

1 A two-stage approach for fleet management optimization under time-varying
2 demand

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32 **Abstract**

33 An efficient two-stage heuristic approach is developed for solving the fleet management problem
34 under time-varying demand. Stage 1 of the approach optimizes the vehicles' utilization schedule.
35 Continuous-time approximation is employed to yield a set of near-optimality conditions that can
36 greatly reduce the solution space of this stage. Stage 2 then optimizes the vehicle purchase and
37 retirement schedules. Numerical experiments showed that our approach outperformed a number of
38 previous methods and commercial solvers by large margins in terms of solution quality,
39 computational efficiency, or both.

40

41 **Keywords:** vehicle fleet management; two-stage optimization; continuous-time approximation;
42 first-order condition; time-varying demand

43

44 1. Introduction

45 Freight and passenger transport service providers operate vehicle fleets (e.g., trucks, buses, ships and
46 aircrafts) of variable sizes to serve time-varying demands. Optimal decisions on fleet management are
47 crucial for those service providers to minimize the overall purchase, operation, maintenance, and
48 retirement costs of their fleets. These decisions pertain to: (i) when to purchase new vehicles and
49 retire old ones; and (ii) how to utilize the fleet to meet forecasted demands.

50 The fleet management problem under demand constraint belongs to the realm of “parallel replacement
51 problems” in the literature (Vander Veen, 1985; Leung and Tanchoco, 1990; Jones et al., 1991;
52 Karabakal et al., 1994). This class of problems aim to find the optimal replacement schedules (or
53 more generally, the purchase and retirement schedules if the number of assets is not fixed) of assets
54 (in our case, the vehicles) that minimize the total cost over a given planning horizon. The assets
55 considered in these problems are interdependent due to budget constraints (Karabakal et al., 1994; Lee
56 and Madanat, 2015; Lee et al., 2016; Zhang et al., 2017), economies of scale (Jones et al., 1991;
57 Büyükahtakın et al., 2014), demand constraints (Wu et al., 2003; Wu et al., 2005; Guerrero et al.,
58 2013; Guerrero, 2014; Seif et al., 2019; Shields et al., 2019), or combinations of the above
59 (Büyükahtakın and Hartman, 2016; Des-Bordes and Büyükahtakın, 2017).

60 The parallel replacement problems are known to be difficult to solve due to the large solution space
61 (Vander Veen, 1985). As a result, heuristic approaches were often used instead of exact methods (e.g.,
62 Karabakal et al., 2000). Simplifying assumptions were also made to reduce the solution complexity.
63 Specifically, many works assumed that an asset’s unit operation and maintenance (O&M) cost per
64 period or per utilization unit (e.g., mile) was a constant (Li et al., 2018), or a function of the asset age
65 (Wu et al., 2003, 2005; Redmer, 2009; Parthanadee et al., 2012; Yatsenko and Hritonenko, 2015;
66 Abdi and Taghipour, 2018; Islam and Lownes, 2019) or maintenance type (Ngo et al., 2018).
67 However, for vehicle assets, empirical studies have shown that their unit O&M costs depend rather on
68 their cumulative mileages than on the above factors (CARB, 2008; Hartman and Tan 2014). Hence, in
69 the fleet management problem, the vehicles’ utilization in terms of mileage (which is a continuous
70 variable), or the mileage-based demand assignment to the vehicles, must be jointly optimized with the
71 fleet purchase and retirement schedules. This joint optimization problem is nonlinear and has a much
72 greater solution space. It thus becomes rather difficult to develop an efficient solution method for this
73 problem. Although some previous studies have also jointly optimized assets’ purchase and retirement
74 plan together with their utilization schedules, most of those works did not account for the dependency
75 of unit O&M cost on an asset’s cumulative utilization (e.g., Wu et al., 2003, 2005; Büyükahtakın and
76 Hartman, 2016; Des-Bordes and Büyükahtakın, 2017). Only a handful of those joint optimization
77 studies considered the impacts of cumulative utilization on the unit O&M cost. Regrettably, some of
78 them assumed simple, binary utilization variables (Seif et al, 2019; Shields et al., 2019). Others relied
79 on either a linear modeling approach associated with even larger solution spaces (Hartman, 1999), or
80 overly-simplified heuristic approaches that may result in poor solution quality (Jin and Kite-Powell,
81 2000; Guerrero et al., 2013). In short, an efficient approach to solving the fleet management problem
82 is still lacking.

83 Of note, some works in the literature also developed useful analytical insights that have practical
84 implications or can assist in the development of efficient solution methods. For example, Jones et al.
85 (1991) showed for a replacement problem of single-type assets that two properties, namely the
86 “no-splitting” property and the “older cluster replacement” property, should hold simultaneously at
87 optimality. The former means assets of the same age must be replaced at the same time; and the latter

88 means old assets should be replaced before new ones. However, these two seemingly intuitive
89 properties were only proved for cases where the number of assets is fixed (i.e., always a new asset
90 replacing an old one) and where demand or utilization is not concerned (Tang and Tang, 1993; Hopp
91 et al., 1993; McClurg and Chand, 2002; Childress and Durango-Cohen, 2005). In the fleet
92 management problem, however, the optimal fleet size naturally varies in response to the fluctuating
93 demand. We show by numerical examples that the widely-cited “no-splitting” and “older cluster
94 replacement” properties cannot both hold at optimality in this case. Thus, those earlier insights also
95 cannot be applied to solve our joint optimization problem with time-varying demand.

96 In light of the above, this paper develops an efficient heuristic approach for solving a general fleet
97 management optimization model. The model is a generalization of the truck fleet optimization model
98 proposed by Guerrero et al. (2013), which jointly optimized the truck mileages assigned and the
99 purchase and retirement schedule of multiple types of trucks subject to a time-varying demand
100 constraint. Our approach solves the problem in two stages. Stage 1 optimizes the vehicle mileage
101 assignment problem given the vehicle purchase and retirement schedules. Solution at this stage
102 utilizes an analytical property developed from a continuous-time approximation of the original,
103 discrete-time nonlinear model. This property indicates that, at the optimality, mileage should be
104 allocated to those vehicles with the lowest marginal utilization cost. Built upon this property, we
105 propose a Stage-1 solution approach that can greatly reduce the solution space without notably
106 compromising the solution quality. Stage 2 employs a tabu search algorithm (Glover and Laguna,
107 1998) to optimize the fleet purchase and retirement schedule. The benefits of our two-stage approach
108 are demonstrated through extensive numerical experiments. For cases where the Stage-1 problem is
109 convex (the simpler case), our approach produced solutions within 0-2% of those developed by a
110 commercial solver (i.e., CVX in Matlab) using only 0.3-13% of the latter’s runtimes. Even greater
111 advantages were observed for more general cases with a non-convex Stage-1 problem, where our
112 approach outperformed previous methods in both solution quality and computational efficiency.

113 The rest of the paper is organized as follows. Section 2 presents the general problem formulation and
114 an equivalent two-stage formulation. Section 3 proposes the heuristic approach. The computation time
115 and solution quality of our approach are tested in Section 4. Numerical case studies are furnished in
116 Section 5. Section 6 demonstrates the robustness of numerical solutions when some parameter values
117 contain errors and uncertainties, and when actual vehicle utilizations deviate from the optimal
118 schedule. Insights and potential extensions are discussed in Section 7.

119 **2. Problem formulations**

120 Section 2.1 presents a general formulation. Section 2.2 presents an equivalent two-stage formulation.
121 Notations used in this paper are summarized in Appendix A.

122 **2.1. A general formulation**

123 The problem is formulated as [P1] below, where the decision variables are: the number of vehicles
124 purchased at time t (those vehicles are termed *cohort t* from now on), denoted by P_t ; the type of
125 vehicles in cohort t , γ_t ; the mileage served at time τ by a vehicle in cohort t , $u_{\tau,t}$; and the time
126 when the vehicles in cohort t are retired, S_t . The subscripts in the above notations satisfy $1 \leq t \leq$
127 $\tau \leq T$, where T denotes the planning horizon. The unit of time can be a year, a month, or even a day.
128 Here we assume that all the vehicles in a specific cohort are of the same type, have the same
129 utilization plan over their service lives, and retire at the same time. This assumption is consistent with

130 the “no-splitting” property specified by Jones et al. (1991), and with those commonly assumed in the
 131 literature (e.g., Parthanadee et al., 2012; Guerrero et al., 2013; Laksuwong et al., 2014).

132 [P1]

$$133 \min_{P_t, \gamma_t, S_t, u_{\tau,t}} J = \sum_{t=1}^T A(\gamma_t) P_t e^{-rt} + \sum_{t=1}^T \sum_{\tau=t}^{S_t} P_t u_{\tau,t} M(y_{\tau,t}, \gamma_t) e^{-r\tau} - \sum_{t=1}^T P_t F(y_{S_t,t}, \gamma_t) e^{-rS_t} \quad (1a)$$

134 subject to:

$$135 \sum_{t: 1 \leq t \leq \tau \leq S_t} P_t u_{\tau,t} = D_\tau, \quad 1 \leq \tau \leq T \quad (1b)$$

$$136 y_{\tau,t} = \sum_{s=t}^{\tau} u_{s,t}, \text{ and } y_{t-1,t} = 0, \quad 1 \leq t \leq \tau \leq S_t \leq T \quad (1c)$$

$$137 \gamma_t \in H, \quad 1 \leq t \leq T \quad (1d)$$

$$138 S_t \text{ is an integer, } \quad 1 \leq t \leq S_t \leq T \quad (1e)$$

$$139 P_t \text{ is an integer, } P_t \geq 0, \quad 1 \leq t \leq T \quad (1f)$$

$$140 0 \leq u_{\tau,t} \leq U, \quad 1 \leq t \leq \tau \leq S_t \leq T \quad (1g)$$

$$141 y_{S_t,t} \leq \bar{y}, \quad 1 \leq t \leq S_t \leq T \quad (1h)$$

142 In the RHS of the objective function (1a), the first term is the total discounted vehicle purchase cost,
 143 where $A(\gamma_t)$ denotes the cost for purchasing a type- γ_t vehicle, and r the discount rate; the second
 144 term is the total discounted O&M cost, where $M(y_{\tau,t}, \gamma_t)$ denotes the unit O&M cost per vehicle per
 145 mile, and $y_{\tau,t}$ a cohort- t vehicle’s cumulative mileage at τ ; and the last term is the total discounted
 146 salvage value, where $F(y_{S_t,t}, \gamma_t)$ indicates the salvage value of a cohort- t vehicle that retires at S_t .
 147 The following three assumptions are made for functions $M(\cdot)$ and $F(\cdot)$:

- 148 (i) $M(y_{\tau,t}, \gamma_t) > 0$ and $\frac{\partial M}{\partial y_{\tau,t}} > 0$, meaning that the unit O&M cost increases with $y_{\tau,t}$ (CARB,
 149 2008);
- 150 (ii) $F(y_{S_t,t}, \gamma_t) \geq 0$ and $\frac{\partial F}{\partial y_{S_t,t}} < 0$, meaning that the salvage value decreases with $y_{S_t,t}$; and
- 151 (iii) $\frac{\partial}{\partial y_{S_t,t}} \left(M - \frac{\partial F}{\partial y_{S_t,t}} \right) > 0$, meaning that the utilization cost per mile at a vehicle’s retirement time,
 152 $M - \frac{\partial F}{\partial y_{S_t,t}}$, increases with its final mileage $y_{S_t,t}$.¹

153 Constraint (1b) specifies that a given demand at each time τ , denoted by D_τ (measured by miles),
 154 has to be satisfied. For simplicity, the demand is assumed to be infinitely divisible between vehicles.
 155 Constraint (1c) defines $y_{\tau,t}$ ($1 \leq t \leq \tau \leq S_t$) as the cumulative mileage of a cohort- t vehicle at τ .
 156 Constraint (1d) specifies the set of vehicle types, denoted by H . Constraints (1e-h) are the boundary
 157 and integer constraints for S_t , P_t , $u_{\tau,t}$ and $y_{\tau,t}$, respectively, where U is the maximum mileage a
 158 vehicle can serve per unit time, and \bar{y} the maximum allowable cumulative mileage.

159 Program [P1] is a mixed-integer nonlinear program with $\frac{T(T+7)}{2}$ decision variables. The nonlinearity
 160 is due to the demand constraint (1b) and the O&M cost term in the objective function. It is also
 161 nonconvex in general. Thus, its exact solution is very difficult to obtain when T is large. We next
 162 reformulate it as a two-stage problem, for which a heuristic approach will be developed in Section 3.

163 2.2. The equivalent two-stage formulation

164 We propose the following two-stage formulation. The Stage-1 problem [P2] optimizes the vehicle
 165 utilization plan, i.e., $u_{\tau,t}$ ($1 \leq t \leq \tau \leq S_t$), for a given set of P_t , γ_t , and S_t ($1 \leq t \leq T$). The

¹ Assumption (iii) simplifies our solution approach. However, a similar but moderately more complicated solution approach can still be developed if this assumption is relaxed. See Section 3.1.3 for more details.

166 Stage-2 problem [P3] optimizes P_t , γ_t , and S_t ($1 \leq t \leq T$) given that the optimal $u_{\tau,t}$ ($1 \leq t \leq$
167 $\tau \leq S_t$) is expressed as a function of P_t , γ_t , and S_t ($1 \leq t \leq T$).

168 [P2]

$$169 \min_{u_{\tau,t}} J' = \sum_{t=1}^T \sum_{\tau=t}^{S_t} P_t u_{\tau,t} M(y_{\tau,t}, \gamma_t) e^{-r\tau} - \sum_{t=1}^T P_t F(y_{S_t,t}, \gamma_t) e^{-rS_t} \quad (2)$$

170 subject to: (1b), (1c), (1g), and (1h)

171 [P3]

$$172 \min_{P_t, \gamma_t, S_t} J = \sum_{t=1}^T A(\gamma_t) P_t e^{-rt} + \sum_{t=1}^T \sum_{\tau=t}^{S_t} P_t u_{\tau,t} M(y_{\tau,t}, \gamma_t) e^{-r\tau} - \sum_{t=1}^T P_t F(y_{S_t,t}, \gamma_t) e^{-rS_t} \quad (3a)$$

173 subject to: (1c)-(1f), and

$$174 u_{\tau,t} = g_{\tau,t}^u(\{P_t, \gamma_t, S_t, 1 \leq t \leq T\}), 1 \leq t \leq \tau \leq S_t \leq T, \quad (3b)$$

175 where $g_{\tau,t}^u(\cdot)$ denotes the optimal solution of $u_{\tau,t}$ expressed as a function of given P_t , γ_t , and S_t
176 ($1 \leq t \leq T$), which is found by solving [P2]. An optimal solution to [P3] must also be optimal to the
177 original program [P1] and vice versa. In other words, [P1] and [P3] are equivalent.

178 We next present the heuristic approach for solving the two-stage formulation.

179 3. The solution approach

180 The key element of our approach is a near-optimal solution to the Stage-1 problem [P2], as described
181 in Section 3.1. Section 3.2 presents the tabu search algorithm for solving the Stage-2 problem [P3].

182 3.1. A heuristic solution to [P2]

183 We first convert the discrete-time formulation [P2] to a continuous-time approximation model [P4], as
184 presented in Section 3.1.1. An optimality property is developed analytically for [P4] in Section 3.1.2.
185 Built upon this property, a heuristic solution to [P2] is presented in Section 3.1.3.

186 3.1.1. The continuous-time approximation model

187 Continuous-time approximation, or more generally, the continuous approximation technique, was
188 often used in the literature of pavement management optimizations (Rashid and Tsunokawa, 2012),
189 supply chain and logistics system optimizations (Tsao and Lu, 2012), and public transportation
190 network optimizations (Chen et al., 2015; Chen and Nie, 2018; Mei et al., 2020). The technique
191 approximates numerous discrete variables and parameters by a few continuous functions. The
192 resulting program becomes parsimonious and can often be tackled using calculus of variations.

193 Specifically, we approximate [P2] by the following program [P4], where the discrete-time parameters
194 P_t , γ_t , S_t , and D_τ ($0 < t, \tau \leq T$) are replaced by the continuous-time functions $P(t)$, $\gamma(t)$, $S(t)$,
195 and $D(\tau)$ ($0 < t, \tau \leq T$), and the variables $u_{\tau,t}$ and $y_{\tau,t}$ ($0 < t \leq \tau \leq S_t$) by $u(\tau, t)$ and $y(\tau, t)$
196 ($0 < t \leq \tau \leq S(t)$), respectively. Note that $P(t)$ and $u(\tau, t)$ denote the vehicle purchase rate at t
197 and the utilization rate at τ per vehicle of cohort t , respectively. For simplicity, other notations are
198 kept unchanged. The relation between $y_{\tau,t}$ and $u_{\tau,t}$, (1c), is now written as a partial differential
199 equation (4c). The summations in [P2] are replaced by the integrals in [P4].

200 [P4]

$$201 \min J' = \int_{t=0}^T \int_{\tau=t}^{S(t)} P(t) u(\tau, t) M(y(\tau, t), \gamma(t)) e^{-r\tau} d\tau dt - \int_{t=0}^T P(t) F(y(S(t), t), \gamma(t)) e^{-rS(t)} dt \quad (4a)$$

202 subject to:

203

204 $\int_{t:0 \leq t \leq \tau \leq S(t)} P(t)u(\tau, t) dt = D(\tau)$, for $\tau \in (0, T]$ (4b)

205 $\frac{\partial y(\tau, t)}{\partial \tau} = u(\tau, t)$, for $t \in (0, T], \tau \in [t, S(t)]$ (4c)

206 $0 \leq u(\tau, t) \leq U$, for $t \in (0, T], \tau \in [t, S(t)]$ (4d)

207 $y(S(t), t) \leq \bar{y}$, for $t \in (0, T]$ (4e)

208 [P2] asymptotically converges to [P4] when the time interval for decisions approaches zero (i.e., when
 209 the decisions can be made with infinitesimal intervals). Hence, the optimal solution to [P4] should be
 210 close to the optimal solution to [P2], especially when the time interval is small.

211 *3.1.2. An optimality property of the continuous-time model*

212 First, define the *z-score* of cohort t at time τ , $z(y(\tau, t), \tau, t)$ ($0 < t \leq \tau \leq S(t)$), as follows:

213 $z(y(\tau, t), \tau, t) \equiv M(y(\tau, t), \gamma(t))$ for $\tau \in [t, S(t)]$, $t \in (0, T]$ (5a)

214 $z(y(S(t), t), S(t), t) \equiv M(y(S(t), t), \gamma(t)) - \frac{\partial F}{\partial y(S(t), t)}$ for $t \in (0, T]$. (5b)

215 The z-score can be interpreted as the cost for a cohort- t vehicle to cover an additional mile at τ : for a
 216 non-retiring vehicle at τ (i.e. a vehicle with $S(t) > \tau$), the z-score is equal to the unit O&M cost;
 217 while for a retiring vehicle (i.e. one with $S(t) = \tau$), it is the unit O&M cost minus the marginal
 218 salvage value. In other words, the z-score essentially represents a vehicle's marginal utilization cost,
 219 accounting for the differences between vehicle types and between non-retiring and retiring vehicles.

220 We now present the following proposition:

221 **Proposition 1.** At the optimality of [P4], if $P(t) \neq 0$ for a $t \in (0, T]$, then for any $\tau \in [t, S(t)]$,
 222 one of the following three conditions holds:

223 $u(\tau, t) = 0$, (6a)

224 $u(\tau, t) = U$, or (6b)

225 $z(y(\tau, t), \tau, t) = \lambda(\tau) - \frac{1}{r} \frac{d\lambda(\tau)}{d\tau}$; (6c)

226 and for $\tau = S(t)$, one of the following four conditions holds:

227 $u(S(t), t) = 0$, (7a)

228 $u(S(t), t) = U$, (7b)

229 $y(S(t), t) = \bar{y}$, or (7c)

230 $z(y(S(t), t), S(t), t) = \lambda(\tau)$ (7d)

231 where $\lambda(\tau)$ ($\tau \in (0, T]$) is the Lagrange multiplier for relaxing constraint (4b). Proof of Proposition 1
 232 employs the first-order necessary conditions of [P4]. The details are relegated to Appendix B.

233 The first half of Proposition 1 means that, at a given τ , the z-scores of all the non-retiring vehicles,
 234 regardless of their cohorts, should be equal (note that the RHS of (6c) is only a function of τ but not
 235 of the cohort index t), if their utilization is neither zero nor U . This is intuitive from the economic
 236 point of view. Recall that the z-score is the marginal utilization cost. If two non-retiring vehicles with
 237 different z-scores are used at the same time, shifting some demand from the vehicle with a higher
 238 z-score to the other vehicle will reduce the total cost. This kind of demand shift can be carried on
 239 within the fleet until some vehicles have no demand to shift out (i.e., $u(\tau, t) = 0$), others have
 240 reached the maximum utilization ($u(\tau, t) = U$), and the remaining vehicles all have the same z-score.
 241 A similar note can be made for retiring vehicles, except that a retiring vehicle's cumulative mileage is
 242 capped by \bar{y} . Note that a non-retiring vehicle and a retiring vehicle at the same τ may not have equal
 243 z-scores.

244 Proposition 1 implies that the optimal solution to [P4] can be derived if $\lambda(\tau)$ ($\tau \in (0, T]$) is known.
 245 Inspired by this, the discrete-time program [P2] can be solved using a discrete-time analog of
 246 Proposition 1, which is presented next.

247 3.1.3. A heuristic approach for solving [P2]

248 The approach is built upon a discrete-time analog of Proposition 1, which is presented below:

249 **Proposition 2.** A near-optimal solution to [P2] can be developed to satisfy the following conditions: if
 250 $P_t \neq 0$ for a $t \in \{1, 2, \dots, T\}$, then for any $\tau \in \{t, t + 1, \dots, S_t - 1\}$, one of the following three
 251 conditions holds:

$$252 \quad u_{\tau,t} = 0 \quad (8a)$$

$$253 \quad u_{\tau,t} = U \quad (8b)$$

$$254 \quad z_{\tau,t}(y_{\tau,t}) \equiv M(y_{\tau,t}, \gamma_t) = \lambda_\tau - \frac{1}{r}(\lambda_{\tau+1} - \lambda_\tau) \quad (8c)$$

255 and for $\tau = S_t$, one of the following three conditions holds:

$$256 \quad u_{S_t,t} = U \quad (9a)$$

$$257 \quad y_{S_t,t} = \bar{y} \quad (9b)$$

$$258 \quad z_{S_t,t}(y_{S_t,t}) \equiv M(y_{S_t,t}, \gamma_t) - \frac{\partial F}{\partial y_{S_t,t}} = \lambda_\tau \quad (9c)$$

259 where $z_{\tau,t}(y_{\tau,t})$ is the z-score at τ for a cohort- t vehicle, $1 \leq t \leq \tau \leq S_t$; and λ_τ ($\tau \in \{1, 2, \dots, T\}$)
 260 the Lagrange multiplier for relaxing (1b). Note that (7a) in Proposition 1 is dropped in the
 261 discrete-time case because, if $u_{S_t,t} = 0$, then cohort t should retire at $S_t - 1$ instead of S_t .

262 Proposition 2 does not guarantee global optimality². However, since Proposition 2 and [P2] are
 263 discrete-time analogs of Proposition 1 and [P4], respectively, and Proposition 1 states the optimality
 264 conditions of [P4], we believe a solution developed using Proposition 2 would be near-optimal. We
 265 next show how such a solution can be developed.

266 The solution will be derived in an iterative fashion. First, when $\tau = 1$, we have $u_{1,1} = \frac{D_1}{P_1}$ (without
 267 loss of generality, we assume $D_1 > 0$ and thus $P_1 > 0$). Now suppose cohort 1 does not retire at
 268 $\tau = 1$. Then (8c) holds at $\tau = 1$, i.e., $z_{1,1}(y_{1,1}) = M(y_{1,1}, \gamma_1) = \lambda_1 - \frac{1}{r}(\lambda_2 - \lambda_1)$. If λ_1 is given
 269 exogenously, then λ_2 can be derived from the above equation.

270 Now suppose λ_τ is already known, allocate the demand D_τ among the existing fleet as follows:

271 (i) For a retiring cohort t (i.e., $\tau = S_t$), calculate $\hat{y}_{S_t,t} = z_{S_t,t}^{-1}(\lambda_\tau)$ from (9c), where $z_{S_t,t}^{-1}(\cdot)$ is
 272 the inverse function of $z_{S_t,t}(\cdot)$. Note that assumption (iii) in Section 2.1 means $\frac{dz_{S_t,t}}{dy_{S_t,t}} > 0$, and

273 this results in a single-valued $\hat{y}_{S_t,t}$. The $y_{S_t,t}$ is then calculated as $y_{S_t,t} = \min\{\hat{y}_{S_t,t}, y_{S_t-1,t} +$
 274 $U, \bar{y}\}$. This means that, if a retiring cohort's cumulative mileage cannot reach $\hat{y}_{S_t,t}$, it must be
 275 equal to $y_{S_t-1,t} + U$ or \bar{y} , whichever is lower. One can easily verify that the above $y_{S_t,t}$
 276 satisfies (9a-c). The $u_{S_t,t}$ can be calculated as $y_{S_t,t} - y_{S_t-1,t}$.

277 (ii) After allocating the demand to all the retiring cohorts, calculate the remaining demand. The
 278 remaining demand will be first allocated to the non-retiring cohort(s) with the lowest z-score.
 279 When that lowest z-score increases and catches up with a previously higher z-score, the demand

² The optimality property of [P2] that are similar to Proposition 1 cannot be developed because the first-order conditions of [P2] are more complicated and cannot be simplified in a way similar to Appendix B. In other words, equal z-score (i.e., (8c) and (9c)) is not an optimality property for the discrete-time model.

280 will also be allocated to the cohorts that have that previously higher z-score (this is like flooding
 281 a staircase step by step with water). If a cohort’s mileage per vehicle reaches U , no more
 282 demand will be fed to this cohort. The process ends when no more demand is left. Then
 283 calculate $u_{\tau,t}$ for all the non-retiring cohorts.

284 (iii) Calculate the highest z-score of all the non-retiring cohorts that have received demand in step
 285 (ii). Use that z-score and (8c) to calculate $\lambda_{\tau+1}$. (The highest z-score is associated with the last
 286 non-retiring cohort(s) that receives demand before the process in step (ii) ends.)

287 Pseudo code of the above approach is summarized in Appendix C.1. Note, however, that the above
 288 process can be iterated only if there exists at least one non-retiring cohort that receives some demand
 289 at each time τ . If at a certain τ there is no non-retiring cohort, steps (ii-iii) cannot be executed and
 290 $\lambda_{\tau+1}$ cannot be derived. In this case, $\lambda_{\tau+1}$ needs to be given exogenously so that the iteration
 291 process can resume. We term the time i ($1 \leq i \leq T$) when a new λ_i needs to be specified
 292 exogenously as a “breakpoint”. (The first breakpoint is the start time, $i = 1$.) The λ_i ’s associated
 293 with breakpoints can be optimized using some derivative-free gradient or subgradient search methods
 294 (see, e.g., Rios and Sahinidis, 2013).³ Appendix C.2 furnishes a derivative-free approximate gradient
 295 algorithm for optimizing these λ_i ’s.

296 Of a related note, if assumption (iii) in Section 2.1 is relaxed, then $\hat{y}_{S_t,t} = z_{S_t,t}^{-1}(\lambda_\tau)$ may be
 297 multi-valued in the above step (i). If $z_{S_t,t}^{-1}(\lambda_\tau)$ returns a small finite set of values (which is usually the
 298 case), then the Stage-1 problem can still be solved by a modified approach in which all possible
 299 values of $\hat{y}_{S_t,t}$ are enumerated. However, this modified approach would exhibit a greater
 300 computational complexity.

301 **3.2.A tabu-search method for solving [P3]**

302 The first step of the tabu search method is to obtain a feasible initial solution to [P3]. This solution,
 303 denoted by $\mathbf{x}^0 \equiv \{P_t^0, \gamma_t^0, S_t^0 : t = 1, 2, \dots, T\}$, is generated by a greedy heuristic algorithm. Pseudo
 304 code of this greedy heuristic algorithm is provided in Appendix C.3.

305 We now describe the tabu search algorithm. The description is kept short in the interest of brevity
 306 because the algorithm is only a standard practice of the tabu search method. For more details on the
 307 theory of tabu search, please refer to Glover and Laguna (1998).

308 Define a *move* as a change from a feasible solution \mathbf{x} to a new feasible solution, where the change
 309 can be one of the following: (i) $P_t \rightarrow P_t + 1$ or $P_t - 1$ (if $P_t > 0$) for a certain t ; (ii) γ_t switches
 310 to another value in H for a certain t ; and (iii) $S_t \rightarrow S_t + 1$ (if $S_t < T$) or $S_t - 1$ (if $S_t > t$) for a
 311 certain t . At each move, the heuristic approach presented in Section 3.1.3 is executed to find the
 312 vehicle utilization schedule, and the discounted total cost J is calculated. If no feasible utilization
 313 schedule is obtained, J is set to infinity. Define the *neighborhood* of \mathbf{x} , $\mathcal{N}(\mathbf{x})$, as the set of feasible
 314 solutions that can be obtained by making one move from \mathbf{x} . Further define the *tabu list*, TL , as the
 315 list of inverse moves of those most recent moves performed. The maximum length of tabu list is
 316 denoted as *tabu_size*. In each iteration, a move is made according to one of the following two rules:

317 (i) If no move in $\mathcal{N}(\mathbf{x})$ can produce a lower total cost as compared to the best solution so far, set
 318 the current move to the one in $\mathcal{N}(\mathbf{x}) \setminus TL$ that produces the lowest total cost. Following this rule,
 319 a move is made even if it produces a higher cost than the best solution so far.

³ The number of breakpoints is generally small. For most numerical instances in this paper, λ_1 is the only
 Lagrange multiplier that needs to be optimized via search methods.

320 (ii) If a move in $\mathcal{N}(\mathbf{x}) \cap TL$ produces a lower total cost than the best solution so far, set the current
321 move to the lowest-cost move in $\mathcal{N}(\mathbf{x})$.

322 The tabu list TL is updated after each iteration. It is used to prevent the algorithm from returning to a
323 solution attained in a previous iteration. Rule (i) finds the best neighboring solution that is generated
324 not from any move in the tabu list. However, if a move in the tabu list can yield a better solution than
325 the best one so far, that move is still selected according to rule (ii). The algorithm ends when no better
326 solution is found after max_num_tb consecutive iterations. The pseudo code of this algorithm is
327 provided in Appendix C.4.

328 4. Performance of the two-stage approach

329 Section 4.1 presents the cost functions and parameter values used in numerical experiments. Section
330 4.2 evaluates the solution quality and computational efficiency of our approach. All the numerical
331 instances were carried out via Matlab R2016b on an HP 3.20GHz personal computer with 4GB RAM.

332 4.1. Cost functions and parameter values

333 We first consider a special case with cost functions borrowed from Guerrero et al. (2013) for a truck
334 fleet management problem. They are presented as follows:

$$335 A(\gamma_t) = A_p + \frac{k_1 \gamma_t^2}{k_2 - \gamma_t} \quad (10a)$$

$$336 M(y_{\tau,t}, \gamma_t) = \theta_M + k_0 + (\theta_F + p_F)(1 - \gamma_t)f + (k_{m0} + \beta \gamma_t)y_{\tau,t} \quad (10b)$$

$$337 F(y_{S_t,t}, \gamma_t) = A(\gamma_t)k_d(1 - k_x y_{S_t,t}) \quad (10c)$$

$$338 \bar{y} = 1/k_x \quad (10d)$$

339 where $A_p, k_1, k_2, \theta_M, k_0, \theta_F, p_F, f, k_{m0}, \beta, k_d$ and k_x are constant parameters, whose definitions and
340 values are summarized in Table 1. Those values were also borrowed from Guerrero et al. (2013)⁴.
341 Here γ_t represents the fuel-saving efficiency of cohort- t trucks. A larger γ_t renders a lower unit
342 O&M cost, but a higher purchase cost. Note that assumptions (i-iii) specified in Section 2.1 are all
343 satisfied here. Values of D_τ ($1 \leq \tau \leq T$) are specified for each numerical instance separately, as
344 described in the following sections.

345 Table 1. Parameter definitions and values

Parameter	Notation	Value	Unit
Fixed truck purchase cost	A_p	1.3E5	\$/truck
Coefficient for the variable truck purchase cost	k_1	3.8E5	\$/truck
Coefficient for the variable truck purchase cost	k_2	0.6	-
Baseline toll	θ_M	0	\$/mile
Fixed operating cost	k_0	0.647	\$/mile
Baseline fuel tax	θ_F	0	\$/gallon
Fuel price	p_F	4	\$/gallon
Baseline fuel efficiency	f	0.169	gallons/mile
Fixed maintenance cost coefficient	k_{m0}	1.85E-7	\$/mile
Variable maintenance cost coefficient	β	2.57E-7	\$/mile
Instantaneous depreciation for the salvage value	k_d	0.75	-
Mileage depreciation for the salvage value	k_x	9.77E-7	mile ⁻¹
Maximum mileage served per truck per unit time	U	1E5	mile

⁴ The only exception is that the value of k_1 is different. If the original value was used, type-II trucks would be too advantageous over type-I trucks, and would be the only truck type selected in a solution.

Discount rate (when the time unit is one year)	r	0.07 if the time unit is a year; 0.07/12 if that is a month	-
Set of truck types	H	{0, 0.3}	-
Planning horizon	T	5-50	year

346 Note under this special case that the Stage-1 problem [P2] happens to be convex. Hence, its optimal
347 solution can be obtained via gradient search methods or commercial solvers such as the CVX solver
348 (Boyd and Vandenberghe, 2004), which will be used as a benchmark method for comparison against
349 our approach.

350 To examine the performance of our approach for the more general non-convex Stage-1 problems, we
351 also conduct numerical tests using a second set of cost models, where (10b) is replaced by:

$$352 \quad M(y_{\tau,t}, \gamma_t) = \theta_M + k_0 + (\theta_F + p_F)(1 - \gamma_t)f + (k_{m0} + \beta\gamma_t)y_{\tau,t}^2. \quad (11)$$

353 This renders a non-convex Stage-1 problem. All the other cost models and parameter values are the
354 same as in the convex cost models.

355 4.2 Performance of our heuristic approach

356 We tested totally 9 batches of numerical instances. For the first 7 batches, we set $T =$
357 5, 6, 10, 20, 30, 40, 50 years, respectively; and for the last 2 batches, $T = 60, 120$ months,
358 respectively, to reflect finer planning time intervals. Each batch includes 10 instances with D_τ ($\tau \in$
359 $\{1, 2, \dots, T\}$) randomly generated from a uniform distribution: over the support $[2.0E6, 2.8E6]$ miles
360 for the first 7 batches, and $\left[\frac{2.0E6}{12}, \frac{2.8E6}{12}\right]$ miles for the last 2 batches.

361 We first use the convex cost functions given by (10a-d). For the tabu search algorithm for [P3],
362 different values of *tabu_size* were used for problems of different sizes. This is because a too small
363 *tabu_size* will render the search process easily trapped around a local minimum, while a too large
364 *tabu_size* may prevent the algorithm from finding a better solution (Glover and Laguna, 1998). The
365 2nd column of Table 2 shows the *tabu_size* found by trial and error for the 9 batches of numerical
366 instances (the same *tabu_size* can often be used for problems of similar sizes). The parameter
367 *max_num_tb* was set to 15.

368 Solutions and computation times of our approach are compared against three benchmark approaches.
369 The first one is the heuristic approach proposed in Guerrero et al. (2013), where the trucks' utilization
370 plan and retirement schedules were optimized separately using a simplified time-invariant model. The
371 second benchmark approach is borrowed from Hartman (1999), where the original non-linear model
372 [P1] is linearized by discretizing the vehicle mileage using an interval \mathfrak{u} . The resulting mixed integer
373 linear program (MILP) is then solved by CPLEX. The details of this approach and the MILP model
374 are furnished in Appendix D. In the third benchmark approach, CVX is employed to solve [P2] to
375 global optimality; exhaustive search (for smaller instances with $T = 5$ and 6) and the tabu search
376 method described in Section 3.2 (for larger-scale instances with $T \geq 10$) are used to solve [P3]. Note
377 that exhaustive search would fail for larger-scale instances due to the curse of dimensionality. Global
378 optima are thus obtained only for smaller instances.

379 We calculate the following three relative errors between the solutions produced by our approach and
380 the three benchmark approaches:

$$381 \quad \varepsilon_{Guerrero} = \frac{[\text{minimum cost of Guerrero's approach}] - [\text{minimum cost of our approach}]}{[\text{minimum cost of our approach}]},$$

$$382 \quad \varepsilon_{Hartman} = \frac{[\text{minimum cost of Hartman's approach}] - [\text{minimum cost of our approach}]}{[\text{minimum cost of our approach}]},$$

$$\varepsilon_{CVX} = \frac{[\text{minimum cost of CVX-based approach}] - [\text{minimum cost of our approach}]}{[\text{minimum cost of our approach}]},$$

The means of $\varepsilon_{Guerrero}$, $\varepsilon_{Hartman}$, and ε_{CVX} for each of the 9 batches of instances are presented in columns 3-6 of Table 2. The mean of $\varepsilon_{Hartman}$ is presented for two different values of \mathbb{w} : 5×10^4 and 5×10^3 miles. A positive error indicates that our solution is better than the corresponding benchmark. We also present the minima of ε_{CVX} errors in the 7th column of the table, which indicates the maximum gaps between our solutions and the CVX-based ones (which are better). We further show the mean runtimes for the four solution approaches in the last five columns of the table.

Table 2. Relative cost errors and runtimes for the four solution approaches when [P2] is convex

T	Tabu size	Mean $\varepsilon_{Guerrero}$	Mean $\varepsilon_{Hartman}$		ε_{CVX}		Mean runtime (sec)				
			$\mathbb{w} = 5E4$	$\mathbb{w} = 5E3$	Mean	Min	Our approach	Guerrero's approach	Hartman's approach		CVX-based approach
									$\mathbb{w} = 5E4$	$\mathbb{w} = 5E3$	
5	8	12.13%	11.48%	0.79%	-0.32%	-0.60%	3.68	4.31	29.51	17879.01	357.13
6	10	17.00%	12.30%	0.75%	-0.43%	-0.54%	8.03	5.15	40.52	24018.04	2590.79
10	20	16.33%	12.45%	0.78%	-0.35%	-0.55%	20.36	22.35	126.21	81754.78	179.23
20	25	15.36%	12.63%	4.97%	-0.37%	-0.62%	46.20	88.23	582.79	86400*	405.12
30	60	16.48%	11.48%	6.12%	-0.31%	-0.43%	167.12	98.93	2150.77	86400*	1335.15
40	125	14.63%	13.09%	7.09%	-0.27%	-0.36%	274.78	104.08	7981.26	86400*	2229.23
50	210	15.65%	11.67%	7.37%	-0.31%	-0.45%	503.25	149.51	48931.07	86400*	4827.69
60	300	13.77%	13.98%	8.45%	-0.47%	-0.58%	1365.79	237.81	86400*	86400*	10729.87
120	500	15.52%	14.22%	8.90%	-1.13%	-1.57%	3198.34	634.09	86400*	86400*	27802.14

* For these instances, Hartman's approach did not converge after 24 hours (86400 seconds). Thus, only the best solutions recorded in 24 hours were used here.

Comparison against each benchmark approach unveils distinct results. First, column 3 of the table shows that our approach produced costs that are on average 12-17% lower than Guerrero's approach, showing the advantage of our approach over Guerrero's despite the lower runtimes of the latter approach (see columns 8 and 9). This is because the overly-simplified utilization optimization model in Guerrero's approach significantly undermined the solution quality.

Columns 4 and 5 show that our approach also outperformed Hartman's linear modeling approach by a large margin in terms of solution quality, especially when $T \geq 20$. Although Harman's approach can attain the global optimum when the discretization interval \mathbb{w} approaches zero, a large \mathbb{w} such as those used in the above tests can render considerable errors. This is why it loses to our heuristic approach even in terms of solution quality. On the other hand, further decreasing \mathbb{w} does not improve the solution quality of Harman's approach, since the runtime increases exponentially with T and soon becomes prohibitively high (e.g., over 24 hours); see columns 10-11 of the table.

Finally, comparison against the CVX-based approach unveils that our approach produced costs that are very close to the latter approach, with a gap less than 1% for most cases; see columns 6 and 7. On the other hand, our average runtime is only 0.3-13% of the CVX-based approach; see the last column. (Closer investigation unveils that for each instance of $T \geq 10$, the numbers of tabu search iterations executed in Stage 2 are similar between our approach and the CVX-based one, meaning that the runtime saving is mainly attributed to our heuristic method for solving the Stage-1 problem [P2].) In short, results in Table 2 indicate that our approach performed very good in both solution quality and computational efficiency.

Note that the benefits of our approach are limited when [P2] is convex, because a convex [P2] can be efficiently solved to global optimality. However, such a convexity is not guaranteed for the general

415 case. We next show that our approach would perform even better when a non-convex [P2] is used (i.e.,
416 when (10b) is replaced by (11)). For the non-convex case, we employ two commonly used solvers as
417 benchmark approaches for solving [P2]: the “fmincon” solver in Matlab using the sequential quadratic
418 programming algorithm (Osorio and Bierlaire, 2013), and the SCIP solver (Wei et al., 2014). Tabu
419 search is still used in both benchmark approaches to solve [P3]. Hartman’s linear modeling approach
420 is still used as the third benchmark. In addition to $\varepsilon_{Hartman}$, the following error terms are calculated:

$$421 \quad \varepsilon_{fmincon} = \frac{[\text{minimum cost of fmincon-based approach}] - [\text{minimum cost of our approach}]}{[\text{minimum cost of our approach}]}$$

$$422 \quad \varepsilon_{SCIP} = \frac{[\text{minimum cost of scip-based approach}] - [\text{minimum cost of our approach}]}{[\text{minimum cost of our approach}]}$$

423 Means of these error terms are presented in columns 3-6 of Table 3, and the runtimes of the four
424 approaches are presented in columns 7-11 of that table. These values show that, for every value of T
425 examined, our approach always outperformed all the three benchmark methods in terms of both
426 solution quality and computational cost. The advantage increased with the problem size. When $T =$
427 120, the cost reductions as compared to the benchmark approaches are 6-14%. Also note for $T \geq 30$
428 that the benchmark approaches often failed to attain convergence within 24 hours, while our approach
429 still found solutions within 1 hour. We believe these results have compellingly demonstrated the
430 benefits of our solution approach.

431 Table 3. Relative cost errors and runtimes for the four solution approaches when [P2] is non-convex

T	Tabu size	Mean $\varepsilon_{fmincon}$	Mean ε_{SCIP}	Mean $\varepsilon_{Hartman}$		Mean runtime (sec)				
				$\mathbb{U} = 5E4$	$\mathbb{U} = 5E3$	Our approach	fmincon-based approach	SCIP-based approach	Hartman’s approach	
									$\mathbb{U} = 5E4$	$\mathbb{U} = 5E3$
10	20	1.81%	0.87%	11.30%	0.91%	25.03	402.09	1944.09	157.21	8027.78
20	25	2.26%	0.65%	11.69%	5.13%	50.87	2960.32	14691.22	607.91	86400*
30	60	1.70%	1.06%	12.57%	5.92%	145.87	20604.11	86400*	1848.60	86400*
40	125	4.04%	2.39%	12.70%	7.38%	259.04	86400*	86400*	8110.33	86400*
50	210	4.84%	3.44%	13.31%	7.95%	483.91	86400*	86400*	49902.08	86400*
60	300	5.67%	3.56%	13.88%	8.61%	1507.05	86400*	86400*	86400*	86400*
120	500	6.30%	6.17%	13.94%	9.27%	3409.61	86400*	86400*	86400*	86400*

432 * For these instances, the corresponding approaches did not converge after 24 hours. Thus, only the best solutions recorded
433 in 24 hours were used for each instance.

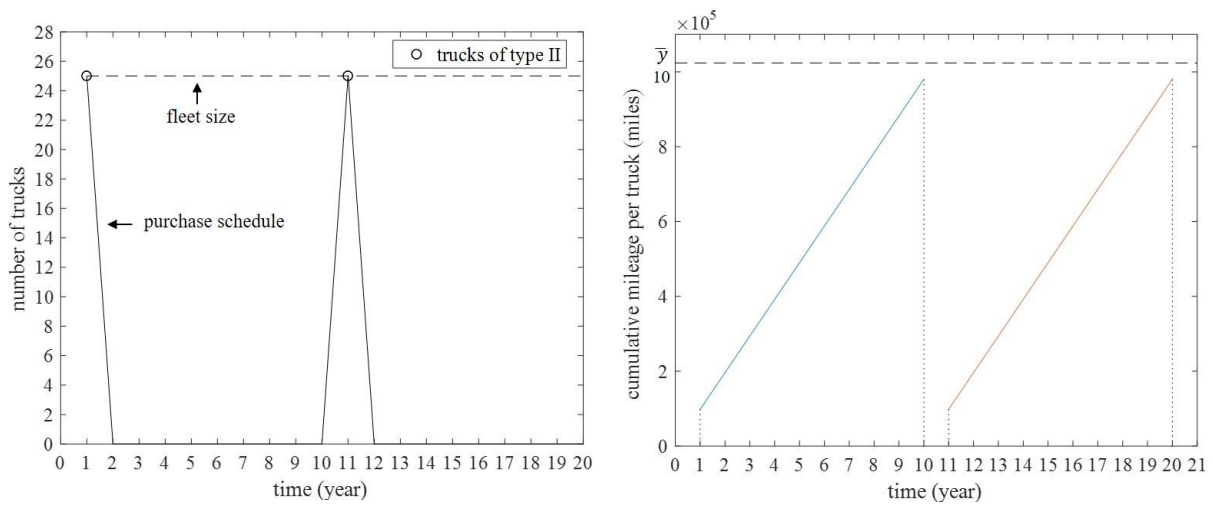
434 5. Numerical case studies

435 To examine the optimal fleet management plans, in this section we present solutions of numerical
436 instances with $T = 20$ years under three demand patterns: a constant demand (Section 5.1), a
437 linearly increasing demand (Section 5.2) and a demand pattern with a demand drop in middle years
438 (Section 5.3). The convex cost models and parameter values in Section 4.1 are used.

439 5.1. Constant demand pattern

440 First assume $D_\tau = 2.45E6$ miles, $\forall \tau \in \{1, \dots, T\}$. The optimal truck purchase plan and fleet size
441 over the planning horizon are plotted as the solid and dashed curves, respectively, in Figure 1a. The
442 figure shows that two equal-sized cohorts are purchased in years 1 and 11, and each cohort contains
443 25 type-II trucks (i.e., $\gamma_t = 0.3$) with 10-year service lives. Figure 1b plots the cumulative mileage
444 trajectories for the two cohorts as solid curves. These linear trajectories reveal that each truck in the
445 two cohorts serves a fixed annual mileage (0.98E5 miles), which is only slightly below $U = 1E5$
446 miles. This indicates that only the minimum number of trucks required (i.e., $\left\lceil \frac{D_\tau}{U} \right\rceil = 25$) are purchased

447 for each cohort, and that each truck is almost fully utilized every year until its cumulative mileage is
 448 close to the limit \bar{y} (as marked by the dashed horizontal line in Figure 1b). This periodic truck
 449 purchase and utilization plan is a natural result of the constant demand. Only type-II trucks are used in
 450 this plan because, when a truck is nearly fully utilized, a type-II truck's cost per mile served is lower
 451 despite its higher purchase cost. This periodic solution pattern was consistently observed when the
 452 constant demand D_τ took other values, and when T was an integer multiple of 10 years. Note that
 453 10 years is the maximum service life of a fully-utilized truck before its cumulative mileage reaches \bar{y} .
 454 Results are a little different when T is not an integer multiple of 10 years. Figures 2a and b show the
 455 optimal truck purchase plan and cumulative mileage trajectories, respectively, for an instance with
 456 $T = 45$ years and the same constant demand $D_\tau = 2.45E6$ miles, $\forall \tau \in \{1, \dots, T\}$. Five equal-sized
 457 cohorts, each containing 25 type-II trucks, are purchased at year 1, 9, 17, 26, and 36. Note that the
 458 service lives of the three early cohorts are less than 10 years. It is more economical to shorten the
 459 lives of earlier cohorts since their salvage values are less discounted.

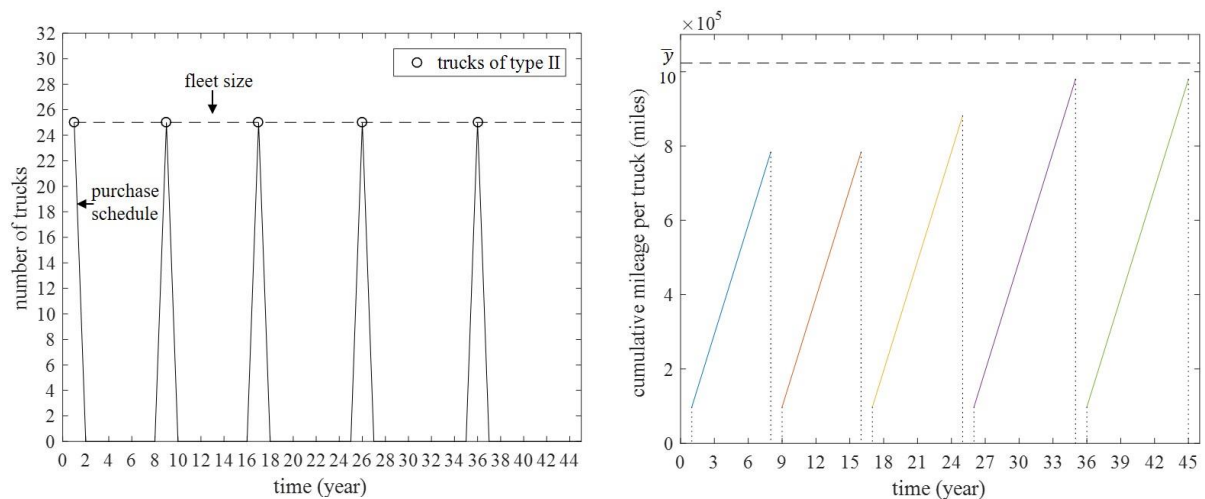


(a) truck purchase plan and fleet size

(b) trucks' cumulative mileage trajectories

460

Figure 1. Optimal truck management plan for $D_\tau = 2.45E6$ miles, $\tau \in \{1, \dots, 20\}$.



(a) truck purchase plan and fleet size

(b) trucks' cumulative mileage trajectories

461

Figure 2. Optimal truck management plan for $D_\tau = 2.45E6$ miles, $\tau \in \{1, \dots, 45\}$

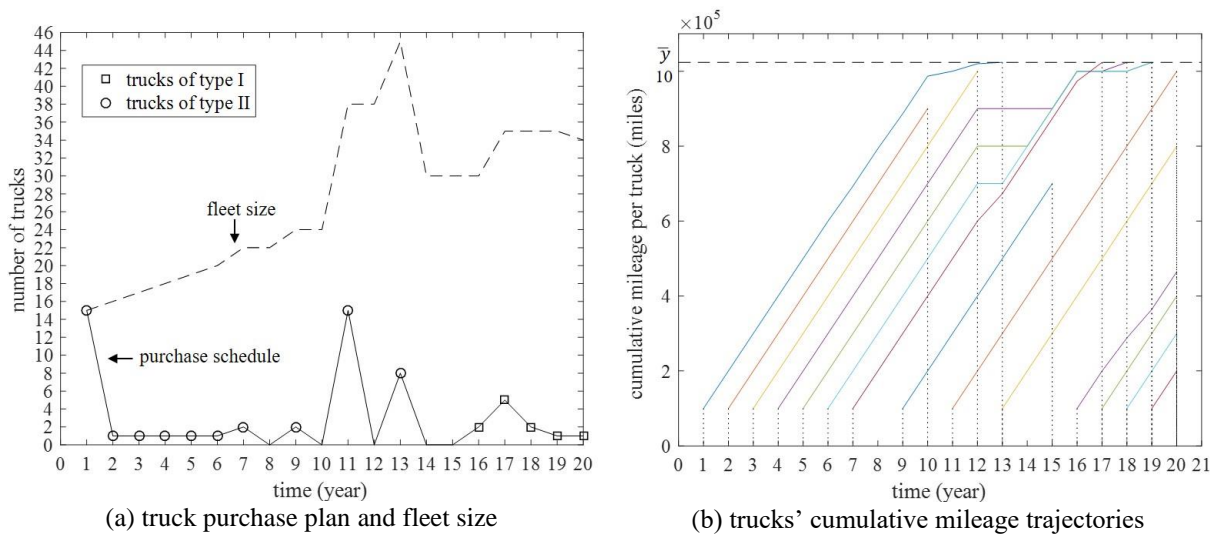
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463

464 5.2. Linearly increasing demand pattern

465 Now assume a linearly increasing demand as described by $D_\tau = (1.4 + 0.1\tau)E6$ miles ($1 \leq \tau \leq T$).
 466 The optimal truck purchase plan and cumulative mileage trajectories are plotted in Figures 3a and b,
 467 respectively. The figures unveil a number of findings regarding the optimal fleet management plan.

468 Note first that the truck purchase plan is no longer periodic under this time-varying demand. In fact,
 469 cohorts of different sizes and types are purchased in 15 of the 20 years. The largest two cohorts still
 470 appear in years 1 and 11, each consists of 15 type-II trucks. The other 13 cohorts are much smaller:
 471 they collectively consist of 28 trucks. This is intuitive: 15 trucks are needed to meet D_1 , and they also
 472 serve the majority of demand in years 2-10; small cohorts of 1-2 trucks are purchased over those years
 473 to serve the demand increments. In year 11, cohort 1 is near \bar{y} and thus replaced by cohort 11.
 474 Smaller cohorts are again added over the following years to serve the incremental demand. The fleet
 475 size curve in Figure 3a shows that although demand increases over time, the optimal fleet size is not
 476 always increasing. In addition, type-I trucks are purchased in the last 5 years, rendering a mixed fleet.
 477 This is because trucks purchased near the end of planning horizon will serve less mileage in their
 478 short service lives, and thus cheaper type-I trucks are preferred. Furthermore, some cohorts (i.e.,
 479 cohorts 2, 9, 13, 16-20) are retired far before reaching their mileage limit to save the cost. This is
 480 again due to the time-varying demand. Finally, this solution violates the “older cluster replacement”
 481 property of Jones et al. (1991); see that cohort 1 is retired in year 13 while cohorts 2 and 3 are retired
 482 in years 10 and 12, respectively. This occurs mainly because cohorts are not equal-sized due to the
 483 time-varying demand, and thus the retirement decision is also affected by cohort sizes, in addition to
 484 each cohort’s cumulative mileage (and age).



(a) truck purchase plan and fleet size

(b) trucks' cumulative mileage trajectories

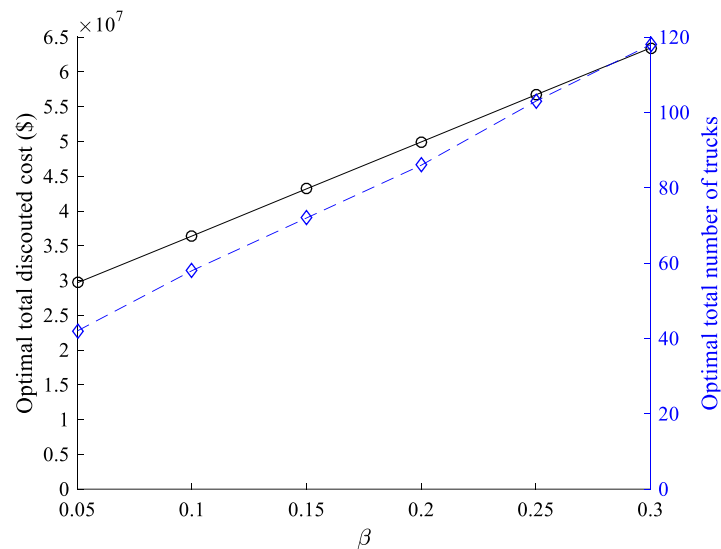
485 Figure 3. Optimal truck management plan for $D_\tau = (1.4 + 0.1\tau)E6$ miles, $\tau \in \{1, \dots, 20\}$

486 We further examined more instances under linear demands with different annual increments. The
 487 demands are denoted by $D_\tau = (1.4 + \beta\tau)E6$ miles ($1 \leq \tau \leq T$) for $\beta \in [0.05, 0.3]$. Figure 4 shows
 488 how the optimal cost J (the solid line with circular markers) and the total number of trucks (the
 489 dashed line with diamond markers) vary with β . It unveils that the total cost increases linearly with
 490 β , and the total number of trucks increases faster than the cost. The latter is also expected: when the
 491 demand becomes more uneven, more trucks will retire before being fully utilized, and thus more
 492 trucks are needed to serve the demand.

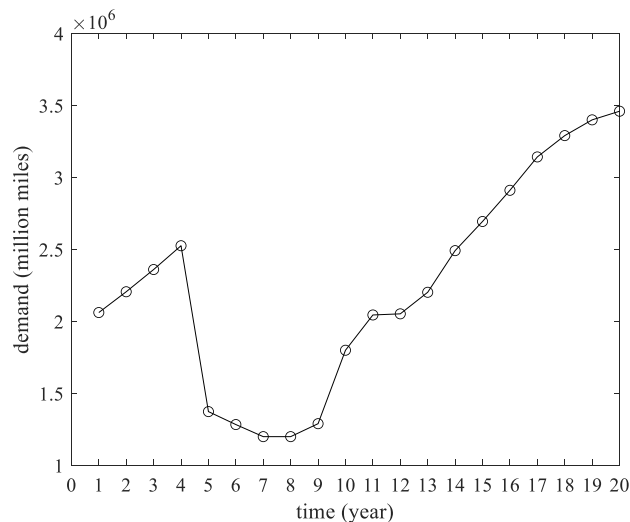
493

494 5.3. A demand pattern with a drop in middle years

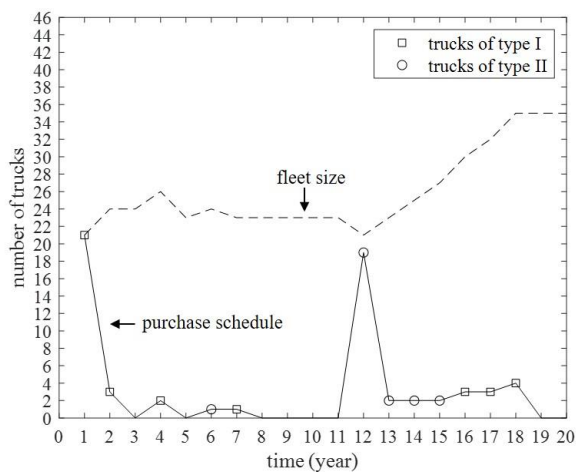
495 For the last numerical instance, a demand pattern as shown in Figure 5 is used. This demand pattern
 496 contains a sharp drop in year 5 (e.g., due to an economic recession or the appearance of a business
 497 competitor); the demand then stays low for years 5-9 and recovers gradually from year 10 on. We
 498 examine this instance to learn how the optimal fleet management plan, especially the purchase and
 499 retirement plan, varies in response to an expected demand drop. The optimal truck purchase plan, fleet
 500 size, and the cumulative mileage trajectories are plotted against time in Figures 6a and b, respectively.
 501 The figures show that totally 12 cohorts of trucks are used, with the largest cohorts being purchased in
 502 years 1 and 12. Compared to the previous instances, the solution of this instance features a “more
 503 mixed” fleet of different truck types. In particular, the earlier cohorts are of type-I, probably because
 504 they are expected to retire earlier due to the forecasted demand drop. The optimal fleet size stays
 505 roughly invariant over the demand “valley”, since a later demand recovery is also expected. Cohorts 2
 506 and 4 retire earlier than cohort 1, indicating again a violation of the “older cluster replacement”
 507 property. This is because cohort 1 is much larger and is better retained for serving the recovered
 508 demand after year 9.



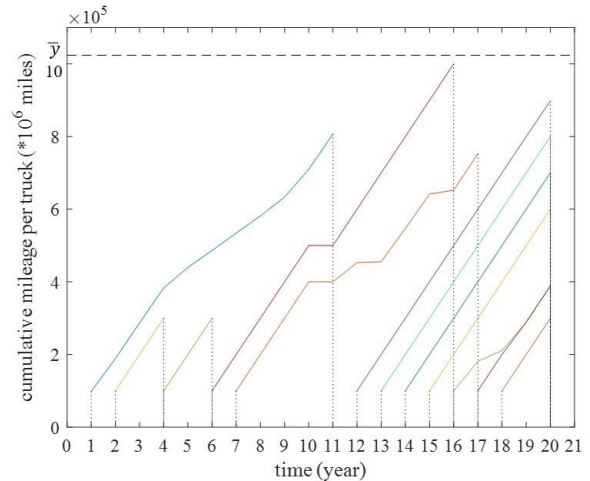
509
 510 Figure 4. Optimal cost and total number of trucks versus β for $D_\tau = (1.4 + \beta\tau)E6$ miles, $\tau \in \{1, \dots, 20\}$



511
 512 Figure 5. A demand pattern with a demand drop in middle years



(a) truck purchase plan and fleet size



(b) trucks' cumulative mileage trajectories

Figure 6. Optimal truck management plan for the demand with a drop in middle years

513

514 6. Robustness of the optimal solutions

515 In real practice, many operating parameter values are subject to estimation errors and uncertainties. In
 516 addition, actual vehicle utilizations can also deviate from the optimal plan. This section shows that the
 517 optimal fleet management plan is robust to these errors and deviations.

518 In our first batch of robustness tests, we study how an “optimal” plan developed using inaccurate
 519 parameter estimates performs in the true environment. To this end, we first examine a scenario where
 520 the discount rate estimate contains an error. We assume the estimated discount rate is $r(1 + \varepsilon)$,
 521 where r is the true value and ε is the relative estimation error. We use randomly generated demand
 522 patterns for $T = 20$ years, the convex Stage-1 formulation, and the parameter values given in Table
 523 1. We evaluate: (i) the true total cost, \hat{J} , if the “optimal” plan developed by using the inaccurate
 524 estimate $r(1 + \varepsilon)$ is implemented in the true environment; and (ii) the optimal total cost, J^* , for the
 525 optimal plan developed by using the true parameter r . We find that the difference between \hat{J} and J^*
 526 (averaged across 10 numerical instances) is consistently below 0.2% for any given ε satisfying $|\varepsilon| \leq$
 527 15%. This indicates that the estimation error in discount rate would not significantly undermine the
 528 performance of our solution. Similar results were also found for other model parameters, including the
 529 O&M cost parameters and the salvage value function parameters.

530 In addition, we consider a scenario where future demand estimates are inaccurate, and the accurate
 531 demands are known when they are realized. (A similar scenario is where some vehicles' utilization
 532 trajectories unexpectedly deviate from an optimal plan, and the deviations are known when they
 533 occur.) Thus, we can re-optimize the fleet management plan when the accurate information is known.
 534 To see how this re-optimization approach performs, we examine a 20-year instance where the
 535 estimated demand in year 5 contains an error. This demand is represented by $D_5(1 + \varepsilon)$, where D_5
 536 is the true value and ε is the estimation error. In year 1, the fleet management plan is optimized using
 537 the estimated demand for years 1-20 (the same parameter values as the last batch of tests are used).
 538 Then in year 5, after knowing the true demand D_5 , we re-optimize the plan for years 5-20.⁵ Thus, the
 539 original plan was implemented in years 1-4 and the updated one in the remaining years. The total cost

⁵ The re-optimization problem involves an initial fleet consisting of cohorts that were purchased (and not retired) by year 4. Although [P1] did not consider any initial fleet, it can be easily modified to model one. Our solution approach, including the demand allocation rule and the tabu search algorithm can be readily applied.

540 is calculated and compared against the optimal cost developed by assuming that the accurate demand
541 D_5 was known in the beginning of planning horizon. We find for $|\varepsilon| \leq 30\%$ that the error between
542 the two cost values never exceeded 1.5%.

543 The above results revealed that moderately inaccurate parameter values would not undermine the
544 quality of our solution. They verified the practicality of our model and solution approach.

545 **7. Conclusions**

546 A two-stage approach is proposed for solving the discrete-time fleet management problem under
547 time-varying demand. By exploiting a set of near-optimal conditions developed from a
548 continuous-time approximation of the original formulation, the number of decision variables is
549 reduced from $\frac{T(T+7)}{2}$ to $3T + n$, where n is the number of breakpoints and is small in most cases
550 (see Section 3.1.3). Numerical experiments showed that our approach outperformed existing solution
551 approaches in terms of solution quality or computational efficiency, and oftentimes both, by
552 significant margins. The advantage is greater for problems with a non-convex Stage-1 formulation,
553 and for problems of larger sizes. The results manifested that our approach is an important
554 improvement over the existing ones despite its heuristic nature, since exact solutions to the fleet
555 management problem are unavailable for large-scale instances.

556 Thanks to the above advantages, the proposed approach can be used to solve larger-scale problems
557 with longer planning horizons or more vehicle types, and problems with a finer decision-making time
558 scale (e.g., a month or a week instead of a year). The generality of our problem formulation also
559 allows it to be applied to the management of various fleet types, including coach buses and aircrafts.

560 Our work also demonstrated the potential of using continuous-time approximation for efficiently
561 solving asset management problems with large numbers of variables. The key insight unveiled by this
562 method, i.e., that the marginal utilization costs of distinct assets at a given time tend to be equal, is
563 consistent with economic intuition. This insight and the resulting demand allocation rule (see again
564 Section 3.1.3) can be potentially extended to solve more realistic problems such as: (i) problems with
565 indivisible demands, e.g., containerized cargo with multiple origins and destinations; and (ii)
566 problems with stochastic demand and operating conditions⁶. Works in the above directions are under
567 investigation now.

568 Our numerical results also show that the widely-cited “older cluster replacement” does not hold in an
569 optimal fleet management plan. This, however, could possibly be a consequence of our assumption of
570 the “no-splitting” property, meaning that the two seemingly intuitive properties cannot both hold at
571 the optimality. In the future work we also plan to explore more realistic scenarios where the
572 “no-splitting” assumption is relaxed, i.e., where vehicles in the same cohort can have different
573 utilizations and retirement times.

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⁶ See, e.g., [List et al. \(2003\)](#), [Hartman \(2004\)](#), [Childress and Durango-Cohen \(2005\)](#), [Stasko and Gao \(2012\)](#),
and [Zheng and Chen \(2016\)](#) for studies that assumed stochastic demand or operating conditions.

578 **Appendix A. List of notations**

579 Table A1. List of notations

Notation	Description	Notation	Description
<i>Decision variables</i>			
P_t	Number of vehicles purchased at time t	$P(t)$	Continuous-time form of P_t
γ_t	Type of vehicles in cohort t	$\gamma(t)$	Continuous-time form of γ_t
$u_{\tau,t}$	Mileage served at τ by a cohort- t vehicle	$u(\tau, t)$	Continuous-time form of $u_{\tau,t}$
$y_{\tau,t}$	Cumulative mileage at τ of a cohort- t vehicle	$y(\tau, t)$	Continuous-time form of $y_{\tau,t}$
S_t	Time when cohort- t vehicles are retired	$S(t)$	Continuous-time form of S_t
$P_{t,\gamma}$	Number of type- γ vehicles purchased at t	$Q_{t,\gamma}$	Equals 1 if type- γ vehicles are purchased at time t , and 0 otherwise
$X(u_l)_{y,w,t,\gamma}$	Number of type- γ vehicles in use at time t with utilization u_l , age w , and cumulative utilization y	$Z(u_l)_{y,w,t,\gamma}$	Equals 1 if type- γ vehicles with age w and cumulative utilization y are used at level u_l at time t , and 0 otherwise
$S_{y,w,t,\gamma}$	Number of type- γ vehicles retired at time t , with age w and cumulative utilization y	$W_{y,w,t,\gamma}$	Equals 1 if type- γ vehicles with age w and cumulative utilization y are retired at time t , and 0 otherwise
<i>Parameters and other variables</i>			
D_τ	Demand at τ	$D(\tau)$	Continuous-time form of D_τ
U	Maximum mileage per vehicle in a unit time	H	Set of vehicle types
\bar{y}	Maximum allowable cumulative mileage	$A(\cdot)$	Unit purchase cost per vehicle
$M(\cdot)$	Unit operating and maintenance cost per mile	$F(\cdot)$	Salvage value of a vehicle
T	Planning horizon	r	Discount rate
$\lambda(\tau)$	Lagrange multiplier for relaxing constraint (4b)	$z(\cdot)$	z-score
λ_τ	Lagrange multiplier for relaxing constraint (1b)	$z_{\tau,t}(\cdot)$	Discrete-time form of $z(\cdot)$
$F_{y,w,t,\gamma}$	Salvage value of a cohort- t vehicle of type γ , age w with cumulative mileage y	$g_{\tau,t}^u(\cdot)$	Optimal solution for $u_{\tau,t}$ under a given vehicle purchase and retirement plan
$M(u_l)_{y,w,t,\gamma}$	O&M cost of a cohort- t vehicle of type γ , age w with cumulative utilization y and current utilization level u_l	\bar{M}	A sufficiently large number

580 **Appendix B. Proof of Proposition 1**

581 Introduce Lagrange multipliers $\lambda(\tau)$ ($\tau \in (0, T]$), $\mu(\tau, t)$, $\varphi_1(\tau, t)$, $\varphi_2(\tau, t)$ and $\omega(t)$ ($t \in$
582 $(0, T], \tau \in (t, S(t))$) to relax the constraints (4b)-(4e) of [P4], respectively (where $\varphi_1(\tau, t)$ and
583 $\varphi_2(\tau, t)$ are used to relax the right and left inequalities of (4d), respectively). The Lagrange function
584 is presented as:

$$\begin{aligned}
 585 \quad L &= \int_{t=0}^T \int_{\tau=t}^{S(t)} P(t)u(\tau, t)M(y(\tau, t), \gamma(t)) e^{-r\tau} d\tau dt - \int_{t=0}^T P(t)F(y(S(t), t), \gamma(t))e^{-rS(t)} dt + \\
 586 \quad &\int_{\tau=0}^T \lambda(\tau) \left(D(\tau) - \int_{t:0 \leq t \leq \tau \leq S(t)} P(t)u(\tau, t) \right) e^{-r\tau} d\tau + \int_{t=0}^T \int_{\tau=t}^{S(t)} \mu(\tau, t) \left(u(\tau, t) - \right. \\
 587 \quad &\left. \frac{\partial y(\tau, t)}{\partial \tau} \right) e^{-r\tau} d\tau dt + \int_{t=0}^T \int_{\tau=t}^{S(t)} \varphi_1(\tau, t) (u(\tau, t) - U) e^{-r\tau} d\tau dt - \int_{t=0}^T \int_{\tau=t}^{S(t)} \varphi_2(\tau, t) u(\tau, t) e^{-r\tau} d\tau dt + \\
 588 \quad &\int_{t=0}^T \omega(t) (y(S(t), t) - \bar{y}) e^{-rS(t)} dt \\
 589 \quad &= \int_{t=0}^T \int_{\tau=t}^{S(t)} P(t)u(\tau, t)M(y(\tau, t), \gamma(t)) e^{-r\tau} d\tau dt - \int_{t=0}^T P(t)F(y(S(t), t), \gamma(t))e^{-rS(t)} dt +
 \end{aligned}$$

$$\begin{aligned}
590 & \int_{\tau=0}^T \lambda(\tau) D(\tau) e^{-r\tau} d\tau - \int_{t=0}^T \int_{\tau=t}^{S(t)} \lambda(\tau) P(t) u(\tau, t) e^{-r\tau} d\tau dt + \int_{t=0}^T \int_{\tau=t}^{S(t)} \left(\mu(\tau, t) u(\tau, t) + \right. \\
591 & \left. y(\tau, t) \left(\frac{\partial \mu(\tau, t)}{\partial \tau} - r\mu(\tau, t) \right) \right) e^{-r\tau} d\tau dt - \int_{t=0}^T \mu(S(t), t) y(S(t), t) e^{-rS(t)} dt + \\
592 & \int_{t=0}^T \int_{\tau=t}^{S(t)} \varphi_1(\tau, t) (u(\tau, t) - U) e^{-r\tau} d\tau dt - \int_{t=0}^T \int_{\tau=t}^{S(t)} \varphi_2(\tau, t) u(\tau, t) e^{-r\tau} d\tau dt + \\
593 & \int_{t=0}^T \omega(t) (y(S(t), t) - \bar{y}) e^{-rS(t)} dt \tag{B1}
\end{aligned}$$

594 For the second equality above,

$$\begin{aligned}
595 & \int_{t=0}^T \int_{\tau=t}^{S(t)} \mu(\tau, t) \left(u(\tau, t) - \frac{\partial y(\tau, t)}{\partial \tau} \right) e^{-r\tau} d\tau dt = \int_{t=0}^T \int_{\tau=t}^{S(t)} \left(\mu(\tau, t) u(\tau, t) + y(\tau, t) \left(\frac{\partial \mu(\tau, t)}{\partial \tau} - \right. \right. \\
596 & \left. \left. r\mu(\tau, t) \right) \right) e^{-r\tau} d\tau dt - \int_{t=0}^T \mu(S(t), t) y(S(t), t) e^{-rS(t)} dt
\end{aligned}$$

597 results from integration by parts.

598 Take the partial derivatives of (B1) with respect to $u(\tau, t)$ and $y(\tau, t)$, part of the first-order
599 conditions for optimality are:

$$600 \quad (i) \quad \text{Stationarity: } \frac{\partial L}{\partial u(\tau, t)} = 0, \quad \frac{\partial L}{\partial y(\tau, t)} = 0 \tag{B2}$$

601 (ii) Complementary slackness:

$$602 \quad \varphi_1(\tau, t) (u(\tau, t) - U) = 0, \quad \text{for } t \in (0, T], \tau \in [t, S(t)] \tag{B3a}$$

$$603 \quad \varphi_2(\tau, t) u(\tau, t) = 0, \quad \text{for } t \in (0, T], \tau \in [t, S(t)] \tag{B3b}$$

$$604 \quad \omega(t) (y(S(t), t) - \bar{y}) = 0, \quad \text{for } t \in (0, T] \tag{B3c}$$

605 and (iii) Dual feasibility:

$$606 \quad \varphi_1(\tau, t), \varphi_2(\tau, t), \omega(t) \geq 0, \quad \text{for } t \in (0, T], \tau \in [t, S(t)] \tag{B4}$$

607 Note that not all the first-order conditions are presented here because some of them will not be used in
608 the following derivation. Nevertheless, (B2)-(B4) are still necessary conditions of the optimality.

609 Equations (B2) lead to the following (B5a-c):

$$610 \quad P(t) M(y(\tau, t), \gamma(t)) - P(t) \lambda(\tau) + \mu(\tau, t) + \varphi_1(\tau, t) - \varphi_2(\tau, t) = 0 \tag{B5a}$$

$$611 \quad P(t) u(\tau, t) \frac{\partial M}{\partial y(\tau, t)} + \frac{\partial \mu(\tau, t)}{\partial \tau} - r\mu(\tau, t) = 0 \quad \text{for } \tau < S(t) \tag{B5b}$$

$$612 \quad P(t) \frac{\partial F}{\partial y(S(t), t)} + \mu(S(t), t) - \omega(t) = 0 \tag{B5c}$$

613 Take the partial derivative of both sides of (B5a) with respect to τ :

$$\begin{aligned}
614 & P(t) \frac{\partial M}{\partial y(\tau, t)} \frac{\partial y(\tau, t)}{\partial \tau} - P(t) \frac{d\lambda(\tau)}{d\tau} + \frac{\partial \mu(\tau, t)}{\partial \tau} + \frac{\partial \varphi_1(\tau, t)}{\partial \tau} - \frac{\partial \varphi_2(\tau, t)}{\partial \tau} \\
615 & = P(t) u(\tau, t) \frac{\partial M}{\partial y(\tau, t)} - P(t) \frac{d\lambda(\tau)}{d\tau} + \frac{\partial \mu(\tau, t)}{\partial \tau} + \frac{\partial \varphi_1(\tau, t)}{\partial \tau} - \frac{\partial \varphi_2(\tau, t)}{\partial \tau} = 0 \tag{B6}
\end{aligned}$$

616 Subtract (B5b) from (B6):

$$617 \quad \mu(\tau, t) = \frac{1}{r} \left(P(t) \frac{d\lambda(\tau)}{d\tau} - \frac{\partial \varphi_1(\tau, t)}{\partial \tau} + \frac{\partial \varphi_2(\tau, t)}{\partial \tau} \right) \tag{B7}$$

618 Then plug (B7) into (B5a):

$$619 \quad P(t) M(y(\tau, t), \gamma(t)) = \lambda(\tau) P(t) - \frac{1}{r} \left(P(t) \frac{d\lambda(\tau)}{d\tau} - \frac{\partial \varphi_1(\tau, t)}{\partial \tau} + \frac{\partial \varphi_2(\tau, t)}{\partial \tau} \right) - \varphi_1(\tau, t) + \varphi_2(\tau, t) \tag{B8a}$$

620 On the other hand, subtract (B5c) from (B5a) for $\tau = S(t)$:

$$621 \quad P(t) M(y(S(t), t), \gamma(t)) - P(t) \frac{\partial F}{\partial y(S(t), t)} = P(t) \lambda(S(t)) - \varphi_1(S(t), t) + \varphi_2(S(t), t) - \omega(t) \tag{B8b}$$

622 Equations (B8a) and (B8b) apply to the cases of $\tau < S(t)$ and $\tau = S(t)$, respectively. In the former
 623 case, by examining (B8a) and the values of $\varphi_1(\tau, t)$ and $\varphi_2(\tau, t)$ for any given τ and t , we find
 624 that one of the following three cases will arise:

625 (i) When $\varphi_1(\tau, t) = \varphi_2(\tau, t) = 0$, constraint (4d) is unbinding; i.e., $0 < u(\tau, t) < U$. Since
 626 $\varphi_1(\tau, t), \varphi_2(\tau, t) \geq 0$ (see (B4)), we have $\frac{\partial \varphi_1(\tau, t)}{\partial \tau} = \frac{\partial \varphi_2(\tau, t)}{\partial \tau} = 0$. (Note that this relies on an
 627 implicit assumption that $\varphi_1(\tau, t)$ and $\varphi_2(\tau, t)$ are continuous and differentiable with respect
 628 to τ , which has been used in other similar studies, e.g., Jin and Kite-Powell, 2000). Hence, (B8a)
 629 can be re-arranged as:

$$630 P(t) \cdot \left[M(y(\tau, t), \gamma(t)) - \left(\lambda(\tau) - \frac{1}{r} \frac{d\lambda(\tau)}{d\tau} \right) \right] = 0 \quad (\text{B9})$$

631 (ii) When $\varphi_1(\tau, t) = 0$ but $\varphi_2(\tau, t) \neq 0$, we have $u(\tau, t) = 0$.

632 (iii) Lastly, when $\varphi_1(\tau, t) \neq 0$ but $\varphi_2(\tau, t) = 0$, we have $u(\tau, t) = U$.

633 Note that at least one of $\varphi_1(\tau, t)$ and $\varphi_2(\tau, t)$ must be zero, because the left and right inequalities
 634 of (4d) cannot be binding simultaneously.

635 A similar reasoning applies to (B8b). Specifically, one of the following four cases will arise:

636 (i) When $\varphi_1(S(t), t) = \varphi_2(S(t), t) = \omega(t) = 0$, both constraints (4d) and (4e) are unbinding; i.e.,
 637 $0 < u(\tau, t) < U$ and $y(S(t), t) < \bar{y}$. Then we have:

$$638 P(t) \cdot \left[M(y(S(t), t), \gamma(t)) - \frac{\partial F}{\partial y(S(t), t)} - \lambda(S(t)) \right] = 0 \quad (\text{B10})$$

639 (ii) When $\omega(t) \neq 0$, we have $y(S(t), t) = \bar{y}$.

640 (iii) When $\omega(t) = \varphi_1(S(t), t) = 0$ but $\varphi_2(S(t), t) \neq 0$, we have $u(S(t), t) = 0$.

641 (iv) Lastly, when $\omega(t) = \varphi_2(S(t), t) = 0$ but $\varphi_1(S(t), t) \neq 0$, $u(S(t), t) = U$.

642 By rearranging the above results, we have Proposition 1. ■

643 Appendix C. Solution algorithms

644 C.1 The solution algorithm for solving [P2]

Algorithm 1: Finding optimal $u_{\tau,t}$ for $1 \leq t \leq \tau \leq S_t$, given P_t, γ_t, S_t ($1 \leq t \leq T$), and λ_i 's at all breakpoints $i \in \{1, 2, \dots, T\}$

645 Initialize $u_{\tau,t} = y_{\tau,t} = 0$ for $1 \leq t \leq \tau \leq S_t$.

646 Find the first cohort, \tilde{t} , whose service life is longer than one time unit. Since \tilde{t} is a breakpoint, $\lambda_{\tilde{t}}$ is
 647 given by the condition of the algorithm.

648 For all $\tau \in \{1, \dots, \tilde{t}\}$: if $P_\tau > 0$, set $u_{\tau,\tau} = \frac{D_\tau}{P_\tau}$, $y_{\tau,\tau} = u_{\tau,\tau}$.

649 Set $\lambda_{\tilde{t}+1} = (1+r)\lambda_{\tilde{t}} - rZ_{\tilde{t},\tilde{t}}(y_{\tilde{t},\tilde{t}})$, where $Z_{\tilde{t},\tilde{t}}(y_{\tilde{t},\tilde{t}})$ is calculated by (8c).

650 For $\tau = \tilde{t} + 1, \dots, T$:

651 For each retiring cohort t at τ :

652 Set $y_{\tau,t} = \min\{z_{\tau,t}^{-1}(\lambda_\tau), y_{\tau-1,t} + U, \bar{y}\}$, where $z_{\tau,t}^{-1}(\lambda_\tau)$ is the inverse function of (9c);

653 and $u_{\tau,t} = y_{\tau,t} - y_{\tau-1,t}$.

654 End For

655 If there exists at least one non-retiring cohort at τ and $D_\tau - \sum_{t:t \leq \tau \leq S_t} P_t u_{\tau,t} > 0$:

656 Do:

657 Allocate the remaining demand to the non-retiring cohort t with the lowest z-score
 658 unless $u_{\tau,t}$ reaches U ; keep $z_{\tau,t}$ and $u_{\tau,t}$ updated.

659 Until $D_\tau - \sum_{t:t \leq \tau \leq S_t} P_t u_{\tau,t} = 0$ (i.e., all the demand has been allocated)

```

660         Set  $\lambda_{\tau+1} = (1 + r)\lambda_{\tau} - r \cdot \begin{cases} \text{maximum z-score among all the non-} \\ \text{retiring cohorts receiving demand at } \tau \end{cases}$ 
661     Else:
662          $\tau + 1$  is a breakpoint, and thus  $\lambda_{\tau+1}$  is given by the condition of the algorithm.
663     End If
664 End For
Output  $u_{\tau,t}$  for  $1 \leq t \leq \tau \leq S_t$  and  $J'$  calculated using (2).

```

665 *C.2 The derivative-free approximate gradient algorithm for optimizing λ_i 's at breakpoints*

666 The following pseudo code optimizes λ_1 only, assuming that it is the only breakpoint. If there are
667 more breakpoints, they will be optimized with embedded iteration loops.

Algorithm 2: Finding optimal λ_1 , given P_t, γ_t , and S_t ($1 \leq t \leq T$)

```

668 Randomly initialize  $\lambda_1^{(0)}$  and  $\lambda_1^{(1)}$  using a predefined range  $\Omega$ ; calculate the optimal total cost of [P2]
669 using Algorithm 1, i.e.,  $J'(\lambda_1^{(0)})$  and  $J'(\lambda_1^{(1)})$ .
670 Define  $\lambda_1^*$  as the value of  $\lambda_1$  that attains the lowest  $J'$  so far.
671 Do:
672     Let  $\lambda_1^{(k)} = \lambda_1^{(k-1)} - \alpha_{k-1} \frac{J'(\lambda_1^{(k-1)}) - J'(\lambda_1^{(k-2)})}{\lambda_1^{(k-1)} - \lambda_1^{(k-2)}}$ , where  $\alpha_{k-1}$  is a positive step size.
673     Calculate  $J'(\lambda_1^{(k)})$  and update  $\lambda_1^*$ .
674     Set  $k \leftarrow k + 1$ .
675 Until  $\lambda_1^*$  has not been changed for  $max\_num1$  steps
Output  $\lambda_1^*$  and  $J'(\lambda_1^*)$ .

```

676 In our numerical case studies presented in Sections 4 and 5, we set $\Omega = [5,10]$, $max_num1 = 10$,
677 and $\alpha_k = 2 \times 10^{-6}, \forall k$.

678 *C.3 The greedy heuristic algorithm for developing an initial solution to [P3]*

679 At each present time i (i progresses from 1 to T), the greedy heuristic determines P_i and γ_i as
680 follows:

- 681 (i) For the present time i and all the future times, purchase the minimum number of vehicles
682 required to meet the demand, assuming that all these vehicles retire at T and have the same type
683 $\gamma \in H$; and find the γ that minimizes the cost.
- 684 (ii) Examine if retiring an existing cohort at the present time i will reduce the cost.

685 The algorithm is detailed as follows.

Algorithm 3: Finding an initial [P3] solution x^0

```

686 For  $i = 1, \dots, T$ : //  $i$  represents the present time
687     For  $j = 0, \dots, i - 1$ : //  $j$  is used to examine if retiring an existing cohort before the present
688                         time  $i$  can reduce cost
689                         //Examine the case where cohort  $j$  retires right before the present time.
690                         If  $j \geq 1, P_j > 0$  and  $S_j > i - 1$ : set  $\tilde{S}_j = S_j, S_j = i - 1$ .
691                         For each  $\gamma \in H$ :
692                             For all the future times  $\tau = i, \dots, T$ :

```

693 Set P_τ to the minimum number of vehicles required to satisfy the demand
694 constraint; set $S_\tau = T$, $\gamma_\tau = \gamma$.
695 Continuously allocate D_τ to the vehicles with the lowest z-score, while
696 satisfying boundary constraints (1g-h).
697 End For
698 Calculate cost J using (3a); record the lowest-cost solution so far as $\{P_t, \gamma_t, S_t: t =$
699 $1, 2, \dots, T\}$.
700 End For
701 If $S_j = i - 1$: set $S_j = \tilde{S}_j$. //Revert S_j .
702 End For
703 End For
Output $\mathbf{x}^0 = \{P_t, \gamma_t, S_t: t = 1, 2, \dots, T\}$.

704 *C.4 The tabu search algorithm for solving [P3]*

Algorithm 4: Finding a heuristic solution $\mathbf{x}^* \equiv \{P_t^*, \gamma_t^*, S_t^*: t = 1, 2, \dots, T\}$

705 Initialize $\mathbf{x} = \mathbf{x}^0$ using **Algorithm 3**, $TL = \emptyset$, and $\mathbf{x}^* = \mathbf{x}$;
706 Do:
707 Find the best move in $\mathcal{N}(\mathbf{x}) \cap TL$ that yields the lowest cost J ; denote the solution as $\tilde{\mathbf{x}}$.
708 If $J(\tilde{\mathbf{x}}) < J(\mathbf{x}^*)$:
709 Set $\mathbf{x}^* = \mathbf{x} = \tilde{\mathbf{x}}$;
710 Update TL .
711 Else:
712 Find the best move in $\mathcal{N}(\mathbf{x}) \setminus TL$ that yields the lowest J ; denote the solution as $\tilde{\mathbf{x}}$.
713 Set $\mathbf{x} = \tilde{\mathbf{x}}$;
714 Update TL .
715 End If
716 Until \mathbf{x}^* has not been changed for max_num_tb steps
Output \mathbf{x}^* .

717 **Appendix D. Formulation using Hartman's linear modeling approach**

718 To convert [P1] to a linear program following Hartman's approach (1999), we discretize the demand
719 and utilization values using an interval $\mathfrak{u} > 0$. Thus, vehicle utilization levels in a period can only
720 take values from a finite set, i.e., $u_l \in \{0, \mathfrak{u}, 2\mathfrak{u}, \dots, u_{max}\}$. Decision variables of the linearized
721 problem are defined as follows:

722 $P_{t,\gamma}$: number of type- γ vehicles purchased at time t , $1 \leq t \leq T, \gamma \in H$;

723 $Q_{t,\gamma}$: binary variable that equals 1 if type- γ vehicles are purchased at time t , and 0 otherwise, $1 \leq$
724 $t \leq T, \gamma \in H$;

725 $X(u_l)_{y,w,t,\gamma}$: number of type- γ vehicles in use at time t with utilization u_l , age w , and cumulative
726 utilization y , $0 \leq u_l \leq u_{max}, 0 \leq y \leq \bar{y}, 1 \leq w, t \leq T, \gamma \in H$;

727 $Z(u_l)_{y,w,t,\gamma}$: binary variable that equals 1 if type- γ vehicles with age w and cumulative utilization
728 y are used at level u_l at time t , and 0 otherwise, $0 \leq u_l \leq u_{max}, 0 \leq y \leq \bar{y}, 1 \leq w, t \leq T$;

729 $S_{y,w,t,\gamma}$: number of type- γ vehicles retired at time t , with age w and cumulative utilization y , $0 \leq$
730 $y \leq \bar{y}, 1 \leq w, t \leq T$;

731 $W_{y,w,t,\gamma}$: binary variable that equals 1 if type- γ vehicles with age w and cumulative utilization y
732 are retired at time t , and 0 otherwise, $0 < y \leq \bar{y}, 1 \leq w, t \leq T$.

733 [P1] is then reformulated as:

$$734 \min \sum_{t=1}^T \sum_{\gamma} A(\gamma) P_{t,\gamma} e^{-rt} + \sum_{t=1}^T \sum_{w=1}^T \sum_{y=0}^{\bar{y}} \sum_{u_l=0}^{u_{max}} \sum_{\gamma} M(u_l)_{y,w,t,\gamma} X(u_l)_{y,w,t,\gamma} e^{-rt} -$$

$$735 \sum_{t=1}^T \sum_{w=1}^T \sum_{y=0}^{\bar{y}} \sum_{\gamma} F_{y,w,t,\gamma} S_{y,w,t,\gamma} e^{-rt} \quad (D1)$$

736 subject to:

$$737 \sum_{w=1}^T \sum_{y=0}^{\bar{y}} \sum_{u_l=0}^{u_{max}} \sum_{\gamma} X(u_l)_{y,w,t,\gamma} u_l \geq D_t \quad \forall 1 \leq t \leq T \quad (D2)$$

$$738 P_{t,\gamma} - \sum_{u_l=0}^{u_{max}} X(u_l)_{0,1,t,\gamma} = 0, \quad \forall 1 \leq t \leq T, \gamma \in H \quad (D3)$$

$$739 P_{t,\gamma} \geq Q_{t,\gamma}, \quad \forall 1 \leq t \leq T, \gamma \in H \quad (D4)$$

$$740 P_{t,\gamma} \leq \bar{M} Q_{t,\gamma}, \quad \forall 1 \leq t \leq T, \gamma \in H \quad (D5)$$

$$741 \sum_{\gamma} Q_{t,\gamma} \leq 1, \quad \forall 1 \leq t \leq T \quad (D6)$$

$$742 \sum_{u_l=0}^{u_{max}} X(u_l)_{y,w,1,\gamma} = 0, \quad \forall 0 < y \leq \bar{y}, 2 \leq w \leq T, \gamma \in H \text{ and } \forall 0 < y \leq \bar{y}, 1 \leq w \leq T, \gamma \in H$$

$$743 \quad (D7)$$

$$744 \sum_{u_l=0}^{u_{max}} X(u_l)_{y-u_l,w-1,t-1,\gamma} - S_{y,w-1,t-1,\gamma} - \sum_{u_l=0}^{u_{max}} X(u_l)_{y,w,t,\gamma} = 0, \quad \forall 0 < y \leq \bar{y}, 2 \leq w \leq t \leq T,$$

$$745 \gamma \in H \quad (D8)$$

$$746 \sum_{u_l=0}^{u_{max}} X(u_l)_{y-u_l,w,T,\gamma} - S_{y,w,T,\gamma} = 0, \quad \forall 0 < y \leq \bar{y}, 1 \leq w \leq T, \gamma \in H \quad (D9)$$

$$747 \sum_{u_l=0}^{u_{max}} Z(u_l)_{y,w,t,\gamma} + W_{y,w-1,t-1,\gamma} \leq 1, \quad \forall 0 < y \leq \bar{y}, 2 \leq w \leq t \leq T, \gamma \in H \quad (D10)$$

$$748 \sum_{u_l=0}^{u_{max}} \sum_{\gamma} Z(u_l)_{0,1,1,\gamma} = 1 \quad (D11)$$

$$749 X(u_l)_{y,w,t,\gamma} \geq Z(u_l)_{y,w,t,\gamma}, \quad \forall 0 \leq u_l \leq u_{max}, 0 \leq y \leq \bar{y}, 1 \leq w \leq t \leq T, \gamma \in H \quad (D12)$$

$$750 X(u_l)_{y,w,t,\gamma} \leq \bar{M} Z(u_l)_{y,w,t,\gamma}, \quad \forall 0 \leq u_l \leq u_{max}, 0 \leq y \leq \bar{y}, 1 \leq w \leq t \leq T, \gamma \in H \quad (D13)$$

$$751 S_{y,w,t,\gamma} \geq W_{y,w,t,\gamma}, \quad \forall 0 < y \leq \bar{y}, 1 \leq w \leq t < T, \gamma \in H \quad (D14)$$

$$752 S_{y,w,t,\gamma} \leq \bar{M} W_{y,w,t,\gamma}, \quad \forall 0 < y \leq \bar{y}, 1 \leq w \leq t < T, \gamma \in H \quad (D15)$$

$$753 Q_{t,\gamma} \in \{0,1\}, \quad \forall 1 \leq t \leq T, \gamma \in H \quad (D16)$$

$$754 W_{y,w,t,\gamma} \in \{0,1\}, \quad \forall 0 < y \leq \bar{y}, 1 \leq w \leq t < T, \gamma \in H \quad (D17)$$

$$755 Z(u_l)_{y,w,t,\gamma} \in \{0,1\}, \quad \forall 0 \leq u_l \leq u_{max}, 0 \leq y \leq \bar{y}, 1 \leq w \leq t \leq T, \gamma \in H \quad (D18)$$

$$756 P_{t,\gamma} \in \mathbb{Z}, \quad \forall 1 \leq t \leq T, \gamma \in H \quad (D19)$$

757 The objective function (D1) consists of the vehicle purchase cost, O&M cost, and salvage value, where
758 $A(\gamma)$ is the purchase cost of a type- γ vehicle; $M(u_l)_{y,w,t,\gamma}$ the O&M cost of a type- γ vehicle with
759 age w , cumulative utilization y , and present utilization level u_l ; and $F_{y,w,t,\gamma}$ the salvage value of a
760 type- γ vehicle with age w and cumulative mileage y . Constraint (D2) specifies that all the demand
761 must be met. (D3-15) are flow conservation constraints, where \bar{M} is a sufficiently large number.
762 Constraints (D16-18) define $Q_{t,\gamma}$, $W_{y,w,t,\gamma}$ and $Z(u_l)_{y,w,t,\gamma}$ as binary variables. Constraint (D19)
763 stipulates that $P_{t,\gamma}$ is integer-valued. The definitions of all the other parameters, including H and r ,
764 are given in Table 1. Discrete values of $M(u_l)_{y,w,t,\gamma}$ and $F_{y,w,t,\gamma}$ can be calculated using cost
765 models presented in Section 4.1.

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