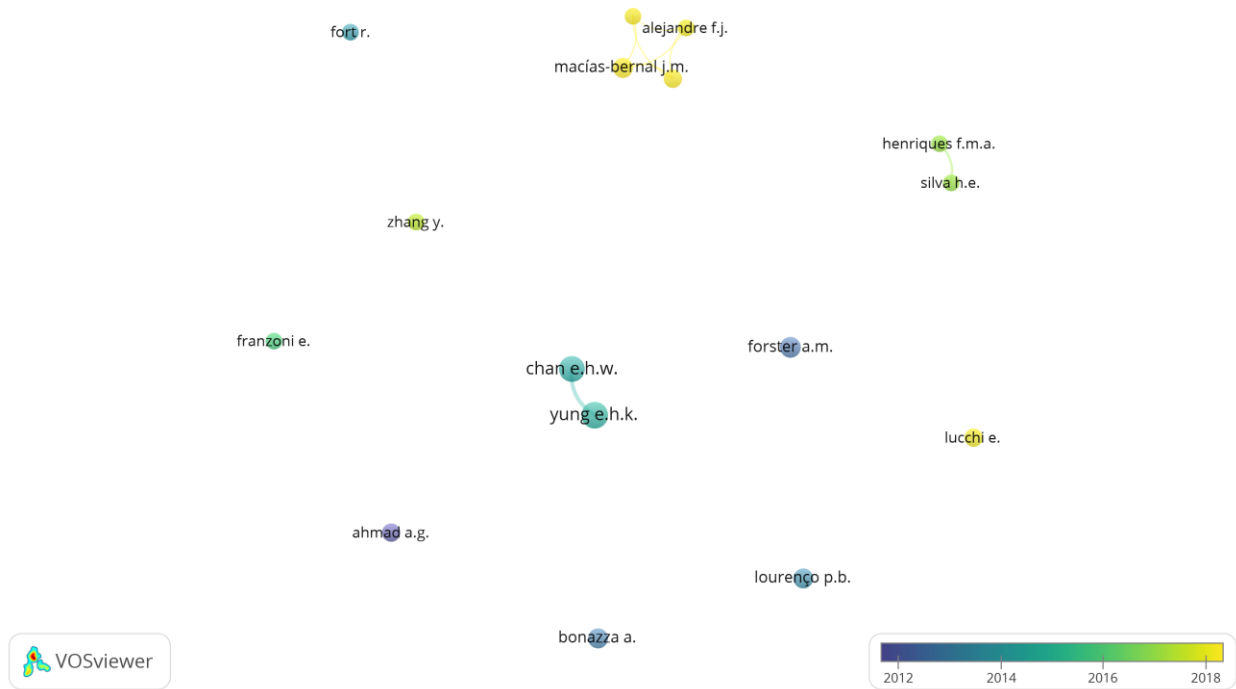
306 The most frequently-found keywords based on average citation are: “energy-saving”, “Hong Kong”,
 307 “sustainable development”, “retrofit”, “reuse”, “built heritage”, “China”, “urban conservation”, “urban
 308 renewal”, implying that they received more attention in the domain of HBMM. The analysis also showed
 309 the existence of a strong link strength between these keywords. On this basis, HBMM can be regarded as
 310 important for achieving sustainability of the built environment through energy saving, adaptive reuse,
 311 retrofit, and conservation. Researchers in places such as China, Hong Kong, and Malaysia have been
 312 active in this research domain.

313 “Average year published” is an indication of the recent attention given to the keywords in the field of
 314 HBMM. Based on this indicator, it can be deduced that studies focusing on HB sustainability and
 315 maintenance management were largely published from 2014 upwards. This attention gained by HBs may
 316 be due to the need to have sustainable cities and communities as indicated in the United Nations (UN)
 317 Sustainable Development Goals (SDG). The analysis also shows that studies related to HBIM, climate
 318 change, energy retrofit, laser scanning, and biodeterioration were published between 2015 and 2018,
 319 which indicates that research in these areas has become popular and they have more ground to be
 320 explored.

321 There are cases where keywords with high occurrences did not receive have high citations. For instance,
 322 “sustainable development” had a relatively high average citation of 18.21 but only a moderate occurrence
 323 of 14. This high average citation could be because studies with such keywords were conducted in earlier
 324 years.

325 3.5 Scientific collaboration networks in HBMM (Co-authorship analysis)

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328 Figure 5: Co-authorship analysis

329 The information on the existing scientific and academic collaboration connections within a research
 330 sphere increases expertise, specialties, and funding access and increases productivity [51, 53]. This may
 331 resultantly motivate research collaborations among scholars, increase communications and yield better
 332 research outputs. [78] asserted that co-authorship symbolizes the roadmap of academic teamwork and
 333 as such lack of scientific collaboration may be a signal of lower research output. Hence, co-authorship is
 334 evidence of research productivity. In cognizance of this, it is important to investigate the co-authorship
 335 network in the research domain of HBMM.

336 This analysis was conducted using the VOSViewer. The threshold limit for the number of documents of
 337 an author and citations were both set at '5'. 16 authors met the threshold as visualized in figure 5. The
 338 nodes are colored based on researchers' network links. Three sets of collaboration links can be seen,
 339 Yung and Chan with a link strength of 10; Henriques, F.M.A and Silvia, H.E, with a link strength of 5 and
 340 the largest cluster comprise of four authors; Alejandro F.J., Marcias, J.M., Prieto A.J., and Silva, A. These
 341 authors have the strongest network of all the authors in HBMM, with a total link strength of 16. The
 342 distance and connectivity among researchers further represent their influence on each other [145]. For
 343 instance, Yung, E.H.K, and Chan, E.H.W, are close to each other, indicating the strength of their
 344 connection, which is also evident in their research output. Of all the collaboration links, the authors
 345 produced 10 documents which is the highest number of documents produced in the analysis. This
 346 further buttresses the point that research collaborations enhance productivity. However, it is important
 347 to note that the overall network of collaborations of researchers in the HBMM domain, is relatively low
 348 and as such signals the need for authors to engage in teamwork to address the salient issues in HBMM.
 349 Table 3 also shows the top research scholars in HBMM

350

351 Table 3

352 Prominent researchers in HBMM

Authors	No. of Publications	Citations	Total link strength	Avg. Publication year
Yung, E.H. K	13	236	10	2014
Chan, E.H. W	12	235	10	2014
Forster A.M	8	141	0	2012
Lourenco, P. B	7	178	0	2013
Bonazza, A.	7	99	0	2013
Marcias-Bernaj, J.M	7	27	16	2018
Lucchi, E.	6	100	0	2016
Prieto, A.J.	6	26	10	2015
Ahmad, A.G.	6	18	0	2011
Fort, R.	5	83	0	2013
Henrique, F.M.	5	63	0	2016
Silva, H.E.	5	65	5	2016
Frazoni, E.	5	61	0	2015
Alejandro, F.J.	5	26	14	2017
Silva, A.	5	22	14	2018
Zhang, Y.	5	13	0	2017

353

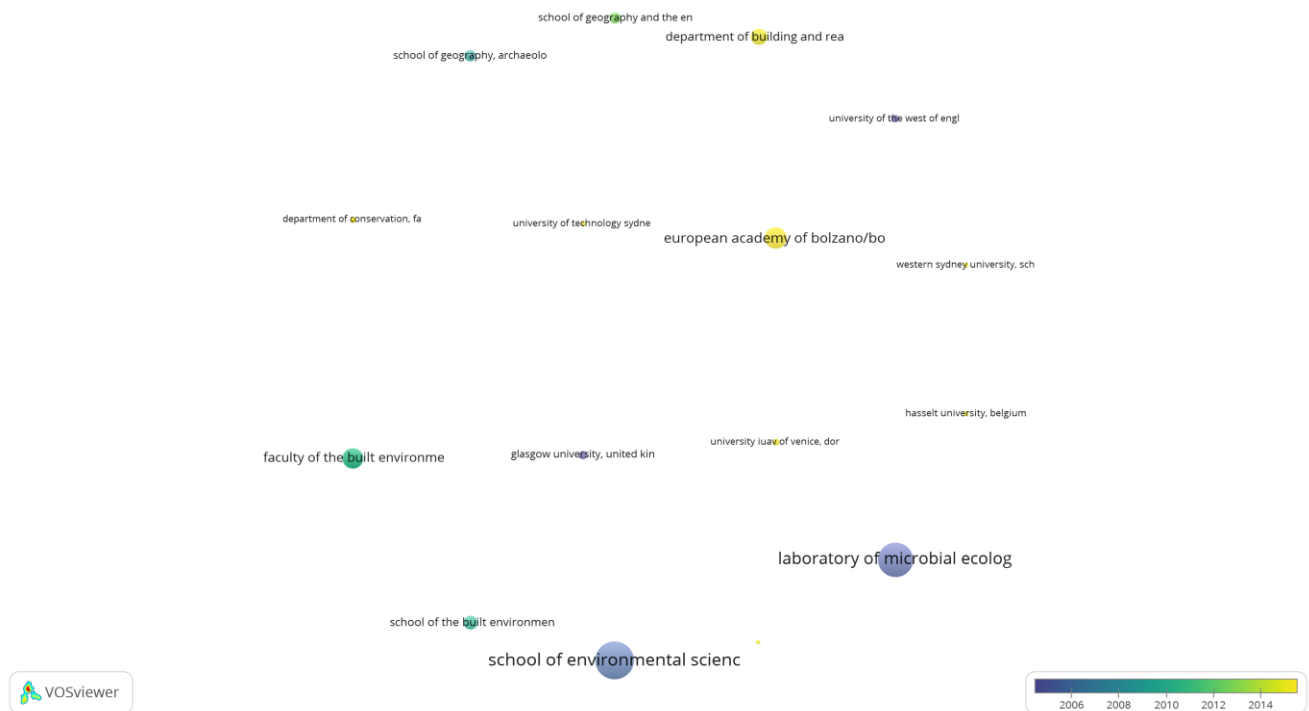
354 3.6 Top Institutions in HBMM

355 Research collaboration among institutions is pertinent, as it aids research partnership and policy-making
 356 [53], thus it is important to identify the research collaborations of institutions having high investments
 357 and interest in HBMM. VOSViewer was used in the mapping of the institutions. The “minimum number
 358 of documents of an organization” and “minimum number of citations of an organization” were set at 2
 359 and 10 respectively. 18 organizations met the threshold limit. Figure 6 shows the active institutions in
 360 HBMM research fields. The size of the nodes reflects the number of citations of the documents
 361 produced by the institutions. This implies that the larger the nodes, the higher the number of citations
 362 of the publications of the institution and vice versa. School of Environmental Sciences, University of East
 363 Anglia, UK has the largest node size with a citation of 159, Laboratory of microbial ecology, division of
 364 engineering and applied sciences, Harvard University has the second-highest citation of 140, and
 365 followed by European Academy of Bolanzo, Institute of renewable energy with 77 citations. It can be
 366 deduced from the analysis that the top institutions in the HBMM research domain are multi-disciplinary
 367 as it cuts across different disciplines such as applied sciences, computing and engineering, renewable
 368 energy, archaeology, conservation, building and real estate, and environmental sciences. This may
 369 signify that HBMM related issues have gained the attention of scholars from various scopes and as such
 370 contributions are made from different dimensions to enhance HB maintenance.

371 Based on the mapping results, it can be inferred that the institutions are faring well independently in
 372 terms of research output, however, there seem not to be any collaboration linkages among the research
 373 organizations. Hence, there is a need for researchers from different institutions to engage in a research
 374 partnership, as it fosters research productivity and enhances research output and quality.

ADEGORIOLA, Mayowa I., LAI, Joseph H.K., CHAN, Edwin H., and DARKO, Amos (2021), Heritage Building Maintenance Management (HBMM): A bibliometric-qualitative analysis of literature, Journal of Building Engineering, Vol. 42, 102416. (<https://doi.org/10.1016/j.jobee.2021.102416>)

375 Science mapping of institutions



376

377 Figure 6: Mapping of top institutions in HBMM research domain

378 Table 4

379 Top institutions in HBMM

Institution	No. of Publications	Total citations	Avg. Publication year	Norm. Citations
School of Environmental Sciences, University of East Anglia, UK	2	159	2006	7.46
Laboratory of microbial ecology, division of engineering and applied sciences, Harvard university	2	140	2005	7.85
European Academy of Bolanzo, Institute of renewable energy	2	77	2016	10.95
Faculty of built environment, University of Malaya, Malaysia	2	70	2010	3.65
Dept. of Building and Real Estate, Hong Kong Polytechnic University, Hong Kong	3	53	2014	4.84

380

381 3.7 Science mapping of Countries

382 The information on prominent countries in a research domain may stimulate research collaborations,
 383 access to grants, and study exchange among researchers [2,145]. Also, it helps to acknowledge diligent

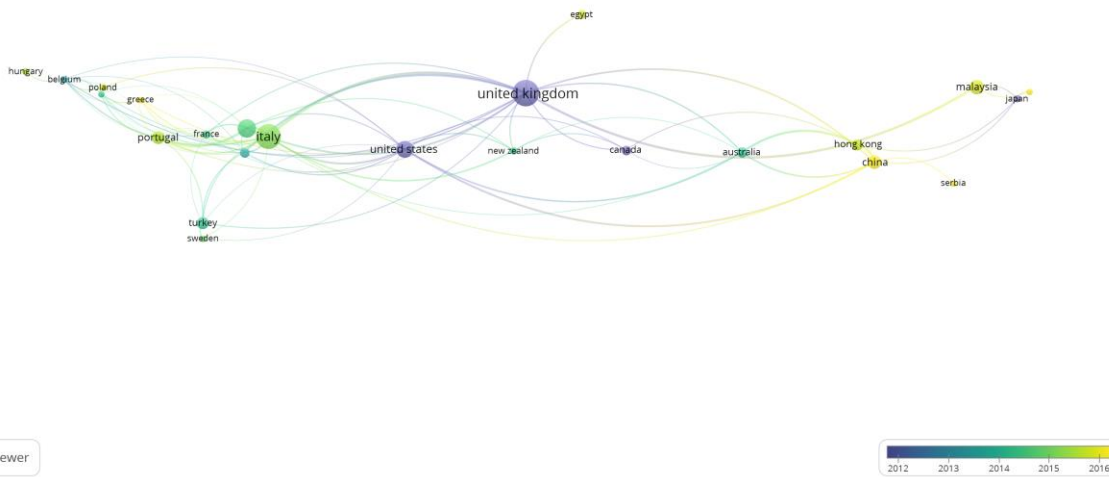
384 countries in a research field. To identify, these countries, the VOSViewer was used for the analysis. The
385 “minimum number of documents of a country” and the “minimum number of citations of a country”
386 were both set at 10. 26 countries met the threshold limit. The result is shown in figure 7 below.

387 Based on the number of publications produced in a country, UK, Italy, and Spain ranked highest with
388 172, 153, and 80 publications respectively, implying that they are the largest contributors to HBMM
389 related research. This may be attributed to the high number of HBs within the country boundaries. Of
390 the three high-ranking countries, there exists linkage between UK – Italy, Spain – UK but the link
391 between Spain- Italy seems to be absent. Thus, research organizations in these active countries should
392 engage in policy formation and reformation to foster to encourage research partnerships and further
393 strengthen research output in the HBMM field.

394 About research linkages, UK has the highest link of 15, indicating it has collaborations with 15 other
395 countries (Italy, Germany, Turkey, Egypt, New Zealand, Canada, Malaysia, France, Portugal, Greece,
396 Netherlands, China, Spain, Belgium, and Australia). Afterward, Italy and the US with 13 and 12 links
397 respectively. Relating to the strength of links, the strongest links were among the paired countries;
398 France – Spain (21), UK – Italy (10.43), Hong Kong – China (7), UK- Malaysia (6). Other weak linkages
399 exist between US-China, Hungary- Belgium, Netherlands- Germany to mention a few. However, in
400 comparison to the total link strength of 129.5 in the network, there are limited strong links formed. This
401 may be in consequence of the insufficiency of cross-country benchmark studies in the existing HBMM
402 research field for findings and theories corroborations.

403 Concerning citations Italy has the highest number of citations which is 2253, even though it ranks
404 second in terms of document output. This may be because of the research outlet of the publication or
405 the scope and relevance of the document published. Also, emergent nations were inadequately
406 represented in the network analysis. This suggests the need to create platforms for researchers in these
407 regions to participate more actively in research collaborations to increase their visibility in the research
408 sphere. Figure 7 and 8 shows the visualization of top countries in HBMM research field and their
409 linkages, table 5 shows the contribution of countries based on publications.

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410
411
412

Figure 7. Linkages of top countries in the HBMM research field.



413
414
415

Figure 8. Mapping of active countries in the HBMM research field.

Table 5

416 Top countries in the HBMM research domain

Countries	Documents	Total Link Strength	Citations	Links
UK	172	40	1740	15
Italy	153	36	2253	13
Spain	80	21	1087	10
US	73	19	638	12
Malaysia	53	8	218	3
China	45	20	240	7
Portugal	42	14	568	9
Turkey	37	7	257	7
Hong Kong	32	14	357	4
Germany	25	12	226	10

417

418 **4. Discussions**

419 This section provides in-depth discussions of the literature reviewed. The discussions are summarised by
 420 dividing mainstream research topics in HBMM into five broad categories concerning the research areas
 421 identified from the review, where each research area covers articles with a similar focus of the
 422 investigation.

423 4.1 Decision-making frameworks in HBMM

424 HBMM involves balancing the needs of various stakeholders' requirements to justify decisions regarding
 425 its maintenance options. Previous studies have noted the importance of cultural heritage as a driver and
 426 enabler of sustainable development [146]. However, its maintenance can be somewhat complicated due to
 427 numerous issues. The findings of [50] on the maintenance management of historic buildings, revealed
 428 issues related to decision making as a constraint to HBMM. A more robust study conducted by [154] on
 429 the problems of decision making in HB conservation in Hong Kong, identified problems such as lack of
 430 effective public participation mechanism and supportive government framework, inadequate knowledge
 431 for the public to evaluate historic buildings, and conflicts of interest from different stakeholders. [155]
 432 further explained that a large number of public administrations have abandoned underused HBs because
 433 of a lack of public resources or a lack of synergy on the importance of HBs among stakeholders. This has
 434 prompted researchers [98,146,149] to focus on proposing decision-making models that guide the selection
 435 of appropriate maintenance options and reduce bias that may be resulted from subjective judgments of
 436 stakeholders.

437 In the work undertaken by [55], it was recommended that MCDM methods should be applied in decision
 438 making regarding the grading of heritage sites as the methods provide a more transparent approach to
 439 minimizing disputes that could arise between policymakers and stakeholders. In the study of [70], the
 440 Analytic Hierarchy Process (AHP) - an MCDM tool – was utilized to guide decision making in selecting
 441 the most suitable reuse option for HBs in Egypt, and the result showed that the AHP method, when
 442 compared with human judgment, enables less biased decisions to be made. Some other research studies
 443 that have adopted MCDM tools in decision making in the HB research domain include [123,130].

444 [64] explained that an appropriate regulatory framework is necessary for the maintenance of HBs and
 445 advised that a methodological framework should be formulated jointly by various experts in the field of

446 HB conservation. Having identified the lack of an information database that hinders effective
447 maintenance decisions, [80] developed a maintenance index framework to support decision making in the
448 diagnosis of HB maintenance through building a robust database. Given that a simple and accurate
449 method of estimating HB maintenance cost is essential for making a realistic maintenance budget and
450 develop good financial maintenance plans, [98] developed a model that could help custodians and owners
451 of heritage buildings to forecast maintenance costs easily and accurately, make realistic maintenance
452 budgets, and develop a good financial plan for managing the maintenance works of their buildings.

453 A review study on the use of MCDM in HB decision making [107], however, revealed that despite the
454 wide usage of MCDM in other areas, its application in HBMM was still limited. The main areas of its
455 applications in the HB domain are selecting appropriate reuse alternatives, material selection, and
456 appropriate refurbishment, among others. Other decision-making frameworks that have been proposed in
457 the HBMM research areas include: monitoring HBs and digitization of structural information [112],
458 investment decision for HBs [113], location decision [121], budget allocation [122], and best use
459 selection [130]. To take advantage of technological advancement, Artificial Intelligence (AI) has also
460 been adopted by some scholars as a tool to support decision-making in HBMM. Notable tools of this kind
461 include Fuzzy Logic [124] and Genetic algorithms [47, 122]. In any case, decisions on HBMM need to be
462 more transparent; hence, it is necessary to carry out more studies in this aspect.

463 4.2 Integration of digital technologies and HBMM

464 HBs are usually buildings that have existed for a long time. Due to the old nature of these buildings, there
465 is a need to employ innovative ways to preserve them for optimum utilization. [1] suggested that the use
466 of modern technology through the introduction of sophisticated elements that were not present at the time
467 of initial construction (e.g. smart system technology and building management system) would contribute
468 significantly to the sustainable reutilization of HBs, thereby ensuring their survival.

469 HBIM is a concept that has been widely used and globally accepted in HBMM [10]. As a means of
470 preserving and maintaining the HB stock [9, 37, 56], HBIM is a process involving data capture, modeling,
471 or simulation of building elements and subsequent communication of information to relevant stakeholders
472 – all in all aiming at the efficient management of a historic building [99]. [82] proposed HBIM as a virtual
473 model that would hold HB data to foster better management, with a simple and visual HBIM protocol
474 developed and applied in a real case study. The protocol, named BIMlegacy, is divided into eight phases:
475 building registration, determine intervention options, develop the intervention design, planning the
476 physical intervention, physical intervention, handover, maintenance, and culture dissemination. Similarly,
477 [150] developed a BIM-based asset management framework for heritage renovation projects, which
478 comprises five key areas: value, significance, recording, data management, and asset management. This
479 framework provides an overlay that could be used by practitioners and researchers to ensure that HBIM is
480 fully exploited and a more standardized method is utilized in conservation heritage renovation projects.

481 The benefit of applying HBIM to HBMM has been demonstrated in practice. In applying HBIM to
482 preserve historic buildings in Italy, [119] demonstrated the relevance of HBIM in heritage conservation
483 by developing an information database using advanced visualization techniques based on augmented and
484 virtual reality (AR and VR). Hence management decisions can be more accurate when relevant
485 information is preserved. In another study, [63] revealed that technological solutions can be developed to
486 convert HBIM into models suitable for portable devices, enabling Visual Tours (VT), Augmented Reality
487 (AR) applications, and architectural heritage maintenance applications. While acknowledging the need for
488 the adoption of technology for effective management of HBs, [99] highlighted that the process is not

489 efficient. A possible reason for this is the lack of technical know-how of HB maintenance practitioners on
490 the application of technology to improve HBMM. In the same vein, [10] mentioned that its adoption
491 within the Malaysian construction industry is relatively low due to the complexities associated with its
492 use. Deducing on this basis, maintenance teams have yet to fully adopt HBIM in HBMM.

493 Geographic information system (GIS) is another technological advancement that has been incorporated
494 into the domain of HBMM. For the assessment of neglect in the historic built environment, [114]
495 developed a GIS-based framework. Also, [111] conducted a study that led to the development of an open-
496 source GIS-based heritage site inventory and management system, which can facilitate better decision-
497 making by heritage management officials. Laser scanning is another technological tool that has been
498 employed in the field of HBMM. It has been used in creating a 3D navigation system for evacuation
499 strategies during an emergency [75], HB cleaning [65], scanning for defects [74], and information
500 sourcing [110].

501 4.3 Condition assessment and maintenance practice

502 Although the importance of maintaining HBs has been highlighted, a large number of HBs are still in
503 poor physical condition [71]. [118] assessed the condition of wooden HBs and identified extensive
504 degradation with most of the wood. In the study of [135], an assessment of traditional HB structures
505 revealed that although most of the buildings were in fair physical condition, they were not well
506 maintained, in need of repair works. A possible cause for this is related to the maintenance management
507 strategy adopted or other factors in the economic, social, or environmental aspects that influence HBMM.

508 [60] asserted that ineffective maintenance strategies in organizations and financing often hamper efficient
509 maintenance implementation. This often has a bearing on the physical conditions of buildings. As Lai
510 (2010) revealed, ill budgets often arise from lack of proper operation and maintenance information, over-
511 reliance on historical budget, and fear of underestimation of budgets. This indicates that apart from
512 inadequate maintenance funding, improper budgeting techniques could hinder appropriate maintenance.

513 In Malaysia, [138] conducted a study on the maintenance management challenges of HBs. The study
514 revealed that the maintenance team adopted a reactive maintenance approach. Other factors such as
515 irregular inspections and lack of an existing database on maintenance records contributed to the poor
516 conditions of the HBs. These findings were corroborated by [157], where factors that influence the
517 maintenance of HBs, including limited finance, absence of maintenance guidelines, and ill-defined
518 policies, were also identified.

519 To achieve better maintenance for HBs, various techniques have been proposed to enhance the
520 assessment of the buildings. For instance, [127] developed an expert system for predicting the service life
521 of buildings - Fuzzy Building Service Life (FBSL) – a process for evaluating and analyzing vulnerability
522 and defects in HBs. In a more recent study, [106] proposed the use of unmanned aerial vehicles (UAVs),
523 which enables more accurate results than manual observation, to assess the conditions of HBs.

524 Whereas efforts to promote and develop best practice maintenance systems for historic building
525 conservation appeared to be wanting [49], there remains a gap between the current and best practices in
526 maintenance for HBs. There is a need for more studies on the relationship between maintenance practice
527 and condition assessment for HBs.

528 4.4 Sustainability and HBMM

529 Extant studies have shown the relationship between HBMM and sustainability [11, 36, 46]. Sustainability
530 in HBMM can be achieved through several ways, which include adaptive reuse, refurbishment, and
531 building retrofitting for energy savings. [46] asserted that adaptive reuse of buildings is significant in
532 promoting sustainability in the built environment. The authors, additionally, explained that meeting the
533 current needs of existing buildings and ensuring future adaptivity of new buildings contribute to global
534 climate protection and emission reduction. These submissions align with the assertion of [8]: adaptive
535 reuse of HBs can conform to requirements on indoor environmental conditions. Yet, [8] pointed out that
536 the uses of natural light, natural ventilation, recycled materials have been neglected; instead, they should
537 be prioritized to ensure a successful change of use. Other studies that highlighted the achievement of
538 better indoor thermal comfort through the reuse of HBs include [19, 20].

539 For the successful implementation of adaptive building reuse, it is necessary to align the needs of various
540 stakeholders. To address this, [35] conducted a robust study on assessing urban regeneration proposals by
541 considering conflicting values; the evaluation process was structured combining different methodologies
542 to address the need of various stakeholders from different pillars of sustainability (social, cultural,
543 environmental, and economic). Further to explaining the need to develop an effective decision strategy to
544 make choices on reuse decisions based on sustainability, [54] revealed that achieving sustainability is not
545 a static process; instead, it is case dependent, relying on the primary characteristics of the buildings which
546 determine the criterion that influences adaptive reuse. [83] developed a framework to guide the decision-
547 making of sustainable preservation of modern built heritage using Life Cycle Assessment (LCA). The
548 framework is meant to be beneficial in making a strategic decision in urban areas, making a nexus
549 between preservation and environmental components of sustainability.

550 Other studies have also highlighted the benefits that can be achieved through the sustainable reuse of
551 HBs. Such benefits include economic sustainability [86], environmental sustainability [97], real estate
552 development [90], and tourism development [128]. However, [92] emphasized the need to develop a more
553 socially sustainable future for cultural capital by integrating the notion of the cultural landscape with
554 heritage conservation. While the benefits of achieving sustainability in HB management through adaptive
555 reuse have been established in the literature, some barriers hinder its successful implementation. Such
556 barriers include the inability to meet regulatory compliance, current design requirements [45], and
557 technical barriers [153].

558 Energy-saving and retrofitting belong to an aspect that has caught the attention of many scholars in the
559 pursuit of sustainability in HBMM [4]. The sustainability and efficiency of buildings represent a crucial
560 issue since the building sector is responsible for more than 40% of energy consumption and hence carbon
561 emissions. This concern is extended to HBs, as they have typically low-performance constructions,
562 usually equipped with ineffective systems [13, 18, 36]. Also, [88] emphasized the need for maintenance
563 practitioners to enrich their knowledge of operations and maintenance through attending continuing
564 professional development (CPD) programs. The knowledge gained would help in achieving best practices
565 towards improving sustainability, especially energy efficiency, of buildings.

566 Some studies have highlighted strategies for achieving better energy-saving agendas in HBMM. [4]
567 mentioned that baseline project planning, periodic update, monitoring, and managing energy use could
568 greatly facilitate better energy optimization and sustainable reuse of HBs. [23], besides emphasizing the
569 importance of developing user-driven energy efficiency in historic buildings, proposed a bottom-up
570 approach for energy refurbishment. The essence of the approach is that users and residents should play a
571 key role in the decision-making process because the state of HBs depends on the activities of users and
572 occupants.

573 Despite the increased efforts to reduce the energy consumption of the existing building stock, the HB
574 sector still needs to improve its energy efficiency and reduce its greenhouse gas emissions [4]. Towards
575 this goal, [36] developed an integrated approach for the preservation and energy upgrade of existing HBs
576 by improving their energy performance and environmental quality while protecting their heritage value.
577 The study proposed a Green Building Council (GBC) historic building rating system for evaluating the
578 sustainability level of conservation of related activities in HBs. Similarly, [48] proposed a decision-
579 making framework based on a cost-benefit analysis for preventive retrofit sustainability.

580 Achieving energy saving in HBs through retrofits usually encounter challenges. As [12] identified, the
581 challenges to achieving energy efficiency in the reuse of existing buildings include: lack of understanding
582 and implementation of building energy codes by officials, difficulty in managing interdependencies
583 among the national policy of objective of energy efficiency, ubiquitous local planning objectives of
584 downtown revitalization, and bureaucratic challenges of regulatory constructions in existing buildings. It
585 was suggested that planners should bring code officials into adaptive reuse projects early. Furthermore,
586 [13] asserted that the need to preserve cultural and architectural values poses challenges to retrofitting for
587 HBs. [14] also opined that the selection of energy measures is a multi-objective optimization problem in
588 HBMM. From the above discussions, it can be deduced that incorporating sustainable practices in
589 HBMM is of utmost importance. Therefore, there is a need for practitioners, regulatory bodies, building
590 users, and researchers to maintain a synergy to combat factors militating against sustainable use of HBs.

591 4.5 Emerging research trends in HBMM

592 Some new research areas have been identified in this review, and one of which is the introduction of
593 modern strategic approaches to HBMM. [27], in advocating the concept of incorporating facilities
594 management (FM) into HB maintenance, developed a framework for Cultural Heritage Management
595 (CHM) that integrates the FM components (people, place process, and technology) in conserving HBs. A
596 recent study by [79] further established that the role of FM in coordinating Heritage Building
597 Revitalisation (HBR) projects is beneficial to stakeholders and the community at large, as the
598 involvement of FM enables efficient decision making, creative facilities design, and effective public
599 management.

600 [59] introduced the concept of “green” maintenance in HBMM. With maintenance identified as a
601 mechanism through which carbon savings can be achieved, the study proposed a model for evaluating the
602 efficacy of maintenance interventions. The model represents a framework for the selection of
603 maintenance interventions about cost, philosophy, and carbon emissions. In this connection, [84]
604 proposed a “Green Maintenance Model”, using LCA to select repair options in HBMM. This model
605 shows that the environmental maintenance impact generated from repair options relays the truly
606 embodied carbon expenditure contextualized within the longevity of repair and its embodied carbon, thus
607 enabling a rational appraisal of the repair option.

608 Incorporating inclusiveness into HBMM has also been a focus of research in recent years. [87]
609 emphasized the need for sustainable designs in HB refurbishment to be more inclusive by giving
610 preference to People with Disability (PwD). They mentioned the need for more research in this area as
611 relevant literature was limited. [134] also asserted the need to have dementia-friendly HBs. Other
612 emerging areas where only a paucity of studies have been conducted in the HBMM domain are
613 sustainability education in HB management [93], business model development for HB management [28],
614 and HB revitalization through a partnership [42]. As these research areas have not been fully explored,
615 there is a need for more extensive studies to address the knowledge gaps there.

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616 4.6 Recommended research directions

617 Based on the foregoing scientometric analysis and qualitative review of the literature, a framework
618 consolidating the current research areas and the recommended future directions for HBMM is developed,
619 as shown in Figure 9. Future research directions were suggested for bridging the research gaps identified
620 in the review. Elaborations of the five research directions are as follows:

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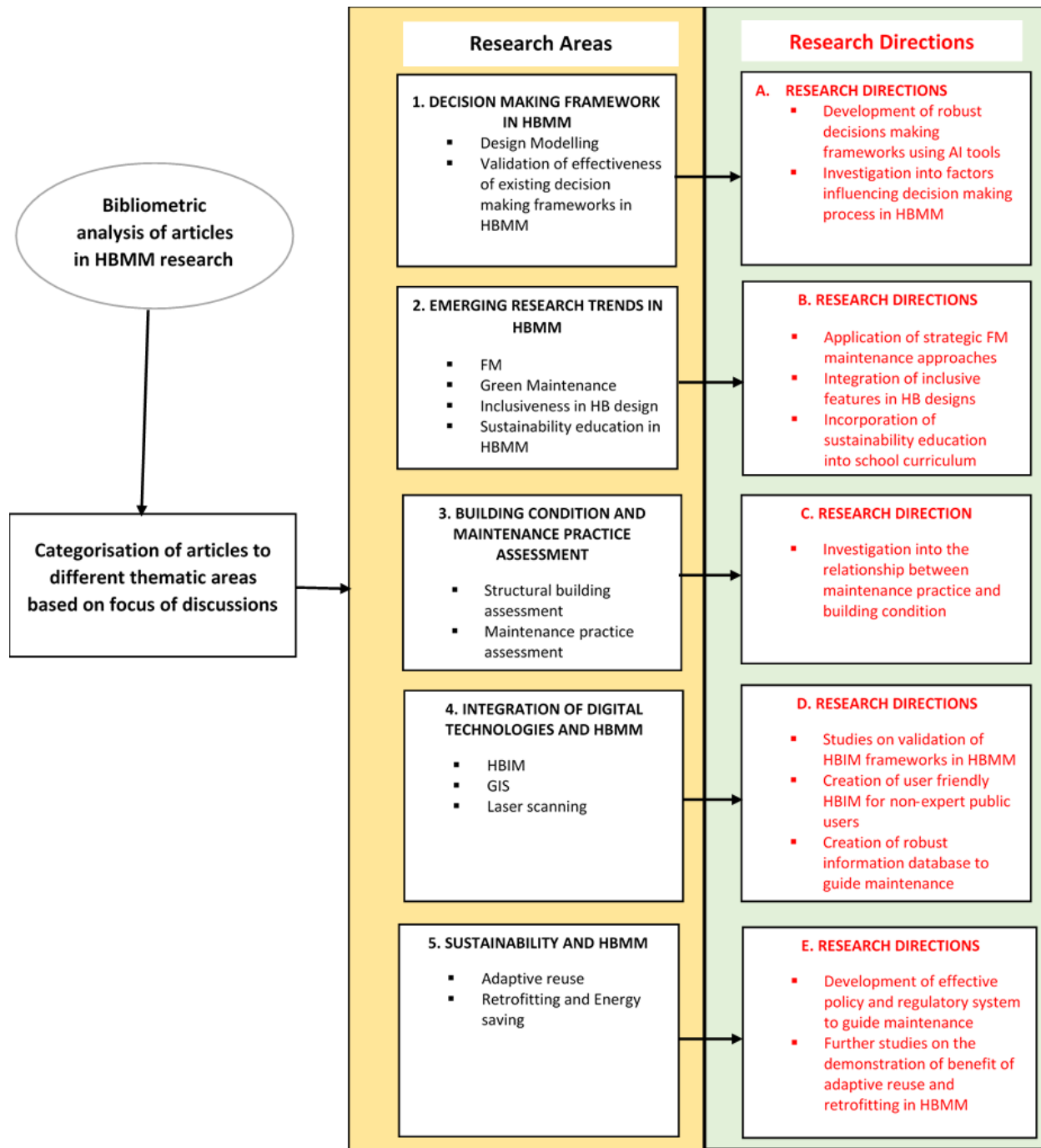
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637 Figure 9. A framework of research directions for HBMM

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- 639 a. According to Elements 1 and A, appropriate decision-making frameworks for HBMM should be
 640 further developed to incorporate stakeholders’ concerns [55]. Decision-makers are often left
 641 making value-laden judgments of what to preserve, restore, and maintain in their best judgments,

642 which can leave them open to criticism for not protecting the cultural resources most important to
643 diverse stakeholder groups [57]. More studies on the use of MCDM tools [66] and AI tools
644 [122,126] would help eliminate subjective judgment, facilitating a more objective decision-
645 making process.

- 646 b. As per Elements 2 and B, there are emerging trends in the research domain of HBMM that have
647 not been sufficiently addressed in the literature. They include FM [79], Green Maintenance [85],
648 HB design inclusiveness [87], and Sustainability Education [93]. There is a need to plug the
649 research loopholes in these areas.
- 650 c. Elements 3 and C show that some studies have been centred on condition assessment of HBs
651 [24,30]. However, some HBs remain in a poor state of repairs [137]. There seems to be an
652 existing gap between the maintenance strategies and conditions of HBs. Investigations into the
653 relationship between maintenance practices and building conditions need to be conducted.
- 654 d. Elements 4 and B highlight that technology could aid the sustainability of HBs. The benefits of
655 HBIM application in HBMM have been established in some studies [82, 99]. [63] advised that the
656 heritage interpretation of HBIM information should be less complex to enable the non-expert
657 public to better understand architectural assets and their history. Also, there is a need for
658 optimizing HBIM processes for heritage diffusion and public use management. Identifying the
659 most efficient way of collecting and processing data to achieve the best HBIM technical
660 information for dissemination is necessary. Further research studies, therefore, need to be
661 conducted in these directions. Moreover, the use of GIS is effective in data collection for
662 restoration works in HBMM [41]. This further underlines the need to conduct more investigative
663 studies on the application of technological tools such as GIS and laser scanning in HBMM.
- 664 e. As Elements 5 and C indicate, for HBs to remain in a good physical and functional state, it is
665 essential to incorporate sustainable practices. Research has been able to establish a link between
666 HBMM and sustainable development [4, 46]. Adaptive reuse of HBs has been recorded as one of
667 the means through which sustainability can be achieved in HBMM [54]. As few studies have
668 validated the benefit of adaptive reuse in practical scenarios [91, 156], there is a need for further
669 research in this area. Also, retrofitting for energy saving is a way to incorporate sustainability in
670 HBMM [132, 133], but its application is invariably hindered by architectural, cultural, legal, and
671 regulatory requirements. Hence, there is a need for more empirical research findings to justify
672 that the architectural and cultural values of HBs can be preserved while achieving energy
673 efficiency.

674
675

5. Conclusions

676 In this review study of HBMM, a holistic approach incorporating bibliometric literature search,
677 scientometric analysis, and in-depth qualitative review of publications was conducted. A total of 944
678 journal articles published from 2000 to 2020 were selected for review. The growing trend of research
679 in the HBMM domain is reflected by the increasing number of publications; in particular, the
680 scientometric analysis revealed the following:

- 681 i. Influential journals that publications relatively large numbers of articles in the HBMM domain
682 include: *Journal of Cultural Heritage*, *Sustainability (Switzerland)*, *Energy and Building*, *Journal*
683 *of Architectural Conservation*, and *International Journal of Architectural Heritage*.
- 684 ii. The main clusters of keywords of the reviewed articles lie in sustainability, energy efficiency,
685 adaptive reuse, integrated technologies (e.g. HBIM, GIS), and decision making.

- 686 iii. The prominent scholars in the HBMM research field were identified apropos to their publications
687 output and the collaboration links amongst them. Elicited from the analysis, Yung, E.H.K., and
688 Chan, E.H.W have the highest number of publication output as well as the strongest collaboration
689 link. However, Marcias-Bernaj, J.M, Silva, A., Alexandre, F.J, and Prieto, A.J have the largest
690 collaboration links in the research domain.
- 691 iv. The top institutions or organizations leading in HBMM related research were also recognized
692 based on publication output and impact. Of the 18 identified institutions, the School of
693 Environmental Sciences, University of East Anglia has the highest number of citations on
694 published documents.
- 695 v. The active countries in HBMM research were also pointed out, as it may be useful in elucidating
696 the mainstream countries focused on the research area of HBMM. The top 3 countries leading in
697 the research are publication based on publications output are UK, Italy, and Spain respectively,
698 and
- 699 vi. The focuses of the reviewed articles can be categorized into heritage governance and decision
700 making, heritage and sustainability, and new technologies for HBMM.

701

702 This study has also provided an in-depth analysis of the findings by summarising the key HBMM
703 research areas into different categories: decision-making frameworks in HBMM, integration of digital
704 technologies and HBMM, building conditions, and maintenance practice, sustainability and HBMM,
705 and new technologies for HBMM. The research gaps identified are the application of a strategic
706 maintenance approach to HBMM, investigating the relationship between maintenance practices and
707 building conditions, inclusiveness in HB design, and incorporating sustainability education in the
708 school curriculum. Based on these findings, a significant outcome is the establishment of a
709 framework of future research directions for the betterment of HBMM.

710 The findings from this study have both theoretical and practical implications that may serve as a
711 reference to practitioners, academics, and HB stakeholders in identifying ways to improve HBMM
712 towards achieving sustainable use. Findings reveal that some research areas regarding maintenance
713 management practices and approaches are yet to be fully explored. For example, the application of
714 FM to HBMM has been identified as helpful to achieving sustainable use of HBs; however, FM
715 practitioners still encounter challenges militating effective delivery of their duties. As such, more
716 research needs to be focused in this direction to help identify the salient issues in HBMM and
717 solutions for the issues. This is needful as the maintenance management approach adopted has a
718 resultant effect on building performance, organizational performance, and maintenance programs.
719 Focusing attention on the suggested research directions would help bridge the research gaps while
720 illuminating the identified grey areas.

721 The research findings suggested the need to channel research focus on the application of strategic
722 maintenance approaches to improve HBMM practices. As such, it is important to conduct studies on
723 performance evaluation of maintenance practices in HBMM. This may be achieved through the
724 identification of key performance indicators (KPIs) and critical success factors (CSFs) pertaining to
725 HBs. This would help identify areas of improvement in maintenance practices and consequently
726 enhance the functionality of HBs.

727 The importance of the usage of technological advancement to enhance building maintenance has been
728 emphasized in the literature, thence its application in HBMM would be of immense benefit to
729 ensuring optimum use of HBs. Thus, practitioners should make conscientious efforts towards

730 incorporating the use of technical tools and application of Information and Communication
731 Technology (ICT) such as maintenance software tools to support maintenance procedures and
732 processes. For instance, the use of technologies such as virtual reality (VR), photogrammetry, drones,
733 GIS, and AI could assist in information gathering that may be useful for problem diagnostics and
734 solution suggestions in HBMM. This may help improve productivity, problem-solving, and decision-
735 making processes. Thus, it is suggested that studies should be conducted in this direction to facilitate
736 innovativeness in the maintenance of HBs.

737 The research findings from this study can assist HB stakeholders such as governments in policy
738 formulation - by identifying the areas of HBMM that can be strengthened through effective
739 legislations. This would facilitate the protection and sustainable maintenance of HBs. However, the
740 policies must be flexible and unambiguous to meet varying needs of the circumstances. Actions
741 should also be put in place to facilitate the enforcement of such policies.

742 HBMM may also be improved through Public-Private Partnership (PPP) schemes; thus policies
743 should be established to promote such participation. For instance, the provision of tax rebates,
744 incentives, subsidies for HB maintenance-related activities may encourage PPP in HBMM, and
745 resultantly improve maintenance conditions of HBs. Also, the economic, socio-cultural, and
746 environmental potentials of HBs would be harnessed.

747 The level of knowledge and skills of HB maintenance personnel is vital towards achieving successful
748 HBMM. Hence, professionals in the HB maintenance sector should be encouraged to participate in
749 training programs to upskill themselves towards addressing the specific needs of HBMM. Efforts,
750 too, should be geared towards increasing the number of training institutions to provide adequate
751 training for HB maintenance practitioners. This is essential as the input of skilled practitioners would
752 facilitate sound maintenance decisions and improved maintenance management practices. The
753 academia should make efforts to include heritage education programs in the school curriculum, as this
754 would foster heritage appreciation and maintenance consciousness among the youths, as some of
755 them may eventually become future HB maintenance professionals.

756 To reduce the rate of abandonment and underutilization of HBs, adaptive reuse and revitalization of
757 HBs should be encouraged. This would enhance the effective and efficient use of HBs. Where such
758 projects are embarked upon, professionals need to take cognizance of ways in which inclusiveness
759 can be incorporated into HB design to address the demands of individuals with special needs. For
760 instance, making provisions for inclusive features such as ramps, elevators, braille, accessible and
761 restrooms would improve the functionality of the buildings for people with disabilities.

762 The research reveals that there are weak collaboration links among researchers, institutions, and
763 countries in the research domain of HBMM. Having emphasized the importance of research
764 collaborations, it is essential for research institutions and funding agencies to create platforms and
765 policies that would foster research partnerships among scholars. Also, researchers should be willing
766 to partake in exchange programs to facilitate interdisciplinary research and collaborations. Focus
767 group discussions should be encouraged among researchers and practitioners as it would synergize
768 and channel research directions towards industry needs, leading to findings and innovations that
769 would proffer practicable solutions to challenges in the HBMM sector. Based on the foregoing, the
770 issues in HBMM can be addressed through policy plan and enactment, training of HB maintenance
771 personnel, use of technologies in maintenance practices, adaptive reuse, and strategic maintenance

772 approach to facilitate appropriate management of HBs. Thus, the outcome of this study can serve as a
773 reference for researchers and practitioners in identifying a roadmap in the HBMM research domain.

774 Although this study has provided contributions to the body of knowledge in HBMM, it is not without
775 limitations. First, the articles reviewed were only sourced from the Scopus database the keywords
776 used in the search may have caused some limitations in the number of documents generated.
777 Therefore, future studies may extend to review articles covered by other databases of literature and
778 also increase the number of keywords inputted to cover a wider scope. Second, the literature sample
779 of this study was confined to journal publications, which are oriented mainly from an academic
780 research perspective; less emphasis has been placed on publications about the practical issues of the
781 industry. Third, the usage of citations to conclude research output and productivity of scholars may be
782 subject to criticism. Furthermore, the basis of parameter setting was based on the discretion of the
783 researchers, which may affect the results generated based on the threshold set. Consequently, the
784 constraints of this research should be considered when interpreting the results. Finally, this is a review
785 study; the findings may require further validations with empirical studies to ascertain the implications
786 of the research. Hence, to identify more clearly the prevalent maintenance practices among industry
787 practitioners, the information should be elicited through, e.g., interviews, surveys, and case studies to
788 probe the salient issues in the HBMM industry.

789

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797

798 **Declaration of Competing Interest**

799 The authors declare no conflict of interest

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