

An integrated framework for active discovery and optimal allocation of smart manufacturing services

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2 **of smart manufacturing services**

3

4 **Abstract**

5 Smart manufacturing is gradually recognized and widely adopted due to the promising features of
6 sustainability, flexibility, and collaboration. Service discovery and allocation in smart manufacturing
7 aim to provide on-demand manufacturing capabilities for meeting customized production requirements.
8 They are tightly coupled in practice, whereas they are usually considered as two independent processes
9 and investigated separately in most research. Meanwhile, the collaboration relationship and decision
10 autonomy of service providers are rarely taken into account to perform sustainable and flexible
11 production. To deal with these challenges, this paper proposes an integrated framework to holistically
12 describe the active discovery and optimal allocation of smart manufacturing services. A mechanism is
13 designed to consider the collaborative relationship of manufacturing resource and promote
14 collaborative production. The distributed optimization model based on analytical target cascading
15 method is introduced to maintain the decision autonomy of service providers and achieve the optimal
16 allocation of smart manufacturing services. A case study is further provided to demonstrate the
17 effectiveness of the proposed framework.

18 **Keywords:** smart manufacturing service; active discovery; optimal allocation; analytical target
19 cascading

20 **1 Introduction**

21 Currently, due to the significant revolutions in economic globalization and market competition,
22 industrial enterprises are changing their business modes to meet the raised personalized product
23 demands and sustainable manufacturing requirements. With the rapid development of information and
24 communication technologies (ICT), such as Internet of Things (IoT) (Asghari et al., 2019), cloud
25 computing (Botta et al., 2016), cyber physical system (CPS) (Serpanos, 2018), and digital twin
26 (Schleich et al., 2017), many service-oriented smart manufacturing paradigms (e.g. IoT-based
27 manufacturing (Yang et al., 2019), cloud manufacturing (Ren et al., 2017; Tao et al., 2014; Xu, 2012),
28 social manufacturing (Ding et al., 2018; Leng and Jiang, 2016)) have been proposed to facilitate
29 industrial enterprises to implement sustainable production.

30 Smart manufacturing service (SMS) is a basic element in the newly emerged service-oriented
31 manufacturing paradigms. The efficient management of SMSs plays an important role in promoting
32 smart manufacturing. Many research work has been conducted in this area, such as service
33 management platforms (Alexopoulos et al., 2018), service models (Quintanilla et al., 2016), and service
34 management methods (Lartigau et al., 2015). Although great progress has been made in improving
35 enterprises' service management level, some challenges still exist in realizing smart manufacturing,
36 especially in the active discovery and optimal allocation of SMSs. Firstly, the discovery and allocation
37 of SMSs are tightly coupled in practice. Nevertheless, they are usually considered as two independent
38 processes and investigated separately in most existing studies. A holistic description of the discovery
39 and allocation of SMSs is thus essential for improving the services management level. Secondly,

collaborative production is one of the most important characteristics of smart manufacturing. Existing investigations rarely consider the collaborative relationship between manufacturing resources, which will affect the efficiency of SMS management. Thirdly, centralized methods have been widely used to tackle service allocation problems. However, they can hardly protect the decision autonomy of service providers because only one decision model is adopted in the allocation process. Since decision autonomy is the core factor for service providers to keep their flexibility and sustainable advantages during the production processes, distributed optimization strategies are hence needed to facilitate the allocation process of SMSs.

Given the aforementioned challenges, this research aims to establish an integrated framework for active discovery and optimal allocation of SMSs to promote sustainable, flexible, and collaborative production. Under this framework, manufacturing resources can be timely perceived through the application of ICT. SMSs can thus be obtained based on the dynamic collaboration mechanism of manufacturing resources. Then, the optimal allocation of SMSs can be implemented by a distributed optimization model.

The rest of this paper is organized as follows. Section 2 reviews related literature. Section 3 briefly introduces the overall framework for active discovery and optimal allocation of SMSs. The key technologies for implementing the proposed architecture are illustrated in section 4. A case study is given in section 5. Section 6 draws conclusions and highlights the future work.

2 Literature review

Two streams of literature are relevant to this research, namely the ICT-driven smart manufacturing paradigms and service management in smart manufacturing.

2.1 ICT-driven smart manufacturing paradigms

Due to the promising feature of linking physical world and cyber world, ICT have been increasingly recognized by academia and industry, and widely used in the manufacturing field (Tao and Qi, 2019). Many smart manufacturing paradigms are proposed and the key technologies of which are further investigated as summarized in Table 1.

Table 1 Related studies on ICT driven smart manufacturing paradigms

Paradigms	ICT category	Remarks/Contributions
Internet of manufacturing things	IoT	Capturing real-time data of manufacturing resources and making better-informed enterprises decisions (Bi et al., 2014; Zhang et al., 2015); improving energy-aware production management (Shrouf and Miragliotta, 2015), smart production-logistics (Qu et al., 2014), supply chain management (Ben-Daya et al., 2019), production planning and scheduling (Tian et al., 2019; Wang et al., 2019)
Cloud manufacturing	IoT, cloud computing	Providing on-demand capabilities of distributed manufacturing resources for meeting personalized manufacturing requirements (Tao et al., 2014; Xu, 2012; Zhang et al., 2017b)
Edge and Fog-based	IoT, edge and	Enabling the application of business logic between

manufacturing	fog computing	the downstream data of services and the upstream data of devices in the smart factory (Chen et al., 2018; Wu et al., 2017)
Social manufacturing	IoT, CPS	Extending the crowdsourcing idea to the manufacturing area and establishing a cyber-physical-social connection (Jiang et al., 2016)
Smart product service system	IoT, CPS, big data analytics, Digital twin	Combining smart, connected products and e-services into on-demand solutions to satisfying the needs of individual consumers (Zheng et al., 2018; Liu et al., 2019; Ren et al., 2019; Zheng et al., 2019)
Cyber physical production system	CPS, IoT	Leading to the 4th industrial revolution (Monostori et al., 2016); applying in efficient management for energy-intensive industries (Ma et al., 2019), proactive material handling (Wang et al., 2020), self-organizing and self-adaptive intelligent shop-floor (Zhang et al., 2017a)
Digital twin-based manufacturing	Digital twin, IoT	Facilitating product design (Tao et al., 2019), prognostics of complex equipment (Tao et al., 2018), rapid individualized design (Liu et al., 2019), additive manufacturing (Knapp et al., 2017)

1 2.2 Service management in smart manufacturing

2 Service management can achieve the circulation, transaction, and sharing of distributed
3 manufacturing resource capabilities, it thus become a crucial issue for realizing the purpose of smart
4 manufacturing and sustainable production (Tao et al., 2015). The literature related to service
5 management in smart manufacturing can be categorized into three aspects.

6 The first aspect is about the service management platform. A collaborative cloud platform was
7 designed by integrating additive and subtractive manufacturing resources efficiently and seamlessly to
8 optimize the production plan, improve resource utilization, and avoiding energy waste (Qian et al.,
9 2019). Through the seamless integration of digital design and rapid prototyping, a service platform
10 was constructed to promote the research and development of personalized parts and meet customized
11 requirements. (Xie et al. 2019). A service-oriented simulation integration platform was developed for
12 making hierarchical manufacturing planning, reducing part production variance, and improving
13 production performance (Xu et al. 2016).

14 The second aspect is about the service model. By integrating time delay and reward/punishment
15 during service transaction, a trust evaluation model was constructed to quantize the service satisfaction
16 and meet customers' manufacturing requirements (Yang et al., 2019). Based on the theory of complex
17 network, a function availability model of high-end manufacturing equipment was developed by
18 integrating product-service to achieve effective service configuration (Chang et al., 2018). In order to
19 improve the agile supply chain, a framework was designed by canonicalizing manufacturing service
20 capabilities and sharing service information models precisely (Kulvatunyou et al., 2015). Through
21 considering the user data, a self-organizing evaluation model was proposed to distinguish effective
22 services and users, then to facilitate the ordering and utilization of manufacturing services (Huang et al.,
23 2018).

1 The third aspect is the optimization methods for the service allocation or refers to service
2 composition and optimal selection, which is the core part of the literature of service management
3 including two issues. One issue focused on the different service allocation objectives and constraints
4 for specific requirements, such as energy aware for cleaner production (Yang et al., 2019),
5 sustainability consideration for sustainable manufacturing (Wu et al., 2019), quality of service
6 (QoS)-aware (Bouzary and Chen, 2019; Zhang et al., 2019) for optimizing manufacturing cost, time,
7 and quality, urgent task-aware for improving customers' satisfaction (Wang et al., 2018), and
8 long/short-term utility aware for improving the efficiency of resource utilization (Zhang et al., 2019).
9 The other issue emphasized the novel algorithms and approaches for improving the service allocation,
10 such as ensemble optimization approach to select optimal cloud-based service composition (Fazeli et
11 al., 2019), multi-population differential artificial bee colony algorithm for simultaneously optimizing
12 conflicting evaluation criteria (Zhou et al., 2018), extended flower pollination algorithm for solving the
13 multiple-objectives optimization problems (Zhang et al., 2018), clustering network-based approach (Li
14 et al., 2017) to get the candidate service sets effectively and efficiently, social network analysis
15 approach for maximizing the synergy effect of services (Ren et al., 2018).

16 **2.3 Research gaps**

17 Despite the significant progress has been made in aforementioned literature, some research gaps
18 still need to be fulfilled.

19 1) In terms of the ICT driven smart manufacturing paradigms, most research focused on the macro
20 aspects. Limited effort was made on the discovery and allocation of SMSs. Hence, an integrated
21 framework is proposed to holistically illustrate the processes of services discovery and allocation in the
22 context of smart manufacturing.

23 2) Regarding to the service model, most studies provided services based on the intrinsic attributes
24 of manufacturing resources and rarely considered the collaboration relationship between different
25 resources. To fill this gap, a collaboration mechanism of manufacturing resources is introduced to
26 provide value-added services for meeting the requirements of smart manufacturing.

27 3) In respect of the service allocation, most studies adopted centralized methods to obtain the
28 optimization results. Those methods with a single decision model may not be suitable to maintain the
29 decision autonomy and sustainable competitiveness advantages of service providers. Therefore, a
30 distributed hierarchical model is depicted to perform the optimal allocation of SMSs.

31 **3 Overview of active discovery and optimal allocation of SMSs**

32 The discovery and allocation of SMSs can be defined as the integration of encapsulating manufacturing
33 resources into services and providing on-demand services for meeting different manufacturing
34 requirements.

35 As shown in Fig. 1, the overall framework for active discovery and optimal allocation of SMSs
36 consists of three modules, i.e. manufacturing resource perception, manufacturing service discovery, and
37 manufacturing service allocation.

38 1) Manufacturing resource perception module is used to perceive the real-time information of
39 manufacturing resources. The sensing capability of the shop-floor can be enhanced by configuring ICT
40 devices (e.g. sensors). Hence, the real-time data of manufacturing resources can be sensed by the
41 inserted sensors. Then the real-time information can be actively acquired by the data processing, and
42 further provided for different manufacturing processes.

43 2) Manufacturing service discovery module is used to encapsulate the capabilities of manufacturing

resources into smart manufacturing services. Two components are included in this module. The first component is responsible for developing a resource collaboration mechanism. Value-added services can be designed based on the collaboration mechanism. The second component is used to supply value-added services and form a service pool in the cloud-based manufacturing platform.

3) Manufacturing service allocation module is used to allocate optimal services to complete personalized manufacturing tasks. Two components are included in this module. The first component is to identify and illustrate the workflow of the optimal allocation of SMSs. In the second component, a distribution solution is designed and used to achieve optimal allocation of SMSs in a distributed manner.

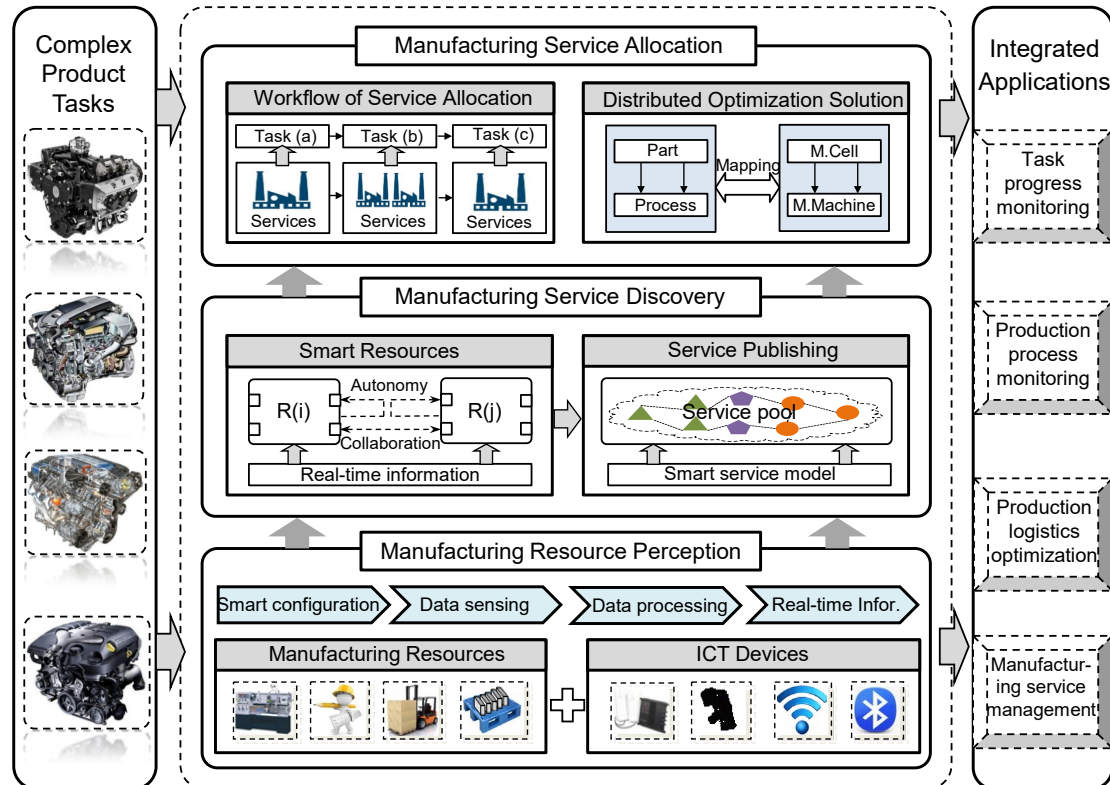
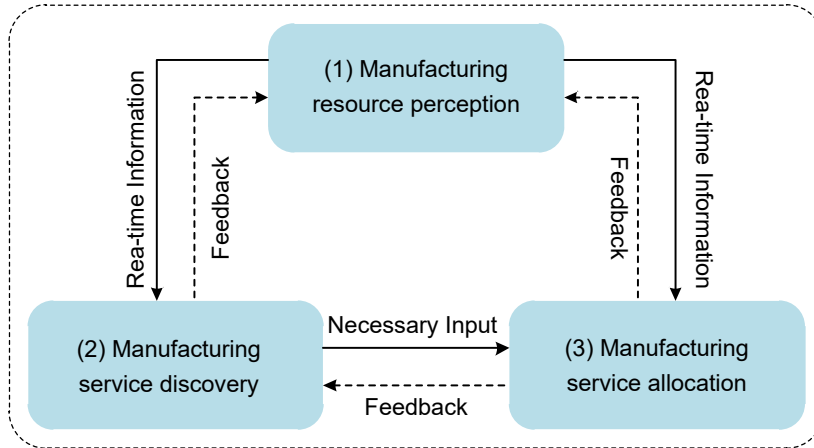


Fig. 1. Framework for active discovery and optimal allocation of SMSs

Fig. 2 describes the working logic of the methodology and coupled relationship between modules in the proposed framework. Manufacturing resource perception module is the basis for the other two modules. Through constructing sensing environment, it can provide accurate and real-time information for the manufacturing service discovery module to encapsulate manufacturing resources into services. Manufacturing resource perception module also supplies real-time information for the manufacturing service allocation module to acquire more reliable candidate manufacturing services to meet personalized requirements, and then obtain more satisfied services allocation results. Manufacturing service discovery module aims to acquire SMSs which are core elements for implementing the optimal allocation of SMSs. Thus, it provides necessary input (i.e. SMSs) for implementing manufacturing service allocation module. Meanwhile, manufacturing service discovery module can give manufacturing resource perception module positive feedback on constructing better sensing environment to acquire more accurate and reliable manufacturing information. Manufacturing service allocation module can offer positive feedback for the other two modules. It can give manufacturing service discovery module suggestions on how to effectively design the services to efficiently participate in the allocation process of SMSs. In addition, it can also provide advice for manufacturing

1 resource module on developing efficient solution of acquiring real-time information to achieve the
 2 seamless interaction between different manufacturing stages.

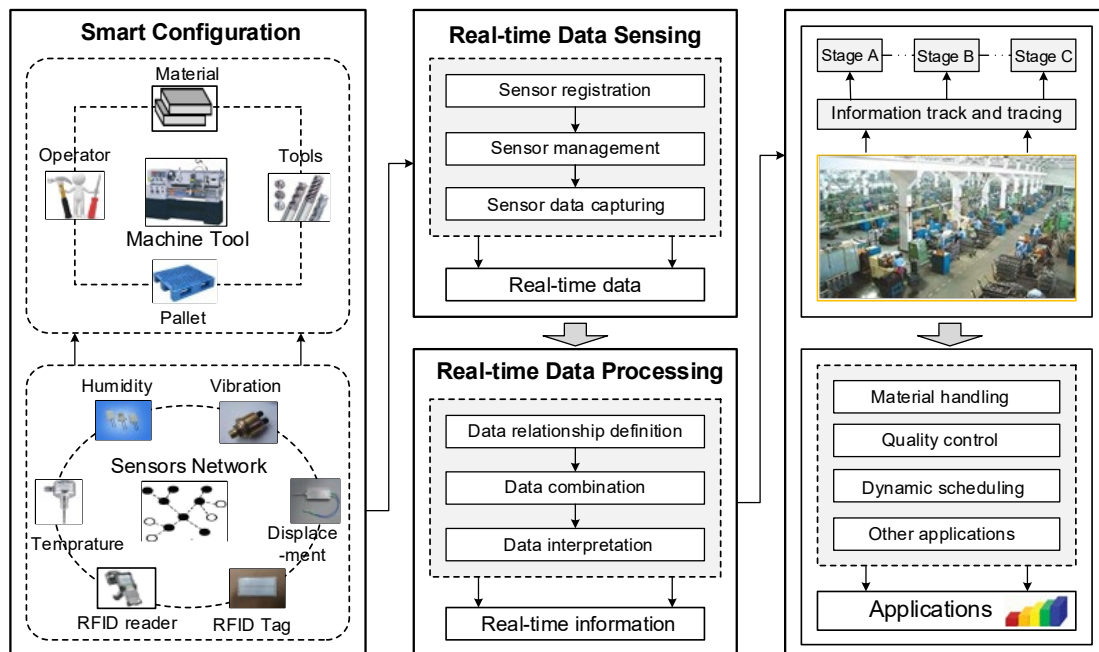


3
 4 Fig. 2. Relationship between modules in the proposed framework

5 4 Implementation of active discovery and optimal allocation of SMSs

6 4.1 Active perception of manufacturing resources

7 Active perception of manufacturing resources aims to acquire real-time information of
 8 manufacturing resources in the shop-floor which can facilitate up-level managers to make
 9 better-informed decisions. The procedure for implementing this technology is described in Fig. 3.
 10 Three components are included, namely smart configuration, real-time data sensing, real-time data
 11 processing.



12
 13 Fig. 3. Active perception of manufacturing resources

14 4.1.1 Smart configuration

15 This component is used to configure a sensor network to improve the sensing capability of
 16 traditional manufacturing resources in the shop-floor by the application of ICT devices. The following
 17 steps can be used to execute this component. The first step is to identify the data that is needed to
 18 capture, such as the location, temperature, pressure, vibration. The second step is to select appropriate

1 ICT devices to capture the required data. For example, RFID devices are available for capturing the
2 location data of specific manufacturing resources (e.g. machine tools, materials). Then, a sensor
3 network among related manufacturing resources can be formed based on the selected devices. The third
4 step is to optimize the sensor network. The objective of the optimization model is to minimize the cost
5 of all the selected sensors subject to the constraints for the accuracy and reliability of the captured data.

6 *4.1.2 Real-time data sensing*

7 After the smart configuration, the real-time data of and manufacturing resources and production
8 processes can be actively sensed and captured. Three steps are included in the implementation of
9 real-time data sensing. The first step is sensor registration and aims to input the basic information of the
10 sensors. When a sensor is selected to construct the sensor network, its basic information is registered on
11 the management system, including the sensor type, sensor location, key function parameters of the
12 sensor, etc. The second step is sensor management and consists of two sub-steps. The first sub-step is to
13 use driver methods to activate the selected sensor. Two kinds of methods can be involved in this step,
14 i.e. standard interface (e.g. USB, COM) and specific driver. If the sensor can be activated by the
15 standard interface, it can be used in a plug and play manner. Other, the sensor can only be used after it
16 being activated by the specific driver provided the third-party. Then, the sensor
17 to manage the sensors to build a mapping relationship with associated manufacturing resources and
18 meet diverse requirements for data capturing. For example, use an RFID tag to identify the trolley in
19 the shop-floor (i.e. build a mapping relationship between the tag the trolley) and track the location of
20 the trolley (i.e. data capturing requirement). The third step is sensor data capturing. This step aims to
21 capture the data from sensors and bind the sensed data with corresponding manufacturing resources.
22 The data in this step is categorized into metadata and status data. The metadata is used to identify the
23 sensor and manufacturing resources, such as sensor ID, resource ID. The status data can describe the
24 real-time status of corresponding manufacturing resources, such as the real-time location data. The
25 bonded data then will be transferred to the up-level system. For example, a machine tool is equipped
26 with RFID devices, and an operator is equipped with an RFID tag which stores related data of the
27 operator. When the operator enters the sensing space of the machine tool, the real-time location data of
28 the operator can be sensed and captured, then transferred to the following component for processing.

29 *4.1.3 Real-time data processing*

30 This component aims to translate the captured real-time data into meaningful information for
31 decision-making. Three steps are followed to implement this component. The first step is to define the
32 relationship between the captured data and principles for data processing. The second step is data
33 combination to judge whether the captured data could match with the principles. The third step is data
34 interpretation which acts as an engine to processing the data into meaningful information according to
35 related principles. For better understanding, take the following process as an example to explain each
36 step. Firstly, define the principles for machine tool A: 1) When A senses operator data in its processing
37 zone means that the real-time location of the operator is the processing zone of A; 2) When A senses
38 material data in its in-buffer area means that the material is available in A; 3) An operator in the
39 processing zone of A uses the material in the in-buffer area to complete assigned task. Secondly,
40 combine the captured data to judge whether the defined principles should be triggered. Assume that the
41 data of operator B is captured in the processing zone of A and the data of material C is captured in the
42 in-buffer area of A. Thirdly, perform the data interpretation, and the following meaningful information
43 can be acquired: 1) Operator B is currently located in the processing zone of machine tool A; 2)
44 Material C is available in machine tool A; 3) Operator B will complete the assigned task by machine

1 tool A and material C. The acquired information then can be used for up-level decision making.

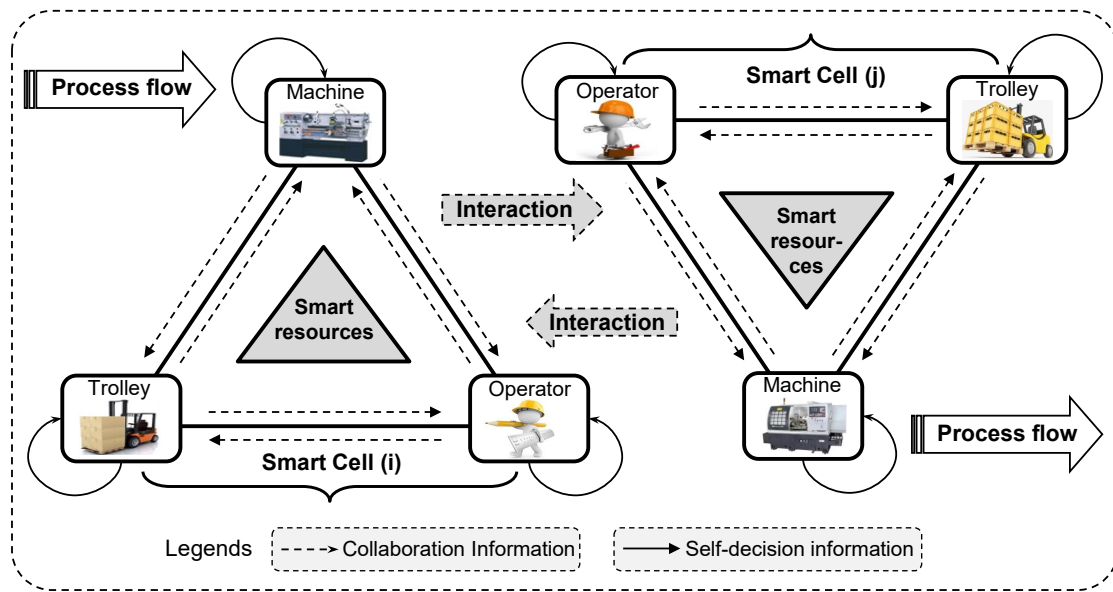
2 The real-time information of manufacturing resources can be acquired by executing the
 3 aforementioned components. The real-time track and tracing of manufacturing resources can thus be
 4 achieved, which can promote applications such as material handling, quality control, and dynamic
 5 scheduling.

6 4.2 Active discovery of SMSs

7 In order to implement the active discovery of SMSs, two components are designed in this section: 1)
 8 collaboration mechanism of manufacturing resources, and 2) services encapsulation and publishing.

9 4.2.1 Collaboration mechanism of manufacturing resources

10 The collaborative production aims to achieve real-time information sharing and autonomous
 11 decision-making of manufacturing resources. As shown in Fig. 4, a mechanism is designed to perform
 12 the collaboration production.



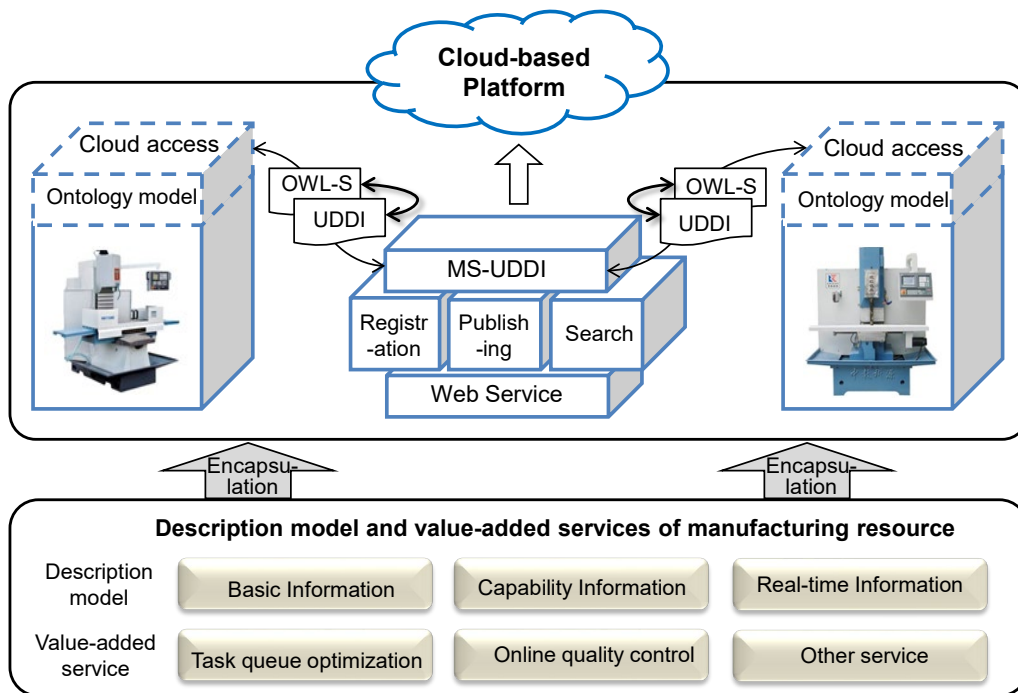
14 Fig. 4. Collaboration mechanism of manufacturing resources

15
 16 The proposed collaboration mechanism can be described as two processes. The first process is
 17 real-time information sharing which aims to share information with smart manufacturing resources
 18 (SMRs) and make better-informed decisions. SMRs mainly refer to the resources which have the
 19 capabilities of active sensing and autonomous decision-making. During the real-time information
 20 sharing, the SMR sends real-time information to its upstream and downstream SMRs, and receives
 21 real-time information from its upstream and downstream SMRs. For example, smart machine tool A in
 22 smart cell (i) can send the real-time information (e.g. the required material information and task
 23 operation information) to the trolley and operator; it can also receive the real-time information from the
 24 trolley and operator; moreover, the machine tool can also send/receive the real-time information
 25 to/from its downstream machine tool in the same cell (i) or different cell (j). The interaction between
 26 different cells can then be achieved based on the real-time information sharing. The second process is
 27 the autonomous decision-making. It can be performed as the following steps. The first step is to
 28 identify the real-time status of SMRs according to the shared information. The second step is to
 29 optimize the manufacturing processes according to the identified status of SMRs. The third step is to
 30 share the local optimization information with related SMRs. For example, machine tool A in cell (i)

1 will firstly identify its and the collaborated SMRs' real-time status to judge whether exceptions (e.g.
 2 material lack, resources breakdown) occur during production processes. Secondly, machine tool A
 3 executes local manufacturing process optimization according to the identified exceptions. For example,
 4 machine tool A will optimize its task queue when exceptions occur to its upstream/downstream SMRs
 5 to avoid extra work-in-progress (WIP) cost. Then, the obtained local optimization information of
 6 machine tool A will be shared with its upstream/downstream SMRs.

7 4.2.2 Services encapsulation and publishing

8 This component aims to construct the service model of SMRs and publish it on the cloud-based
 9 platform. As shown in Fig. 5, two modules are included to implement this component, i.e. 1) service
 10 encapsulation and 2) publishing services.



12
 13 Fig. 5. Service encapsulation and publishing

14 ■ Services encapsulation

15 Services encapsulation aims to encapsulate SMRs into SMSs by constructing the description model
 16 and designing value-added services of SMRs.

17 The description model is to describe the capabilities of an SMR . The description model of an SMR
 18 consists of four parts, i.e. basic information, processing capability information, real-time status
 19 information, and quality of service information.

20 ● Basic information of SMR

21 Basic information of an SMR is the basic part of the description model, which could facilitate
 22 up-level managers to find the service provider efficiently. The basic information mainly includes the
 23 information of name, specification, type, identity document (ID), etc.

24 ● Processing capability information of SMR

25 Processing capability information is the core part of the description model. It is the most important
 26 evaluation criterion to judge whether the provided services can meet manufacturing requirements and
 27 participate in the optimal allocation process of SMSs. The processing capability information includes
 28 processing methods (e.g. machining and heat treatment), machining features (e.g. hole, groove, and

plane), machinable materials (e.g. steel, cast iron, and alloy), etc.

- Real-time status information of SMR

The real-time status information is an important part of the description model, which provides accurate and timely information for the optimal allocation of SMSs. The real-time information of the SMR includes service status (e.g. working, idle, maintenance), material information (e.g. material kinds, material quantity), task queue (e.g. task ID, due time, task progress), workload, etc.

- Quality of service information of SMR

The quality of service information reflects the service level of the SMR. It is the key parameter to evaluate the candidate services and form the optimal allocation results of SMSs. The quality of service information includes manufacturing cost, manufacturing time, product quality, service times, customer satisfaction, on-time delivery, etc.

Based on the collaboration mechanism of SMRs, some value-added services can be designed, such as task queue optimization, online quality control, and active material handling.

- Task queue optimization

This service aims to timely optimize the local task queue of SMRs according to the shared real-time information. The general optimization model of this service can be stated as formula (1)-(3).

$OptQue_{SMR}$ represents the optimal task queue of the SMR, $TSet_{SMR}$ represents the assigned task set of the SMR, I_{SMR} represents the shared information acquired the SMR, G_{SMR} and H_{SMR} represent the inequality and equality constraints for completing $TSet_{SMR}$ by SMR.

$$\text{Objective } OptQue_{SMR} = F_{OptQue}(TSet_{SMR}, I_{SMR}) \quad (1)$$

$$\text{Subject to } G_{SMR}(TSet_{SMR}, I_{SMR}) \leq 0 \quad (2)$$

$$H_{SMR}(TSet_{SMR}, I_{SMR}) = 0 \quad (3)$$

- Online quality control

This service aims to monitor and diagnose the processing quality of SMRs online. The workflow of online quality control can be described as follows. Firstly, set up an allowable deviation δ for the processing quality. Secondly, get the standard quality requirement τ_s and real-time quality information τ_r . Thirdly, judge whether exceptions of processing quality occur according to formula (4). When the exceptions are monitored or diagnosed, the up-level system will be informed, and measures will be taken to tackle the exceptions.

$$\text{If } \begin{cases} \|\tau_r - \tau_s\| \leq \delta, \text{ exceptions do not occur.} \\ \|\tau_r - \tau_s\| > \delta, \text{ exceptions occur.} \end{cases} \quad (4)$$

- Active material handling

This service aims to actively deliver the required material to SMRs to complete the assigned manufacturing tasks. The workflow of active material handling can be described as follows. The first is to check the real-time status of the required material according to the shared information. If the

1 required material is not enough to complete the assigned manufacturing tasks, the second is to send the
2 information (e.g. material type, material quantity) of the required material to the up-level system. Then,
3 trolleys will get material handling tasks and deliver the required material to associated SMRs.

4 ■ Publishing services

5 After obtaining the description model and value-added services of SMRs, the next is to publish
6 them on the cloud-based manufacturing platform. In this section, MS-UDDI (UDDI for manufacturing
7 service) which integrates ontology web language for services (OWL-S) and UDDI technologies is
8 introduced to complete the SMSs publishing. Three modules are included in the MS-UDDI, i.e.
9 registration module, publishing module, and search module. In the registration module, the ontology
10 model of SMSs is constructed by specific development tools (e.g. Protégé) and described by OWL-S.
11 Then, the OWL-S description of SMSs is transformed into UDDI data according to the mapping
12 relationship between the OWL-S profile and UDDI (Srinivasan et al., 2005). In the publishing module,
13 all the related UDDI data of the SMSs is published on the cloud-based manufacturing platform through
14 the standard interface. Then, a service pool is formed by the published SMSs. The information of SMSs
15 can be acquired and invoked by the search module, which can make the SMRs quickly respond to
16 different manufacturing requirements and participate in the allocation process of SMSs. More details
17 about MS-UDDI can be referred to the research work (Zhang et al., 2017b).

18 **4.3 Optimal allocation of SMSs**

19 *4.3.1 Working logic of optimal allocation of SMSs*

20 The optimal allocation of SMSs can be considered as the process of SMSs composition and optimal
21 selection for completing specific manufacturing tasks. Three different roles participate in the SMSs
22 allocation process, i.e. customer, resource owner, and cloud-based manufacturing platform. The
23 customer is the demander of SMSs, and submits manufacturing tasks to the cloud-based manufacturing
24 platform. The resource owner acts as the SMSs provider, and provides capabilities for manufacturing
25 tasks. The cloud-based manufacturing platform is responsible for providing transaction mechanisms
26 and tools for the customer and resource owner.

27

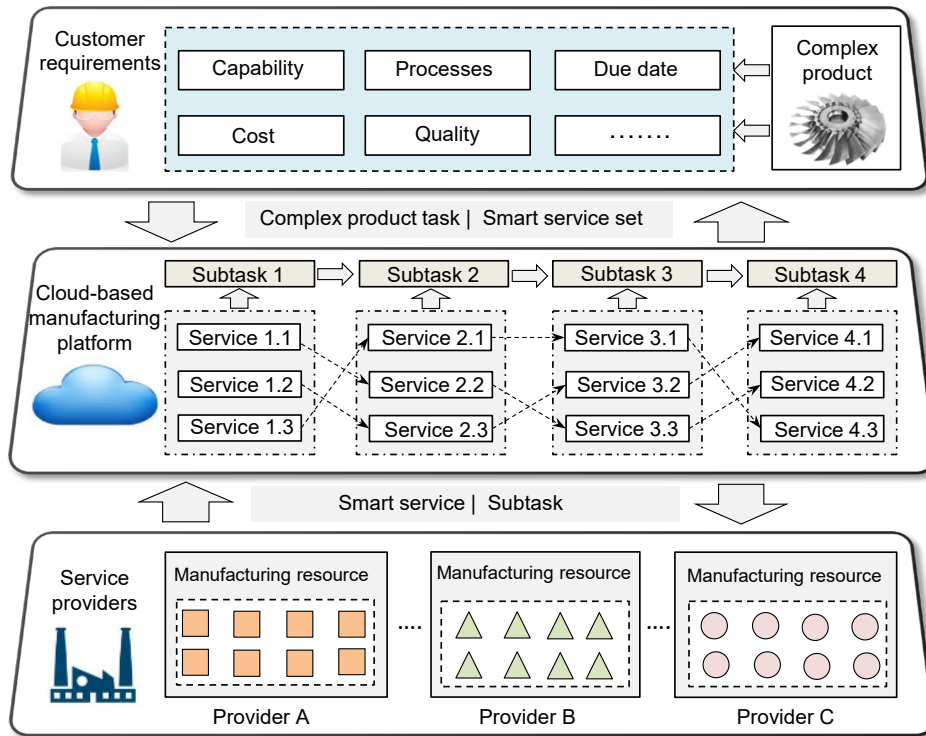


Fig. 6. Working logic of allocation of SMSs

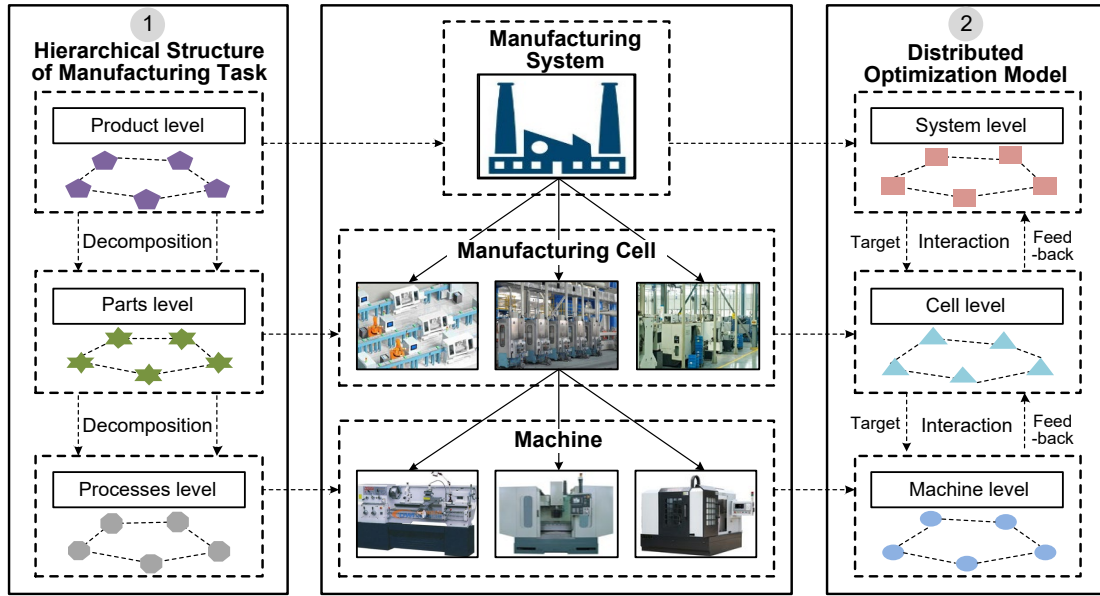
As shown in Fig. 6, the working logic of optimal allocation of SMSs can be described as follows. Firstly, customers submit the manufacturing task information and requirements to the cloud-based platform. Resource owners published the SMSs which are acquired from the SMRs on the cloud-based manufacturing platform, and then an SMSs pool is formed. The submitted task will be decomposed into several subtasks according to its production processes. Based on the manufacturing requirements for the capability and QoS of SMSs, candidate service sets are selected from the service pool. Then, the optimal allocation of SMSs will be implemented by invoking optimization methods. After the allocation, the service provider can get a piece of subtasks to complete, and the customer can obtain a set of SMSs to perform its manufacturing task. All the production information can be timely acquired and shared with the resource owner and customer by the cloud-based manufacturing platform.

4.3.2 Distributed optimization model of SMS allocation

To maintain the decision autonomy of service providers, a distributed optimization model is proposed for the optimal allocation of SMSs.

As shown in Fig. 7, the distributed optimization model is constructed based on the hierarchical structure of complex manufacturing task and manufacturing resources. Three levels are included in the proposed model, i.e. system level, cell level, and machine level. Each level has different elements. Only one element which represents the manufacturing system is at the system level. It is used to get the overall requirements of the submitted manufacturing task, and cascade manufacturing targets to the elements in the cell level. The elements in the cell level represent the manufacturing requirements for the decomposed parts. They aim to select the right manufacturing cells to fulfill the targets cascaded from the system level and cascade targets to the elements at the machine level. The elements in the machine level are employed to select the right machine tools to accomplish specific manufacturing processes to fulfill the cascaded manufacturing targets from the cell level. Each element in the model can perform local optimization within its decision autonomy, and send the feedback to its upper level element. When elements in the lower level cannot fulfill the cascaded targets, the elements in the upper

1 level will adjust the targets according to the feedback. The interaction hence can be achieved through
 2 the loop of cascade and feedback. The optimal allocation results can be obtained by the iterative
 3 interaction.



4
 5 Fig. 7. Distributed optimization model of SMS allocation

6 4.3.3 Solutions for the distributed optimization model of SMS allocation

7 Since the constructed optimization model is distributed, a distributed optimization solution/method
 8 is needed to solve the proposed model. Analytical target cascading (ATC) is a decomposition-based,
 9 multilevel, and hierarchical optimization method. During the implementation of the ATC method, the
 10 whole problem is decomposed into a few individual elements in a hierarchical structure. Each element
 11 is iteratively solved within its own decision autonomy, and then the final optimization results can be
 12 achieved. More detailed information about the implementation of ATC can refer to Kim et al. (2003),
 13 Tosserams et al. (2006), and Zhang et al. (2017c).

14 Given the promising features of ATC in solving engineering problems, it is applicable to solve the
 15 distributed optimization model of SMSs allocation. According to the conventions of ATC, the
 16 formulation of elements in the model can be presented below and related notations are listed in Table 2.
 17

18 Table 2 Notations

Notations	Description
$a.b$	b th element in the a th level, $a=1,2,3$: 1 represents the system level, 2 represents the cell level, and 3 represents the machine level
$\mathbf{x}_{a.b}$	Vector of local parameters in the element $a.b$
$f(\overline{\mathbf{x}}_{a.b})$	Local optimization objective of b th element in the a th level
$\mathbf{g}_{a.b}$	Inequality constraints for the element $a.b$
$\mathbf{h}_{a.b}$	Equality constraints for the element $a.b$
$\mathbf{T}_{a.b}$	Vector of target variables for element $a.b$
$\mathbf{R}_{a.b}$	Vector of response variables for element $a.b$

$T_{a,b}^c$	Cascaded target for the total manufacturing cost of element $a.b$
$T_{a,b}^t$	Cascaded target for the total manufacturing time of element $a.b$
$R_{a,b}^c$	Backtracked response for the total manufacturing cost of element $a.b$
$R_{a,b}^t$	Backtracked response for the total manufacturing time of element $a.b$
$\mathbf{v}_{a,b}$	Vector of Lagrangian multiplier parameters of element $a.b$
$V_{a,b}^c$	Lagrangian multiplier parameter for the total manufacturing cost of element $a.b$
$V_{a,b}^t$	Lagrangian multiplier parameter for the total manufacturing time of element $a.b$
$\mathbf{w}_{a,b}$	Vector of weight coefficients of element $a.b$
$W_{a,b}^c$	Weight coefficient for the total manufacturing cost of element $a.b$
$W_{a,b}^t$	Weight coefficient for the total manufacturing time of element $a.b$
$O_{a,b}^k$	k th candidate service for completing the element $a.b$
$S_{a,b}^k$	Selection coefficient for service $O_{a,b}^k$ (If service $O_{a,b}^k$ is selected, $s_{a,b}^k=1$; otherwise, $s_{a,b}^k=0$)
$C_{a,b}$	Local manufacturing cost for completing the element $a.b$
$t_{a,b}$	Local manufacturing time for completing the element $a.b$
$C_{a,b}^k$	Manufacturing cost per unit time (for element in the cell level)/Manufacturing cost (for element in other levels) for $O_{a,b}^k$ completing the element $a.b$
$t_{a,b}^k$	Manufacturing time for $O_{a,b}^k$ completing the element $a.b$

1

2 ● Element in the system level`

3 Objective function $\min f(\overline{\mathbf{x}}_{1,1}) + \|\mathbf{w}_{1,1} \circ (\mathbf{T}_{1,1} - \mathbf{R}_{1,1})\|_2^2 + \sum_{2,i \in \nu(1,1)} \phi_{AL}^{2,i}(\mathbf{T}_{2,i} - \mathbf{R}_{2,i})$ (5)

4 Subject to $\overline{\mathbf{x}}_{1,1} = [\mathbf{x}_{1,1}, \mathbf{R}_{1,1}, (\mathbf{T}_{2,i} \mid 2,i \in \nu(1,1))]$ (6)

5 $\mathbf{g}_{1,1}(\overline{\mathbf{x}}_{1,1}) \leq \mathbf{0}$ (7)

6 $\mathbf{h}_{1,1}(\overline{\mathbf{x}}_{1,1}) = \mathbf{0}$ (8)

7 $\phi_{AL}^{2,i}(\mathbf{T}_{2,i} - \mathbf{R}_{2,i}) = \mathbf{v}_{2,i}^T (\mathbf{T}_{2,i} - \mathbf{R}_{2,i}) + \|\mathbf{w}_{2,i} \circ (\mathbf{T}_{2,i} - \mathbf{R}_{2,i})\|_2^2$ (9)

8 Three parts are included in the objective function of the element. The first part is used to minimize
9 the local objective of the system level. The second part is used to minimize the deviation between the
10 system responses and overall manufacturing targets. The third part is used to cascade targets for the
11 elements at the cell level. Eq. (6) presents the variables in this element. Eqs. (7)-(8) present the
12 constraints in the system level. Eq. (9) presents the augmented Lagrangian relaxation technique for the
13 target cascading process, the detailed information of which can refer to Tosserams et al. (2006).

14 ● Element in the cell level

15 Objective function $\min f(\overline{\mathbf{x}}_{2,i}) + \phi_{AL}^{2,i}(\mathbf{T}_{2,i} - \mathbf{R}_{2,i}) + \sum_{3,j \in \nu(2,i)} \phi_{AL}^{3,j}(\mathbf{T}_{3,j} - \mathbf{R}_{3,j})$ (10)

1 Subject to $\overline{\mathbf{x}}_{2,i} = [\mathbf{x}_{2,i}, \mathbf{R}_{2,i}, (\mathbf{T}_{3,j} | 3.j \in \nu(2.i))] \quad (11)$

2 $\mathbf{g}_{2,i}(\overline{\mathbf{x}}_{2,i}) \leq \mathbf{0} \quad (12)$

3 $\mathbf{h}_{2,i}(\overline{\mathbf{x}}_{2,i}) = \mathbf{0} \quad (13)$

4 $\phi_{AL}^{3,j}(\mathbf{T}_{3,j} - \mathbf{R}_{3,j}) = \mathbf{v}_{3,j}^T (\mathbf{T}_{3,j} - \mathbf{R}_{3,j}) + \|\mathbf{w}_{3,j} \circ (\mathbf{T}_{3,j} - \mathbf{R}_{3,j})\|_2^2 \quad (14)$

5 Similarly, three parts are included in the objective function of the element. The first part is to
6 minimize the local objective of element $2.i$. The second part is used to minimize the deviation between
7 the responses of the current element and the cascaded targets from the system level. The third part is
8 used to cascade targets for the elements at the machine level. Eq. (11) presents the variables in element
9 $2.i$. Eqs. (12)-(13) represent the manufacturing constraints for completing element $2.i$. Eq. (14) presents
10 the augmented Lagrangian relaxation technique for the target cascading process.

11 ● Element in the machine level

12 Objective function $\min f(\overline{\mathbf{x}}_{3,j}) + \phi_{AL}^{3,j}(\mathbf{T}_{2,i} - \mathbf{R}_{2,i}) \quad (15)$

13 Subject to $\overline{\mathbf{x}}_{3,j} = [\mathbf{x}_{3,j}, \mathbf{R}_{3,j}] \quad (16)$

14 $\mathbf{g}_{3,j}(\overline{\mathbf{x}}_{3,j}) \leq \mathbf{0} \quad (17)$

15 $\mathbf{h}_{3,j}(\overline{\mathbf{x}}_{3,j}) = \mathbf{0} \quad (18)$

16 Because the machine level is the bottom level of the distributed optimization model, the
17 elements in this level have no targets to cascade. Thus, the objective function of the element in the
18 machine level is composed of two parts. The first part is the local objective of element $3.j$. The
19 second part aims to minimize the deviation between the responses of element $3.j$ and the cascaded
20 targets from element $2.i$. Eq. (16) presents the variables in element $3.j$. Eqs. (17)-(18) represent
21 the manufacturing constraints for completing element $3.j$.

22 After the formulation of each element, the constructed model can be solved according to the
23 steps of implementing the ATC method, and the optimal results of the allocation of SMSs can be
24 achieved.

25 5 Case study

26 The case referred in this paper is a task of producing some key parts of an automotive engine (Zhang et
27 al., 2018). Firstly, the effectiveness of ATC in solving the distributed optimization model of SMS
28 allocation is to verify. Then, a prototype system is used to achieve a proof-of-concept validation of the
29 proposed framework.

30 5.1 Effectiveness of the distributed optimization model

31 As shown in the upper part of Fig. 8, six subtasks (i.e. valve, crankcase, connecting rod, oil pan,
32 gear housing, and EGR passage) are included for completing the assembly process of the engine. The
33 engine has its specific process flow and logistics flow. For simplicity of understanding, the connecting
34 rod, one of the subtasks, is considered as an example to explain the effectiveness of ATC in solving the
35 distributed optimization model of SMS allocation.

1 As shown in the lower left part of Fig. 8, when the manufacturing task is submitted to the
 2 cloud-based platform, the manufacturing system can receive the manufacturing requirements for
 3 producing the connecting rod. Then, the connecting rod is decomposed into three processes, i.e. milling,
 4 drilling, and boring. A distributed optimization model in a hierarchical structure can be constructed
 5 based on the decomposition of the subtask. As shown in the lower right part of Fig. 8, the distributed
 6 model consists of five elements which are in a three-level structure. Element 1.1 is in the system level,
 7 element 2.1 is in the cell level, and the other three elements (i.e. 3.1, 3.2, and 3.3) are at the machine
 8 level. Based on analyzing the manufacturing capabilities of the registered SMSs in the cloud-based
 9 platform, the qualified candidate services are acquired from the service pool and listed near the related
 10 elements. Table 3 lists the information of each candidate SMS which comes from an automotive parts
 11 association. Note that the data in Table 3 is treated to keep the confidentiality of their key businesses.

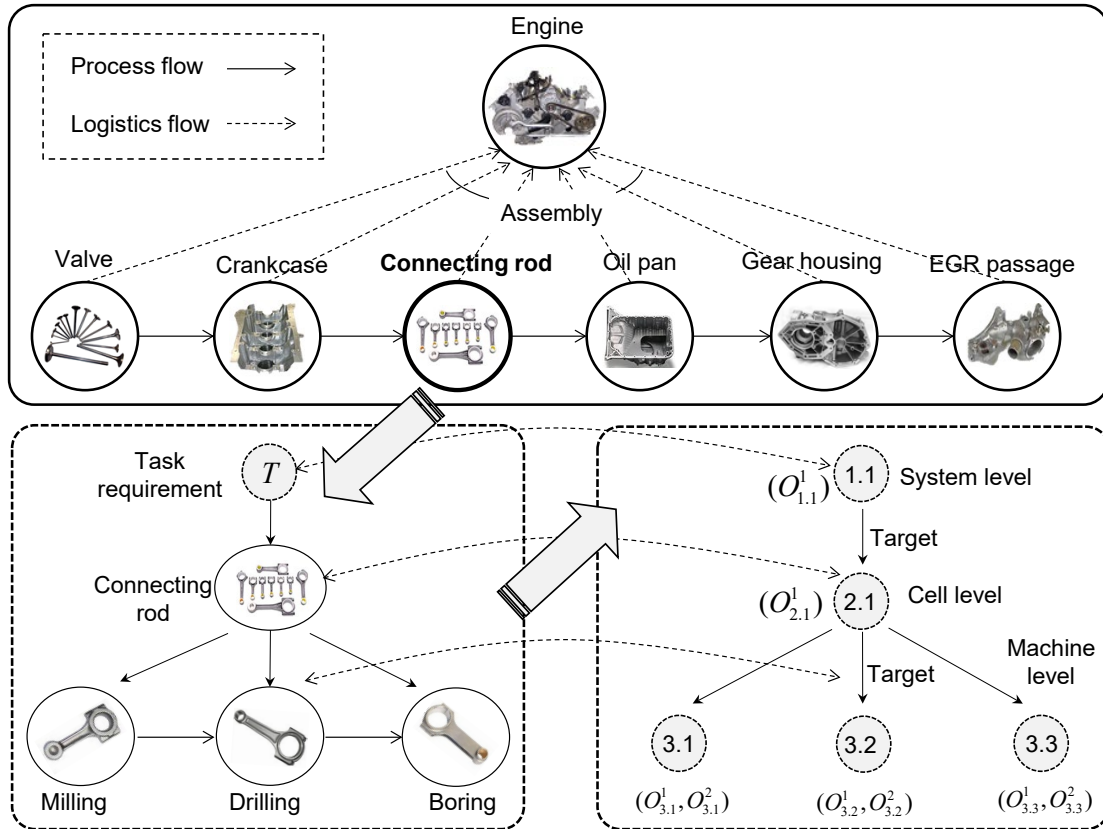


Fig. 8. Distributed model of the case

Table 3 Information of Candidate Services

Element		Candidate manufacturing services			
Number	Element Level	Service Option	Service Style	$c_{a,b}^k$	$t_{a,b}^k$
1.1	System Level	$O_{1,1}^1$	Manufacturing System	-	-
2.1	Cell Level	$O_{2,1}^1$	Manufacturing Cell	0.2	-
3.1	Machine Level	$O_{3,1}^1$	Machine Tool	14	4
		$O_{3,1}^2$	Machine Tool	11	5
3.2	Machine Level	$O_{3,2}^1$	Machine Tool	5	4
		$O_{3,2}^2$	Machine Tool	6	3

3.3	Machine Level	$O_{3,3}^1$	Machine Tool	12	5
		$O_{3,3}^2$	Machine Tool	11	8

After obtaining the distributed model of the case, the elements in each level can be formulated according to the formulations described in section 4.3. The formulations of the elements in system level, cell level, and machine level are presented as Table 4, 5, and 6, respectively. In this case, the overall manufacturing targets for total manufacturing cost and time are 31 and 15, and the weight coefficients are 0.3 and 0.7. As shown in Table 4, the overall manufacturing requirements of the connecting rod are included in the objective function of element 1.1. It can be considered as the local objective of element 1.1 at the system level. The total manufacturing cost/time of each element is generally composed of its local manufacturing cost/time and the total manufacturing cost/time of its upstream elements. Because no local manufacturing cost and time are produced in element 1.1, the total manufacturing cost and time of element 1.1 are equal to its upstream element 2.1. As shown in Table 5, no local manufacturing time is produced, thus the total manufacturing time of element 2.1 is equal to the total manufacturing time of its upstream elements at the machine level. The local manufacturing cost of element 2.1 denotes the manufacturing cost which is consumed for running the cell service. Since the machine level is the bottom level in the distributed model, no upstream elements are related to the elements at the machine level. Therefore, as shown in Table 6, the total manufacturing cost/time of the element at the machine level is equal to its local manufacturing cost/time.

The distributed optimization model can be solved according to the procedure of implementing the ATC method. Table 7 lists the obtained optimization results. The total manufacturing cost is 30.8 and the total manufacturing time is 14. Though the results are not exactly the same as the given targets (31 and 15), the deviations are allowable in practice. All the service options are the same as the results obtained by the centralized optimization method (e.g. particle swarm optimization). It means that the proposed distributed model is effective in dealing with the optimal allocation of SMSs.

Table 4 Formulation of the element in the system level

Element in the system level (1.1)	
Objective function	$\min \ \mathbf{w}_{1,1} \circ (\mathbf{T}_{1,1} - \mathbf{R}_{1,1}) \ _2^2 + \phi_{AL}^{2,1}(\mathbf{T}_{2,1} - \mathbf{R}_{2,1})$
Subject to	$\overline{\mathbf{x}}_{1,1} = [\mathbf{R}_{1,1}, \mathbf{T}_{2,1}], \quad \mathbf{T}_{1,1} = [T_{1,1}^c, T_{1,1}^t],$ $\mathbf{R}_{1,1} = [R_{1,1}^c, R_{1,1}^t], \quad \mathbf{T}_{2,1} = [T_{2,1}^c, T_{2,1}^t],$ $\mathbf{v}_{2,1} = [v_{2,1}^c, v_{2,1}^t], \quad \mathbf{w}_{2,1} = [w_{2,1}^c, w_{2,1}^t],$ $\phi_{AL}^{2,1}(\mathbf{T}_{2,1} - \mathbf{R}_{2,1}) = \mathbf{v}_{2,1}^T (\mathbf{T}_{2,1} - \mathbf{R}_{2,1}) + \ \mathbf{w}_{2,1} \circ (\mathbf{T}_{2,1} - \mathbf{R}_{2,1}) \ _2^2,$ $\mathbf{R}_{1,1} - \mathbf{T}_{2,1} = \mathbf{0},$ $\overline{\mathbf{x}}_{1,1} \geq \mathbf{0}$

1

Table 5 Formulation of the element in the cell level

Element in the cell level (2.1)	
Objective function	$\min \phi_{AL}^{2.1}(\mathbf{T}_{2.1} - \mathbf{R}_{2.1}) + \sum_{3,j \in \nu(2.1)} \phi_{AL}^{3,j}(\mathbf{T}_{3,j} - \mathbf{R}_{3,j})$
Subject to	$\overline{\mathbf{x}}_{2.1} = [\mathbf{x}_{2.1}, \mathbf{R}_{2.1}, (\mathbf{T}_{3,j} 3,j \in \nu(2.1))],$ $\mathbf{x}_{2.1} = [c_{2.1}, t_{2.1}], \quad \mathbf{R}_{2.1} = [R_{2.1}^c, R_{2.1}^t],$ $\mathbf{T}_{3,j} = [T_{3,j}^c, T_{3,j}^t],$ $\mathbf{v}_{3,j} = [v_{3,j}^c, v_{3,j}^t], \quad \mathbf{w}_{3,j} = [w_{3,j}^c, w_{3,j}^t],$ $\phi_{AL}^{3,j}(\mathbf{T}_{3,j} - \mathbf{R}_{3,j}) = \mathbf{v}_{3,j}^T (\mathbf{T}_{3,j} - \mathbf{R}_{3,j}) + \ \mathbf{w}_{3,j} \circ (\mathbf{T}_{3,j} - \mathbf{R}_{3,j})\ _2^2,$ $R_{2.1}^t = t_{2.1}^1 + \sum_{3,j \in \nu(2.1)} T_{3,j}^t, \quad R_{2.1}^c = c_{2.1}^1 \cdot R_{2.1}^t + \sum_{3,j \in \nu(2.1)} T_{3,j}^c,$ $\overline{\mathbf{x}}_{2.1} \geq \mathbf{0}$

2

3

Table 6 Formulation of the element in the machine level

Element in the machine level (3.j)	
Objective function	$\min \phi_{AL}^{3,j}(\mathbf{T}_{3,j} - \mathbf{R}_{3,j})$
Subject to	$\overline{\mathbf{x}}_{3,j} = [\mathbf{x}_{3,j}, \mathbf{R}_{3,j}], \quad \mathbf{x}_{3,j} = [c_{3,j}, t_{3,j}, s_{3,j}^k, c_{3,j}^k, t_{3,j}^k],$ $\mathbf{R}_{3,j} = [R_{3,j}^c, R_{3,j}^t],$ $\mathbf{v}_{3,j} = [v_{3,j}^c, v_{3,j}^t], \quad \mathbf{w}_{3,j} = [w_{3,j}^c, w_{3,j}^t],$ $R_{3,j}^t = t_{3,j}, \quad R_{3,j}^c = c_{3,j},$ $t_{3,j} = \sum s_{3,j}^k \cdot t_{3,j}^k, \quad c_{3,j} = \sum s_{3,j}^k \cdot c_{3,j}^k,$ $\sum s_{3,j}^k = 1,$ $\overline{\mathbf{x}}_{3,j} \geq \mathbf{0}$

4

5

Table 7 Optimal service allocation results

Element		Service Allocation Results			
Number	Element Level	Service Option	Service Provider	$c_{a,b}^k$	$t_{a,b}^k$
1.1	System Level	$O_{1.1}^1$	Manufacturing System	-	-

2.1	Cell Level	$O_{2,1}^1$	Manufacturing Cell	0.2	-
3.1	Machine Level	$O_{3,1}^2$	Machine Tool	11	5
3.2	Machine Level	$O_{3,2}^1$	Machine Tool	5	4
3.3	Machine Level	$O_{3,3}^1$	Machine Tool	12	5
Total Manufacturing Cost			30.8		
Total Manufacturing Time			14		

1

2 The most important reason to adopt the distributed optimization model is the feature of maintaining
3 the decision autonomy of service providers. An assumption is made as follows to verify this feature.

4 The SMS $O_{2,1}^1$ is assigned many tasks, and the service provider prefers to complete the connecting

5 rod task as soon as possible to release the workload of $O_{2,1}^1$. Then, a local objective $\min R_{2,1}^t$ will be

6 added to element 2.1 to minimize its total manufacturing time. The objective function of element 2.1

7 can be revised as Eq. (19).

$$8 \quad \min R_{2,1}^t + \phi_{AL}^{2,1}(\mathbf{T}_{2,1} - \mathbf{R}_{2,1}) + \sum_{3,j \in v(2,1)} \phi_{AL}^{3,j}(\mathbf{T}_{3,j} - \mathbf{R}_{3,j}) \quad (19)$$

9 Then, the optimization results can be obtained by implementing the ATC method. Table 8 compares

10 the SMSs allocation results with and without the decision autonomy of the service provider of $O_{2,1}^1$.

11 When the decision autonomy is not considered in the SMSs allocation process, the total manufacturing

12 time $R_{2,1}^t$ for $O_{2,1}^1$ completing element 2.1 is 14. When the decision autonomy is considered, the

13 $R_{2,1}^t$ is 12. It can be seen that the decision autonomy of the service provider of $O_{2,1}^1$ can be maintained

14 by the distributed optimization model. However, the total manufacturing cost is increased from 30.8 to

15 34.4. That because reducing the total manufacturing time of $O_{2,1}^1$ brings extra manufacturing cost to

16 complete element 3.1 and 3.2, i.e. $R_{3,1}^c$ is increased from 11 to 14, $R_{3,2}^c$ is increased from 5 to 6.

17 Though their cost is increased, the manufacturing time is saved.

18

19

Table 8 Optimization results of with and without decision autonomy

Element	Without $\min R_{2,1}^t$			With $\min R_{2,1}^t$		
	Service option	$c_{a,b}^k$	$t_{a,b}^k$	Service option	$c_{a,b}^k$	$t_{a,b}^k$
1.1	$O_{1,1}^1$	-	-	$O_{1,1}^1$	-	-
2.1	$O_{2,1}^1$	0.2	0	$O_{2,1}^1$	0.2	-
3.1	$O_{3,1}^2$	11	5	$O_{3,1}^1$	14	4
3.2	$O_{3,2}^1$	5	4	$O_{3,2}^2$	6	3
3.3	$O_{3,3}^1$	12	5	$O_{3,3}^1$	12	5

$R'_{2,1}$	14	12
Total manufacturing cost	30.8	34.4
Total manufacturing time	14	12

5.2 Prototype System

In order to better explain the key technologies proposed in this research, a proof-of-concept prototype system is developed to acts as a platform to achieve SMS management. The process of active discovery and optimal allocation of SMSs can be demonstrated by the designed system.

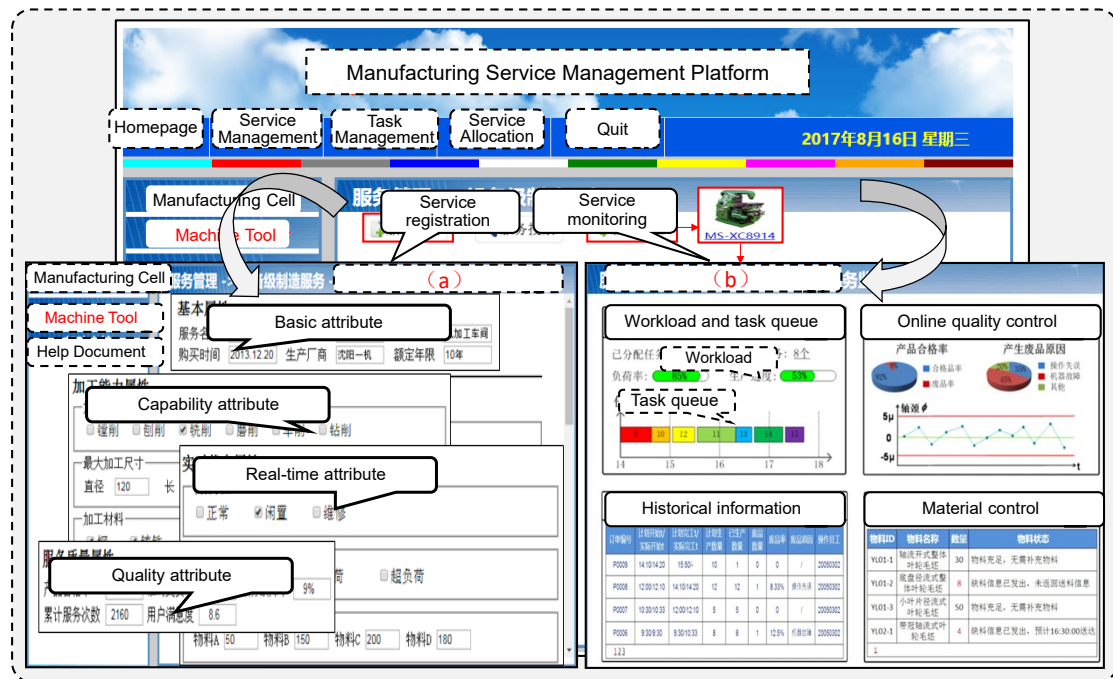


Fig. 9. SMSs management in the prototype system

Fig. 9 shows the SMS management module of the prototype system. A machine tool for milling is taken as an example to explain this module. The first function of this module is to achieve service registration. Four aspects of attributes are required to describe in this module. The basic attribute is used to describe the basic information of the machine tool. The capability attribute is used to describe the processing capability information of the machine tool. The real-time attribute is used to describe the real-time information of the machine tool. The quality attribute is used to describe the quality of service information the machine tool. After completing all the related attributes, the machine tool service can be registered at the prototype system. The second function of this module is to achieve service monitoring. As can be seen in Fig. 9, the real-time production information of the machine tool can be timely monitored, such as the real-time workload and task queue of the machine tool, online quality information, the historical production information, and the required material information.

Fig. 10 shows the workflow of SMS allocation in the prototype system. A task of producing key parts of an automotive engine is taken as the example. Firstly, the customer describes the information (e.g. due time, maximum cost) of the task and submits it to the system. The prototype system partitions the complex task into many subtasks, and assigns each subtask to the qualified service provider. The subtask, such as the connecting rod, will be decomposed into several elements in a hierarchical

1 structure according to its detailed process information, and the qualified candidate SMSs will be
 2 acquired from the services pool. After implementing the ATC-based service allocation, the optimization
 3 results will be obtained. When the service (e.g. machine tool for milling) gets the manufacturing task,
 4 the service provider will timely optimize the task queue based on its real-time status, and perform the
 5 obtained task according to the updated queue. During the whole production process, all the real-time
 6 manufacturing information of the task can be monitored and shared between the participants (i.e.
 7 customer, service provider, and manufacturing system). Once an exception occurs, it can be identified
 8 quickly, and the re-allocation of SMSs will be implemented to ensure that the task can be accomplished
 9 on time.

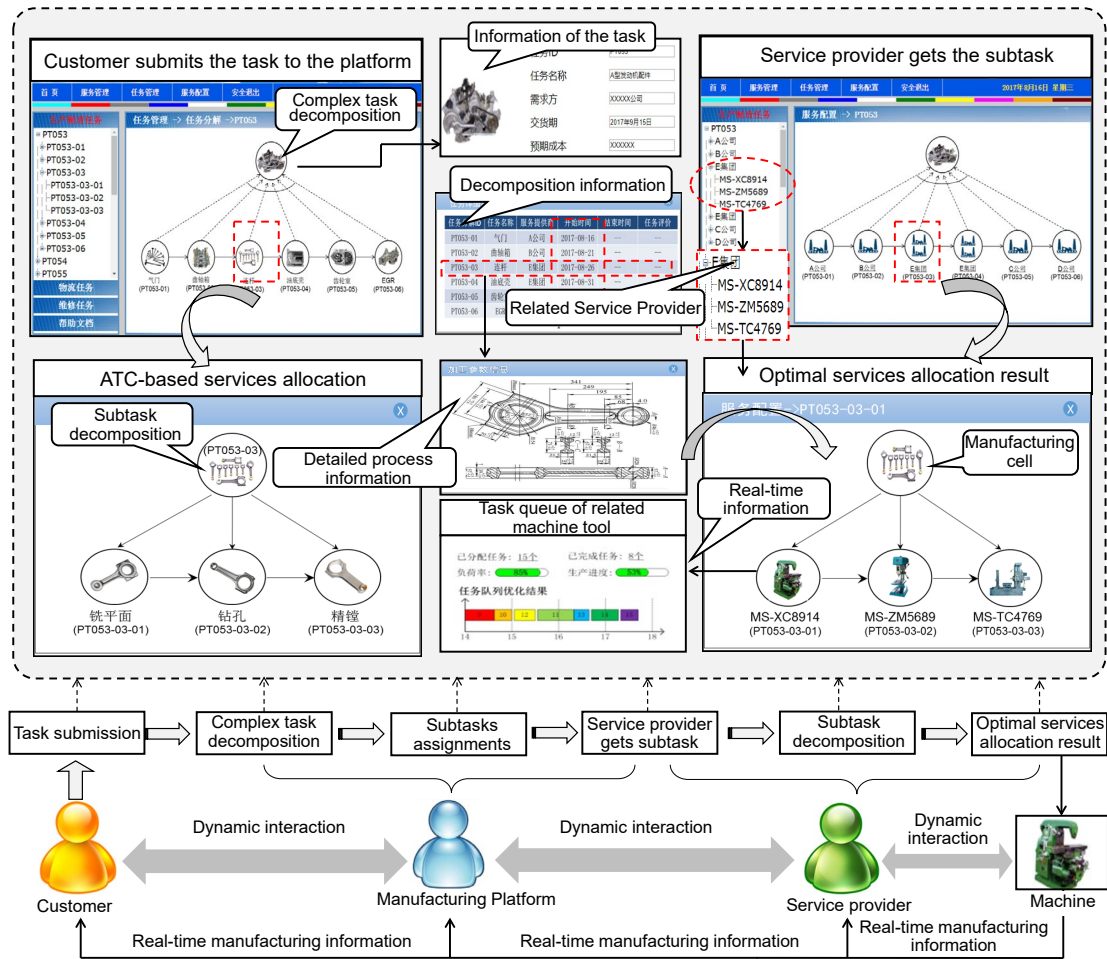


Fig. 10. Workflow of SMS allocation in the prototype system

5.3 Discussions and Managerial implications

Based on the research results, some advantages of the proposed framework for participants in smart manufacturing can be found and discussed as follows. For the service providers, they can have autonomous decision rights during the SMS allocation process. Hence, the collaboration relationship between different service providers can be protected, and the competitiveness of service alliances or communities can be further enhanced. For operators of the cloud-based manufacturing platform, they can get more accurate and transparent information of SMSs and tasks. The utilization rate of services can be increased. Then, idle manufacturing resources and unnecessary energy consumption can be reduced. In addition, the operators can have an alternative optimization tool (i.e. the proposed distributed optimization strategy) to perform global or local SMS allocation regarding different

1 circumstances. For the customers, they can obtain the production information of their tasks through the
2 cloud-based manufacturing platform. Also, they can timely provide their internal feedback for the
3 service providers to improve the production processes. Finally, they can get satisfactory products
4 efficiently.

5 Moreover, the case study demonstrates that the proposed framework has potential to be applied in
6 industry. Specifically, it can promote the shift of traditional manufacturing paradigm to service-oriented
7 smart manufacturing, and contribute to enhance the sustainability, flexibility, and collaboration of
8 production processes. The implications to improve production management of enterprises can be
9 depicted as follows. Firstly, the proposed framework can be applicable for monitoring and acquiring
10 real-time information from manufacturing processes. The up-level managers can utilize the information
11 to analyze service status of manufacturing resources, identify the task progress, and optimize
12 manufacturing processes. Thus, the proposed framework can be used to support dynamic optimization
13 management of manufacturing execution systems. Secondly, the application of the proposed framework
14 presents the potential of bringing more benefits to enterprises. The decision autonomy of service
15 providers can be maintained under this framework. Hence, the service management can be more
16 flexible, which will benefit the enterprises to keep their sustainable competitive advantages. Thirdly,
17 the proposed framework provides the possibility for facilitating enterprises to efficiently deal with
18 production exceptions. Based on the acquired real-time information, production exceptions can be
19 quickly identified. The distributed optimization model in the framework allows enterprises to solve
20 production exceptions with only considering local optimization parameters, which is more efficient
21 than traditional centralized optimization method. Ultimately, the production of enterprises can proceed
22 normally.

23 **6 Conclusions**

24 Nowadays, smart manufacturing has attracted wide attention from both academia and industry. This
25 research is considered an attempt in the active discovery and optimal allocation of SMSs to facilitate
26 sustainable production.

27 The major contributions of this paper are summarized as follows. Firstly, an integrated framework is
28 proposed to accomplish the holistic description of the active discovery and optimal allocation of SMSs
29 and improve the SMS management. Secondly, three key technologies are identified to implement the
30 proposed framework, i.e. active perception of manufacturing resources, active discovery of SMSs, and
31 optimal allocation of SMSs. Thirdly, a collaboration mechanism is designed to achieve the real-time
32 information sharing between manufacturing resources, promote collaborative production, and provide a
33 basis for the active discovery of SMSs. Fourthly, the working logic of optimal allocation of SMSs is
34 identified, and a distributed optimization model based on the ATC method is constructed to maintain
35 the decision autonomy of service providers and promote the flexibility and sustainability of smart
36 manufacturing. A case study is further implemented to verify the effectiveness of the proposed
37 methodology in this research.

38 The future work may follow several aspects. Firstly, how to design a more comprehensive and
39 standard model to describe the services in the context of smart manufacturing? This research is limited
40 to describe the service model of manufacturing resources in the shop-floor. Actually, all the resources
41 in smart manufacturing can provide services for meeting different manufacturing requirements.
42 Secondly, how to accurately describe the submitted manufacturing tasks and accomplish the matching
43 between tasks and candidate services? Effective and accurate description of manufacturing tasks plays

1 an important role in promoting efficient service allocation. Thirdly, how to develop a platform to
2 implement the active discovery and optimal allocation of SMSs in real-life? A platform in practice can
3 not only improve the proposed method but also popularize the applications of smart manufacturing.

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