# High impact leadership roles for the 21st century academic librarian

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#### Introduction

- University of Washington
  - Dean of the Information School (iSchool)
  - Chair Board of Deans and Chancellors
- Chair the Information School Caucus





#### **Outline**

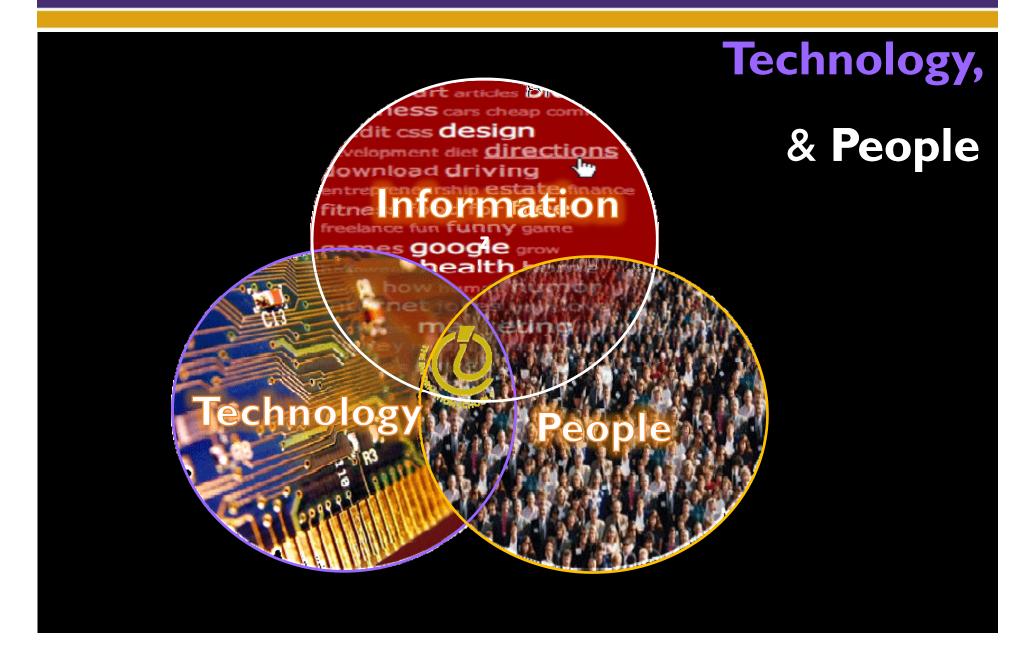
- Information Schools
  - What is an iSchool?
  - What does an iSchool do?
  - Why is this important?



Leadership roles for the 21<sup>st</sup> century academic librarian



## © Information School The Interaction of Information,





#### What is an iSchool?

- The defining characteristics of iSchools include:
  - an interest in the relationship between information, technology, and people;
  - a commitment to learning and understanding the role of information in human endeavors;
  - a recognition that expertise in all forms of information is required for progress in science, business, education, and culture; and
  - a belief that this expertise must include understanding of the uses and users of information, as well as information technologies and their applications.



## Human Engagements with

# Information and Technology





## We facilitate, support and



enrich these engagements

## Why is this important?

- Effective human engagements with information and technology
  - Learning
  - Problem solving
  - Innovation
  - Discovery
  - Decision making
  - Fun
- Leadership, human flourishing, community development and growth





#### O Through academic programs

- preparing information specialists with a repertoire of professional interventions that impact each component of the information life cycle – creation to use
- Informatics, MLIS, MSIM and Ph.D. in Information Science

#### O Through service

- informing our professional and scientific communities
- leading and advocating for the information field
- O Through scholarship, creative work and research



#### How?

## Faculty Disciplinary Areas.

- Business/ management
- Computer Science
- Engineering
- Health Sciences
- Information Science
- Psychology

- Information Technology
- Library Science
- Philosophy
- Political Science
- Law
- Anthropology



#### UW ischool mission.

- We design solutions to information challenges
  - We design, build, augment, and evaluate technologies, systems, and services that help people find and use the information they need to do their work, to make good decisions, and to flourish professionally and personally.
- We prepare information leaders and innovators





#### Information leadership

O University research and education is challenged to confront the big issues facing our world – energy, the environment, global health, mass urbanization, etc. These issues are:

Interdisciplinary

- Data centric
- Global
- Multi-lifespan





## Interdisciplinary

- University academic and research initiatives emphasizing the need for interdisciplinary approaches to complex problems
- Trend towards the blurring of barriers between disciplines
- Funding agencies supporting large scale interdisciplinary studies



## Interdisciplinary

- Academic librarians are trans-disciplinary:
  - Their skills bridge disciplines



- □ They manage information so that it can flow across the spaces that separate fields of practice and expertise.
- □ They are experts in the synthesis and presentation of information critical to the work of complex teams.



#### Interdisciplinary Leadership Roles

• Academic librarians can leverage and promote their expertise in information management, organization, design, dissemination, synthesis, presentation, project management and team building





#### **Data centric**

- Data collection and knowledge generation in the physical, environmental and health sciences is transformed
- Increasingly data-rich
  - Environmental sensors
  - Vast storage and data processing capacity





### Information School Data Centric Leadership Roles

- Academic librarians can:
  - Facilitate e-sciences help to organize, manage, and transfer large and complex data sets for ongoing discovery
  - Support the cumulative processes of scientific enquiry and discovery - capture
  - Provide access for the multiple disciplines that apply these data to discovery and new knowledge



#### Global

- Information provision and dissemination is global
  - Impacts, benefits, challenges and issues cross national, political, ethnic and cultural boundaries





## Global Leadership Roles

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- O Academic librarians can:
  - Design and manage information systems that accommodate global perspectives
  - Champion the perceptions and uses of information across cultural and ethnic groups
- Value and accommodate the needs and perspectives of a diverse (world-wide) community of users



## Global Leadership Roles

- O Global online information systems must be secure
  - Information assurance
  - Academic librarians can:
    - Provide users with secure, low risk, online information interactions
    - Explore, promote, and manage the issues of human values, privacy, ethical use, and public policy that will ensure and promote secure information systems





## Global Leadership Roles

- Online education and
  - e- learning
  - Information intensive and global
  - New pedagogies, new opportunities, re-envisioning universities and information provision for education

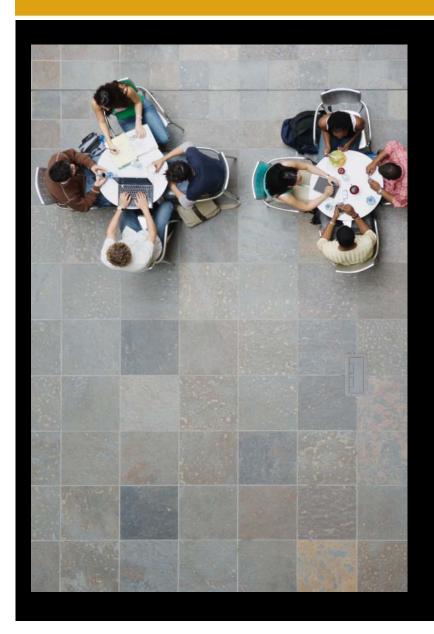




## Global leadership roles

- O Academic librarians can:
  - Collaborate in research and practice developing new applications and pedagogies for online education and e-learning
  - Experiment with and validate new techniques

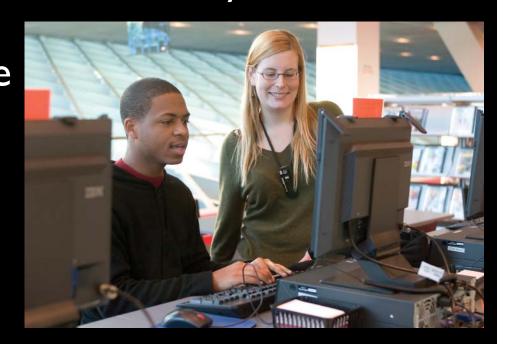




- Need to evaluate,
   validate, justify and
   advocate the impact,
   benefit, and quality of
  - Professional practices and interventions
  - Information services and resources
  - Information systems



- Academic librarians need to establish a culture of assessment and evaluation
  - Develop effective metrics and techniques for measuring and validating the impact of information provision, services and systems
- Measure and articulate the value of information in educational and professional settings





- A new generation of information users who learn, communicate, read, write and multitask differently – digital natives
- Academic librarians can:
  - Study the new generation of information users and learners
  - Inform the university community

- Digitally created information
  - What must we preserve?
  - How do we preserve?
  - How will future generations access and use these documents?



- Academic librarians can:
- Develop policies and techniques to ensure that digital information artifacts are preserved for the long term
- And are challenge to develop information systems that embed human values and support the resolution of global challenges extending beyond a single human lifespan.





## O Thank you